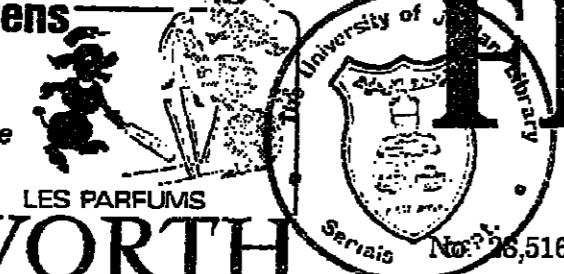


Je Reviens

The
essence
of feminine
elegance



LES PARFUMS

WORTH

Serial No. 26,516

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 28; DENMARK Kr 6.00; FRANCE Fr 4.50; GERMANY DM 2.00; ITALY L 800; NETHERLANDS Fl 2.00; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Pts 75; SWEDEN Kr 5.00; SWITZERLAND Fr 2.00; EIRE 50P; MALTA 25c

FINANCIAL TIMES

IMI

PUBLISHED IN LONDON AND FRANKFURT

Thursday July 9 1981

***25p

for building products, heat exchange, fluid power, special-purpose valves, general engineering, refined and wrought metals.
IMI Limited, Birmingham, England

NEWS SUMMARY

GENERAL

Fifth hunger striker dies

Hopes for an end to the Northern Ireland prison crisis receded as hunger striker Joe McDonnell died on the 61st day of his fast in the Maze Prison near Belfast.

Northern Ireland Secretary Humphrey Atkins went ahead with a plan to send an official into the jail to explain the government position to the strikers. He said flexibility was possible on some issues, but not while the strikes continued.

News of the death, the fifth this year, brought renewed attacks on security forces. A 16-year-old was shot by the army in Belfast. Page 3

Defence talks

Japanese Premier Zenko Suzuki is to seek talks on defence with President Ronald Reagan after a U.S. military commander said Japan could barely defend itself. Back Page

Union curbs

The Government is considering restricting trade union immunities relating to secondary industrial action. Employment Secretary James Prior said for the first time. Page 7

Polish strike

Polish dockers stopped work for an hour in Baltic ports and threatened a full strike unless the Government met their demands on conditions and rights. Page 2

Begin may stay

Outgoing Israeli Premier Menahem Begin seems sure to head the new coalition government after persuading two minority parties to work under him. Page 3

Observer hitch

Lonrho clashed with Observer journalists over editorial safeguards for the newspaper, which it is trying to buy. Page 6

Smith rebuked

Former Rhodesian Premier Ian Smith could be deported if he keeps spreading alarm and despondency among Zimbabwe's whites, the Finance Minister said.

Consumer review

Consumer protection laws are to be reviewed by the National Consumer Council. Its findings will probably be published. Page 6

VHF plans

BBC Radio plans to make all its services available on VHF and in stereo by 1990. Page 5

Drug costs up

The cost of researching and developing a drug in the UK rose from £15m in 1968 to £53m in 1978, a survey said. Page 5

Dole staff warned

Unemployment benefit office staff in Yorkshire and Glasgow have been threatened with suspension for blacking Giro cheques used for benefit payments. Page 7

Jail for smoker

Moslem court on the Israeli-occupied West Bank sentenced an Arab to a year's gaol for smoking publicly during Ramadan.

Bear-headed

Endangered grizzly bears were not being massacred to provide headwear for the Royal Guard at Prince Charles's wedding, the World Wildlife Fund said, denying earlier reports. Black bear skin was used.

Briefly ...

Bess stung a 55-year-old woman to death in Missouri.

Tory Party will have a slim deficit this year, the chairman predicted. Page 8

Power failure hit Montreal for an hour.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Amal. Power	97 + 5	Treas. 11pce '85 - 100
Bulmer (H. P.)	237 + 21	Treas. 2pc IL '86 - 12
Letraset	108 + 22	Treas. 13pc 2000-03 284
Mercantile House	905 + 27	BAT Inds. 555 - 6
Polymark	93 + 6	Boots 211 - 6
Ropner A	230 + 10	British Home Stores 137 - 5
		BP New Ntl paid. 10p - 8
		Eagle Star 313 - 8
Fisons	122 - 6	UNAL 200 - 15
Foster Brothers	82 - 4	
General Accident	330 - 10	
GEC	722 - 11	
Hadlowden Foods	240 - 13	
ICI	262 - 6	
IC Ga.	175 - 13	
Inchcape	338 - 10	
MEPC	232 - 7	
Mills and Allen	435 - 29	
Novotel Hotels	118 - 5	
Royal Insurance	372 - 9	
Whitbread	159 - 5	
Aust. Com. Mines	32 - 4	
Hewson	50 - 5	
Intel. Mining	23 - 5	

BUSINESS

Gold off by \$9; equities off 7.1

• DOLLAR improved on U.S. prime rate increases. It rose to DM 2.1750 (DM 2.4440), SwFr 2.1145 (SwFr 2.0890), and Y229.55 (Y228.65). Its trade-weighted index rose to 110.9 (110.4). Page 39

• STERLING finished unchanged on balance, but lost ground against the dollar, falling 2d to \$1.8755. It eased to DM 4.63 (DM 4.6550) but rose to FFr 11.03 (FFr 11.00). Its trade-weighted index was unchanged at 93.5. Page 39

• GOLD lost \$9 at \$339. Page 39

• GILTS quotations collapsed after the result of the new index-linked issue. The Government Securities index dropped 0.55 to 63.81. Page 40; Lex, Back Page

• EQUIITIES leaders fell in the wake of gilts. The FT 30-share index lost 7.1 to 522.4. Page 40

• COPPER three-month wire bars closed £5.25 up at £899.5 a tonne. and cash wire bars finished £5.75 higher at £875. Page 31

• WALL STREET was down 2.62 at 930.53 near the close. Page 30

• DIAMOND sales fall

DIAMOND rough and industrial stone world sales fell by 40 per cent in the first half of this year to \$940.5m (£497.2m) compared with \$1.57bn in the 1980 first half and \$1.16bn in the second half. Page 25

• ITALY'S STOCK MARKETS were closed for the rest of the week by the Treasury Minister as a collapse of share prices provoked a new economic crisis. Back Page; World stock markets. Page 30

• ARAB INVESTORS are believed to have bought four independent oil refineries in Texas.

• NUMI delegate conference demanded further industrial action by miners if the Government does not sanction development of the Vale of Belvoir coal field. Back Page

• ANTI-TRUST suits against Mack Trucks and Istock John of the UK were cancelled by the Reagan Administration. Back Page

• IBM, the U.S. computer company, lost a bid to block anti-trust investigations against it by the EEC.

• HAMILTON OIL is making an offer for sale of 10m shares, a 20 per cent, at 140p a share. Page 23

• H. R. BULMER Holdings, under manufacturer, wine and spirits wholesaler, lifted taxable surplus for the year to April 24 to £235,000, compared with £628,000. Page 26

• ASSOCIATED FISHERIES pre-tax profits in the half-year to end March tumbled to £235,000, compared with £628,000. Page 26

• CHIEF PRICE CHANGES YESTERDAY (Prices in pence unless otherwise indicated)

RISSES

Fisons

Foster Brothers

General Accident

GEC

Hadlowden Foods

ICI

IC Ga.

Inchcape

MEPC

Mills and Allen

Novotel Hotels

Royal Insurance

Whitbread

Aust. Com. Mines

Hewson

Intel. Mining

EUROPEAN NEWS

French PM treads narrow path on nationalisation

BY TERRY DODSWORTH IN PARIS

"WE SHALL preserve the identity and the autonomy of the nationalised companies we are creating. They will enjoy their full responsibility as enterprises, and be able to act on their own initiative both nationally and internationally," said M. Pierre Mauroy, the French Prime Minister, introducing his Government's keenly-awaited nationalisation programme yesterday.

His statement indicates that, like the pragmatist he is, he has given something to both the Hawks and the doves in the Government on the nationalisation issue. The Hawks have more or less won on the timing and the extent of the Government's action: all the companies

mentioned in the Socialists' pre-election platform are to be taken over, and most of them will be tackled in the autumn. But he has made a significant gesture to the centrists in making it clear that the state will not lay too heavy a hand on these enterprises. They are going to be allowed to get on with the job.

This attitude has already become clear in the brief spell that the Socialists have been in office, although it could change later. When Elf-Aquitaine bid for Texacoif of the U.S. recently, it was not hindered by the authorities—in distinct contrast to the last Government.

Later, in a huge corporate row between Saint-Gobain and

its subsidiary CII Honeywell Bull, both of them on the nationalisation list, the government directors on the CII board let the private shareholders fight the case out themselves.

But given this laissez faire attitude, why go ahead with nationalisation at all? M. Mauroy gives three main reasons.

First of all, nationalised companies are seen as having a "determining" role in carrying out the Government's economic policy—essentially one of expansion, investment and the creation of employment. Even if the authorities are not going to bully them, there is the clear implication here that their priorities will be those selected by the Government, and that

they will be expected to remember that the new importance given to the national five-year plan will mean that they will work to clear priorities.

Secondly, M. Mauroy argues that the nationalisation of credit will orientate the banks more effectively towards the needs of smaller companies and of the "general interest." Both of these concepts have become a strong element in the Socialist Party's articles of faith in recent years.

Small companies are seen as valuable sources of employment, whose industrial vitality is too often sapped by the monopolistic weight of big multinational groups not always acting in the national interest.

In addition, banks are frequently charged with being more interested in making a quick profit on a marginal property deal than of the long-term investment requirements of the country.

Thirdly, the Government is intending to use the public sector for the development of its ideas on improving working conditions, co-operation and so on.

Underlying the whole of this programme is a clear concept of the national role of the main French industrial and financial groups. But M. Mauroy went out of his way to indicate yesterday that the Government does not want to reverse the last 20 years of international development in the field of industrial and commercial links.

sector would be expected to continue to develop strategies based on facing up to international competition, he said.



Deckers return to work in Gdynia after a one-hour strike yesterday.

Carrington charts course for EEC in next six months

BY JOHN WYLES IN STRASBOURG

LORD CARRINGTON, the British Foreign Secretary, yesterday launched three themes for the European Community's development in a keynote speech which promised Britain's "loyalty to the European ideal" during its presidency of the EEC Council of Ministers.

His 45-minute address to the European Parliament setting out the aims of the six-month-long British presidency was heavily laced with the kind of Euro-rhetoric more usually heard from some of the Community's founding member-

states. At the same time, however, the speech skilfully balanced the British case for significant reforms of the EEC budget and the common agricultural policy with approving recognition of the desire of some other governments for future developments to be across the broad front of new policies.

While cautioning against exaggerated hopes of the UK presidency, Lord Carrington borrowed inspiration from the late President Georges Pompidou of France who had set "completion, deepening

and enlargement" as the three main objectives for the EEC nearly 12 years ago.

The Foreign Secretary argued that now was the time to put two new aims, "renewal and identity", alongside "enlargement". "If we are to succeed we must retain a vision of where Europe is going and of the Europe we want if we are not to become obsessed by our current problems."

He said renewal involved modifying, adapting and strengthening existing policies and developing new ones where necessary. Restructuring

the budget and changing the CAP would be the basis of such renewal and the British presidency was aiming for "decisive progress" over the next six months.

Renewal, however, would also require moves to complete the common market so that services such as insurance, banking and air travel share advantages long enjoyed by manufacturing industry. Finally, regional and social policies must be adapted to meet the needs of the decade.

Meanwhile, the accession of Spain and Portugal, whose

realistically and firmly."

Community may alter proposals for Afghan peace talks

BY JOHN WYLES

THE European Community may soon be ready to make important changes to its proposals for an Afghanistan peace conference in a bid to secure the Soviet Union's agreement to participate.

This was signalled in Strasbourg yesterday by Lord Carrington, the British Foreign Secretary, who was at pains to stress that the EEC's initiative was still alive despite the stony reception given it by Mr Andrei Gromyko, the Soviet Foreign Minister, in talks in Moscow on

Monday. Lord Carrington said at a news conference that he would be discussing the proposals again with Mr Gromyko at the United Nations.

In the meantime, EEC foreign ministers will discuss next Monday possible amendments designed to secure Soviet agreement. Lord Carrington would not be drawn on details, but neither did he rule out the possibility of Afghan participation from the very start of a conference. This would be

dependent on Moscow's acceptance that the Khalaf regime in Kabul could not be regarded as the country's sole representative.

The EEC plan currently envisages a two-stage conference at which the initial proceedings, without Afghan participation, would be directed at ending Soviet intervention and providing safeguards for the country's future independence and non-alignment.

The Moscow position is still that Mr Babrak Karmal, the

Afghan President, must be involved from the very beginning. But as Lord Carrington stressed repeatedly, the Soviet Union has not yet vetoed the idea. He and his officials also implied that the EEC might be ready to change the suggested participants in the first stage of the conference. These were originally envisaged to be the permanent members of the UN Security Council, plus India, Iran and Pakistan, together with UN and Islamic states' representatives.

Lord Carrington was apparently encouraged by the fact that the discussions in Moscow on the proposals took up an entire morning, and that Mr Gromyko seemed to be choosing his language very carefully. But officials are still unable to conclude whether the Soviet Union is ready to go on fighting in Afghanistan indefinitely and, therefore, has no real interest in these proposals, or whether it is gradually beginning to define an opening negotiating position.

Bid to restart fish negotiations

BY OUR BRUSSELS STAFF

BRITAIN yesterday called for a special meeting of EEC fisheries ministers in a first attempt to restart the negotiations on a common fisheries policy which broke up in December earlier this year.

While Britain emphasises that the meeting is expected to have a "low-key" agenda, excluding the contentious issues that have defeated the six-year effort to establish a CFP, the meeting is a serious effort to restart the central negotiations by quickly bringing together all 10 ministers, several of whom are newly appointed.

The fisheries issue, which has long disrupted attempts by both

Britain and France to improve relations, has become a priority for the British Government.

Mrs Margaret Thatcher, the UK Prime Minister, following a private meeting with President Francois Mitterrand of France at the European summit last week, declared that Britain would make a special effort to create a common policy during the current six-month presidency of the Council.

The negotiations are often seen as an Anglo-French dispute because of the heated argument over Community-wide access to British waters, but they also seriously involve the other EEC countries, notably Denmark.

Despite efforts at yesterday's meeting of the Ten's Permanent Representatives to contain the special agenda to relatively non-contentious subjects, West Germany submitted a formal request for the EEC-Canada fishing arrangement to be discontinued.

International Business Machines has failed in an attempt to block anti-trust investigations against it by the European Community, officials told Reuter in Brussels.

Kipper revival: Lamb impasse, Page 3

Brussels call to step up nuclear fusion research

BY LARRY KLINGER IN BRUSSELS

THE European Commission wants substantially more spent over the next five years on the European research programme into nuclear fusion as a possible commercial energy source.

It decided in Strasbourg yesterday to ask the EEC Council of Ministers to increase spending to about £260m for 1982-86 against the present commitment of £204m in the current five-year programme. About £18m would be earmarked for the Joint European Torus (JET) experimental project based at Culham in Britain.

The proposals are in line with those recently submitted by the European Fusion Review Panel, the committee of 11 energy industry executives and university experts set up by the Commission at the beginning of this year.

The panel calls for:

• Pushing ahead as fast as possible with the construction and operation of JET, the experimental programme attempting

to control the tremendous heat produced by fusion within a magnetic field.

• Beginning a substantial programme of research towards establishing the Next European Torus, the prototype stage of JET.

• Stepping up research through new projects on other confinement alternatives.

• Continuing international cooperation with the U.S., the Soviet Union and Japan.

AP adds from Vienna: The International Atomic Energy Agency's board of governors has failed for a second time to elect a successor to Mr Sverdrup Eklund (71), who has been director for two decades. It will make a third attempt on August 24.

Two candidates remain from a list of at least six. They are Herr Hans-Hilger Haunschmid, the West German representative, and Sr Domingo Sazon, a Philippine delegate. The board's impasse apparently centres on long-term strategy.

The latest figure—\$2.1bn,

compared with a 1979 payments deficit of \$34m and a 1980 forecast of \$700m—has driven Sr Francisco Balsemao's Government to decree a drastic cut in economic growth targets. The aim is to try to slow down imports and keep the trade account from getting out of hand.

Having originally set a goal of 5 per cent growth, compared with a 4.8 per cent in 1980, the authorities now want 2.9 per cent. This is a sharp drop in aspirations but, as they point out, almost three times the average of the Organisation for Economic Co-operation and Development (OECD) rates. It is thus not as harmful to medium-range goals as it might seem. Portugal is obliged to grow faster than most nations so that when it joins the European Community in 1984 it does not join as a limping passenger.

If import-led growth can be held back, the financial authorities estimate the 1981 payments deficit can be kept to about \$1.7bn. This, they feel, is manageable, albeit discouraging, and within boundaries.

The problem has been com-

pounded by small but regular devaluations partly designed to keep Portuguese exports and tourist facilities attractive.

Earnings from tourism are a

Smuggled documents seized in P-2 affair

By Rupert Cornwell in Rome

ITALIAN MAGISTRATES have arrested Sua Maria Grazia Gelli, the 25-year-old daughter of Sig Ludo Gelli, fugitive grand master of the P-2 Freemasons lodge. She faces charges of political espionage and belonging to a criminal organisation.

This latest bizarre development in what is by any standards among the most bizarre of post-WWII Italian scandals, follows the seizure of five packages of documents relating to the P-2 affair, contained in a false-bottomed suitcase which Sua Gelli had with her when stopped by customs police at Rome's Fiumicino airport on her return to the country.

The documents, according to reports here, contain not only Swiss bank statements in the name of various (unnamed) Italian politicians and political parties, but also what would appear to be a secret report in English purportedly drawn up by the U.S. Central Intelligence Agency on various attempts to destabilise Western Europe.

Sua Gelli underwent lengthy interrogation by magistrates in Rome before being charged and transferred to the capital's top security Rebibbia prison.

The mystery remains, however, why she should have attempted to smuggle such documents into Italy, in the knowledge that he was likely to be thoroughly searched as soon as her identity became apparent. Sig Gelli is also facing espionage charges but has gone to ground, almost certainly in South America where he has numerous business and personal connections.

Matters are not made any clearer by the struggle under way between magistrates in Rome and Milan over which city's prosecutor's office should have responsibility for P-2 investigations.

The Milan judiciary fears that Rome's brazen bid for total control, on the basis of the more serious (though unproven) charges of espionage which it has levelled against Sig Gelli and his daughter, is the prelude to what could turn into a mammoth, politically inspired cover-up.

The Milan judiciary fears that Rome's brazen bid for total control, on the basis of the more serious (though unproven) charges of espionage which it has levelled against Sig Gelli and his daughter, is the prelude to what could turn into a mammoth, politically inspired cover-up.

The Solidarity union would limit itself to defending its members' interests.

The workers' control movement reflects a growing desperation at the lack of visible action by the authorities to stem the economic decline.

After strikes last summer it

Diana Smith, in Lisbon, reports on Government efforts to restore economic order

Portugal aims to slow down growth

BY DIANA SMITH IN LISBON

PORUGAL'S financial authorities are still working from estimates for the 1980 payments deficit, thanks to the sluggish flow of Portuguese trade statistics. Those estimates are becoming more depressing with every month.

The latest figure—\$2.1bn, compared with a 1979 payments deficit of \$34m and a 1980 forecast of \$700m—has driven Sr Francisco Balsemao's Government to decree a drastic cut in economic growth targets. The aim is to try to slow down imports and keep the trade account from getting out of hand.

Having originally set a goal of 5 per cent growth, compared with a 4.8 per cent in 1980, the authorities now want 2.9 per cent. This is a sharp drop in aspirations but, as they point out, almost three times the average of the Organisation for Economic Co-operation and Development (OECD) rates. It is thus not as harmful to medium-range goals as it might seem. Portugal is obliged to grow faster than most nations so that when it joins the European Community in 1984 it does not join as a limping passenger.

If import-led growth can be held back, the financial authorities estimate the 1981 payments deficit can be kept to about \$1.7bn. This, they feel, is manageable, albeit discouraging, and within boundaries.

The problem has been compounded by small but regular devaluations partly designed to keep Portuguese exports and tourist facilities attractive.

Earnings from tourism are a

major asset for the invisible trade account—about \$1bn in 1980—and 1981 promises to be another excellent year for tourism.

But visible trade is less promising. In 1979, exports grew by 27 per cent. But the 1980 recession in Europe, which takes 72 per cent of Portugal's overseas sales brought export growth to a crawl at 5 per cent. Meanwhile oil imports doubled in value. The authorities consider Portugal will be lucky to see export growth of 4.8 per cent in 1981.

Long drought

The prolonged winter drought will add \$315m to the imported food and animal feed bill. Heavy imports of French electricity and added quantities of fuel oil to offset losses of hydro-electricity have augmented drought related import costs. The effects of the blistering June heatwave are also likely to be felt in the trade account.

It will not be easy for the authorities to limit economic growth. Some experts doubt whether the reduced target will be matched by year-end figures. Industry is gathering a strong momentum of its own. Domestic demand is rising after a small improvement in real wages last year.

Although the economy is in a serious state internally and externally the media do little or nothing to inform the public of this crisis, and prefer to dwell on party politics.

BUSINESS AND INVESTMENT OPPORTUNITIES

All advertisements scheduled to appear in this issue will now be published on Tuesday 14th.

For further information contact John Wisby

01-248 5161

RMP Rand Mines Properties Limited

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group

ANNOUNCEMENT

PROPOSED ACQUISITION OF THE CONTROLLING INTEREST IN RAND MINES PROPERTIES LIMITED

Agreement has been reached between Barlow Rand Limited ("Barrows") and Transvaal Consolidated Land and Exploration Company, Limited ("TCL") in terms of which TCL will acquire directly or indirectly all the shares in Rand Mines Properties Limited ("RMP") presently held by Barrows, namely, 7,454,929 shares, equivalent to 60.1 per cent of the issued share capital of RMP.

In consideration of the acquisition, Barrows will receive 105 cents per share in respect of all the RMP shares held by it on the basis of one TCL share for seven shares in RMP.

The terms and conditions of the agreement have been submitted to Barclays National Merchant Bank Limited, which considers them to be fair and reasonable as between Barrows and TCL as well as to minority shareholders in both RMP and TCL.

The business of RMP will progressively acquire a greater mining emphasis with the development of the programme for the recovery of gold from sand dumps. The proposed acquisition will afford TCL the opportunity of further investment in the gold mining industry.

OVERSEAS NEWS

More labour talks called as Australia crisis deepens

BY COLIN CHAPMAN IN SYDNEY

AUSTRALIA appears to be heading for its most serious bout of labour unrest in a decade, following the collapse of the country's wages policy.

A second announcement in two days went out yesterday calling employers, unions and Government to urgent talks to tackle the current nationwide wave of industrial disruption, which rough estimates say involves 50,000 people.

Strikes and other industrial action over pay is at present hitting Australia's uranium exports, ports, Ford production in Melbourne, tax payments and television. Unions are threatening to resume national action soon in telecommunications and transport.

Public transport will be disrupted throughout New South Wales next week and cinemas in Sydney will close this weekend. Storemen and packers employed by the Australian National Egg Marketing Board are on strike.

Yesterday, blackouts spread throughout Queensland as

power workers disrupted supplies.

It was announced yesterday that employers, trade unions and Government leaders are to meet at a special summit conference, probably in Melbourne, on July 29 to try to find a way out of the industrial chaos that has afflicted the country for the past few weeks. The move was decided by the Government's main economic advisory body.

The meeting will be over and above the emergency conference on wage guidelines called by the Arbitration Commission's President Sir John Moore for July 17.

The disputes now affecting the country are almost too many to report separately, but one of the latest involves a threat to TV coverage of the Royal Wedding on July 29.

Another dispute involves national mail services because of work bans by postal workers who want an 8 per cent pay rise and a £25 (£13) a week allowance.

Ford

workers in Melbourne have been laid off because of a strike.

A national transport strike which would hit road haulage, beer, milk, food and garbage services, is being threatened next week by the Transport Workers' Union.

Millions of dollars of tax revenue could be held up because of overtime bans by clerks because of Federal Government decision in April to cut staff by 2 per cent.

The key port of Melbourne is at a virtual standstill, with 8,000 containers lying idle.

Public sector unions have also threatened to resume disruption of phone and telex services if the Federal Government goes ahead with its threat to stop payroll deduction of union fees.

The mining sector is also affected. Unions are imposing a ban on all export of uranium, and the Government is trying to arrange for supplies to leave secretly, and is planning an air lift of yellowcake via Singapore to customers.

While some pilots in the Mozambique Air Force are blacks born in Mozambique, there are still several white former Portuguese nationals flying Mozambican Air Force planes.

Maputo pilot 'lands MiG in S. Africa'

By Steven Friedman in Johannesburg

THE PILOT of a Russian-made MiG-17 aircraft, purportedly belonging to the Mozambique Air Force, has landed in South Africa, and asked for political asylum, the South African Minister of Defence, Gen Magnus Malan, said yesterday.

The pilot's nationality was not immediately disclosed.

According to Gen Malan's statement, South African aircraft yesterday morning intercepted a MiG-17 which was flying over South African air space.

The pilot indicated by means of hand signals that he wished to land and he was escorted to Hoedspruit air base near the Mozambique frontier by South African aircraft.

On landing, the pilot requested political asylum in South Africa, and later said that the MiG was owned by the Mozambique Air Force, Gen. Malan added.

While some pilots in the Mozambique Air Force are blacks born in Mozambique, there are still several white former Portuguese nationals flying Mozambican Air Force planes.

Begin may appoint Sharon to Defence post

BY DAVID LENNON IN TEL AVIV

ISRAEL'S outgoing Prime Minister, Mr Menahem Begin, is virtually assured of heading Israel's new coalition Government, having persuaded two rival minority parties to sink their differences and agree to work together under him.

The Premier's lieutenants are so confident that the coalition is now sewn up that they are already talking about likely Cabinet appointments. The most controversial of these is the possible choice of the hawkish Mr Ariel Sharon, as the next Defence Minister.

As expected, Mr Begin has

tightened Sabbath observance, and wing Tehiya Party to support the Government from outside the coalition.

The breakthrough came yesterday when the National Religious Party dropped its opposition to serving in a coalition with the Tami Party which had been created on the eve of the election by dissatisfied NRP members.

The Tamil leader, Mr Alvaro Abhatira, the Religious Affairs Minister in the outgoing Government, met the Prime Minister yesterday and said afterwards that he was in favour of joining a Begin-led coalition.

Kevin Rafferty reports on the price paid for property speculation

Rent rise protests hit Hong Kong



traded several times, each time at a higher price, before building is completed.

Since 1973 the general cost of living in Hong Kong has gone up by about 80 per cent; the cost of building index has risen by 2.5 times.

Expatriate protests are based

on the fact that in the same period rentals of luxury apart-

ments have risen from about HK\$8,000 a month to about HK\$45,000. Sale prices of such flats have risen from about HK\$300,000 in 1973 to about HK\$750,000.

The big property companies

tend to buy property for capital appreciation. Even today when

the commercial and industrial

property market has been going

through a lull, speculation on

domestic property is continuing.

The effect of high house

prices filters right down through

the community. Young married

Chinese are especially badly hit

unless, as is increasingly the

case with bright executives

their companies give them a

housing allowance.

The Government has a big

building programme which last

year produced 35,000 units.

But the Government drive has

not kept up with the demand,

partly because of heavy immigrati-

on.

While expatriates are by no

means alone in their protests

over rent levels, they are a

group with a loud voice and a

powerful influence on the eco-

nomy. Their threats to pull out

of Hong Kong may be a bluff,

but there can be no doubt that

companies considering opening

up in the Far East will think

twice before settling on Hong

Kong. The economic conse-

quences of this could be deeply

damaging to the colony.

In Hong Kong the sale price

of a flat is rarely determined

on the basis of the land price

plus building costs plus a

reasonable profit.

Frequently, developments are

sold on the basis of a small

deposit some time before build-

ing starts. The units are then

traded several times, each time

at a higher price, before building is completed.

Already Hong Kong rents are

the highest in Asia. A survey

by the SGV group of general

consultants found that the

monthly rent per square metre

of the average tenancy has

fallen "to about 35 per cent of

the fair market rent". One lead-

ing newspaper protested:

"Pardon the quibble, but what

precisely is 'fair' about cur-

rent market rents?"

The problem is that house

building in Hong Kong has

become part of a great specula-

tive gamble in which the

Government plays its own part.

The Government has a key role

in the amount of land it lets

on to the market and the mini-

mum price at which it is

prepared to sell.

In Hong Kong the sale price

of a flat is rarely determined

on the basis of the land price

plus building costs plus a

reasonable profit.

While expatriates are by no

means alone in their protests

over rent levels, they are a

group with a loud voice and a

powerful influence on the eco-

nomy. Their threats to pull out

of Hong Kong may be a bluff,

but there can be no doubt that

companies considering opening

up in the Far East will think

twice before settling on Hong

Kong. The economic conse-

quences of this could be deeply

damaging to the colony.

Iran 'recaptures border town'

BY TERRY POVEY IN TEHRAN

IRAN claimed yesterday to have retaken an important border town from Iraqi forces during continuing fighting in its central western regions.

According to the State Radio, the town of Nowshid had been in the hands of counter-revolutionaries, meaning Kurdish guerrillas, or Iraqi forces since the Iranian Revolution 29 months ago.

Nowshid, which lies virtually on the Iran/Iraq border some 80 miles north-west of the city of Kermanshah, was a stronghold of the autonomy-seeking

Kurdish guerrillas from February 1979 until some time after the start of the war.

AP reports from Beirut: More than 40 aspirants have formalised their candidacy for Iran's July 24 Presidential elections to replace the ousted President Abolhassan Bani-Sadr, the Iranian Interior Ministry announced.

This sum is in line with the agreement between Islamabad and the aid-to-Pakistan consortium, outlined in January, that Pakistan should annually reschedule between \$200m and \$250m of its development debts to cope with its balance of payments problems.

This brings the total requested by Islamabad from the aid-to-Pakistan consortium for rescheduling this year to \$243m.

He said Mr Smith had forecast an inflation rate of 20 per cent, when the true figure was below 10 per cent.

Fuel supplies had fallen to low levels, and there might even be temporary "stock" crises in some centres in Zimbabwe, Parliament was also told. The Government was anxious to

avoid restrictions if possible, but "temporary precautionary restrictive measures" might have to be imposed.

Mr Enoch Nkala, Zimbabwe's Finance Minister, threatened yesterday to detain or deport Mr Ian Smith, the former Rhodesian Prime Minister, for allegedly "exaggerating the country's economic difficulties."

He said Mr Smith had fore-

cast an inflation rate of 20 per

cent, when the true figure was

below 10 per cent.

He said Mr Smith had fore-

cast an inflation rate of 20 per

cent, when the true figure was

below 10 per cent.

He said Mr Smith had fore-

cast an inflation rate of 20 per

cent, when the true figure was

below 10 per cent.

He said Mr Smith had fore-

cast an inflation rate of 20 per

cent, when the true figure was

below 10 per cent.

He said Mr Smith had fore-

cast an inflation rate of 20 per

cent, when the true figure was

below 10 per cent.

AMERICAN NEWS

U.S.-Canada battle lines drawn on energy policy

BY DAVID BUCHAN IN WASHINGTON

THE U.S. Congress began two days of hearings in both its Houses yesterday on proposals to impose a nine-month moratorium on Canadian takeovers of U.S. energy companies and to remove any general advantage to foreigners, including Canadians, using credit to bid for U.S. concerns.

The congressional hearings reflect the battle over energy investment policy which is taking shape between the U.S. and Canada. Canada's Prime Minister, Mr Pierre Trudeau, will meet increased U.S. pressure backed by retaliatory threats from Congress, for changes in Canada's energy policy when he visits Washington tomorrow.

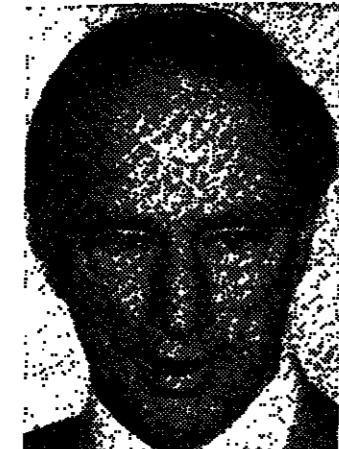
The catalyst for these moves on Capitol Hill has been a series of Canadian bids this year for majority or controlling shares in U.S. energy or natural resource companies, culminating in the dramatic attempt, albeit in vain, by Seagram to acquire Conoco, the U.S. oil concern.

The irate congressional reaction is intertwined with Canada's New Energy Programme designed to reduce foreign (overwhelmingly U.S.) ownership of its gas and oil industry and achieve Canadian control by 1980.

U.S. complaints centre on the Canadian intention to extend grants for oil and gas exploration in such a way as to favour Canadian or Canadian-controlled companies. The exploration grants, which replace depletion allowances and tax write-offs, increase at the level of Canadian ownership in the recipient company rises.

The Reagan Administration has been urging the Ottawa Government to modify its policy, not only in the field of energy, but it has apparently had little success.

Mr Trudeau will not raise



Mr Trudeau: concern with summit issues

bilateral energy or investment issues when he sees President Reagan tomorrow. According to Canadian officials his visit will be devoted to preparing the forthcoming western economic summit for which Canada is acting as host.

But U.S. officials are determined that Mr Trudeau will learn of their discontent. "I'm not sure they [the Canadians] realise the intensity of our feelings on the matter," Mr William Brock, the Special Trade Representative in the White House, said this week.

The Reagan Administration White Paper on trade, which Mr Brock presented to Congress this week, complained of "trade-distorting investment policies," apparently with Canada in mind.

The Reagan Administration also opposes the proposal for a nine-month ban on Canadian takeovers, which has been introduced in both the House of Representatives and the Senate. This it believes is too much like retaliation while

diplomatic negotiations between the U.S. and Canada are still in train.

Despite some U.S. Treasury reservations, the Administration is sympathetic generally to congressional proposals that overseas companies should be made subject to the same 50 per cent margin rule which applies to buying U.S. shares. This stipulates that shares cannot be bought more than half on credit. At present, overseas share purchasers are not subject to any margin requirement.

Such a change would not affect cash-rich companies like Seagrams, officials say. But it would answer some U.S. company complaints that other Canadian firms have been making their multi-billion dollar border raids on credit lines.

The Securities and Exchange Commission supports extension of U.S. margin requirements to tender offers by foreign companies, the Senate securities subcommittee was told yesterday. A senior official said: "We support an amendment to extend the Federal Reserve's credit restrictions to all purchasers of U.S. securities."

The Commission was not in favour of a nine-month moratorium on takeovers of U.S. energy companies by Canadians, he added. It would impose a barrier to the free flow of investment capital into the U.S.

Victor Mackie writes from Ottawa: Mr Mark MacGuigan, Canada's Minister of External Affairs, has told Canadians that he expects no U.S. retaliation over the national energy programme. He told the House of Commons in Ottawa yesterday that the Government did not think every statement in the "very turbulent" U.S. Congress could be taken as an intention on the part of the U.S. Administration.

The Reagan Administration is also opposed to the proposal for a nine-month ban on Canadian takeovers, which has been introduced in both the House of Representatives and the Senate. This it believes is too much like retaliation while

Navy plans \$120bn build-up

Carter attacks Reagan over nuclear negotiations

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

By Our U.S. Editor in Washington
THE U.S. navy has put forward plans for a \$120bn five-year build-up in a bid to match Soviet naval power by the end of the decade.

The plan involves building 143 ships, including two more nuclear-powered aircraft carriers and 14 additional nuclear attack submarines, plus 1,800 aircraft, between 1982 and 1986—a 75 per cent increase over the Carter Administration's naval programme.

Four Iowa class battleships would also be reactivated as cruise missile carriers, as well as two aircraft carriers. The plan would enable the navy to meet the Administration's aim of 600 ships by 1987, when it plans to enlarge the fleet still further with newly designed vessels.

Former President Carter reappeared on the political scene yesterday with his strongest criticism so far of his successor, President Reagan. But while much of the criticism Mr Reagan has taken recently has been concentrated on his economic policy, Mr Carter directed his fire at the President's record on the environment, human rights and nuclear arms control talks with the Soviet Union.

In Chicago on Tuesday, Mr Reagan used a speech to a Republican fund-raising meeting to answer critics that he has not made a major speech on foreign policy since he took office. "I just don't happen to believe it is necessary to spell out in detail and in advance a formula which will guide our every move in international relations."

He added: "Basically good foreign policy is the use of good

common sense in dealing with friends and potential adversaries. We know where we are going and think it might be counter-productive to make a speech about it."

He pointed to successes in the Middle East with the Habib shuttle mission, improved relations with Pakistan, work on a Namibian solution, the Administration's plan for economic aid to the Caribbean and better relations with Europe and Japan as a result of his commitment to a long-range build-up of our military forces."

Mr Carter's main complaint is that by delaying the opening of arms control talks with Moscow, Mr Reagan is giving the Kremlin an unwarranted but important propaganda advantage. Unwillingness to negotiate would "surely weaken the Atlantic Alliance and severely damage our own reputation as a peace-loving people," he said

Barbudans 'want to be alone'

BY STEPHANIE GRAY

THE CARIBBEAN island of Barbuda looked set to be dragged a step nearer independence last night as the House of Commons in London started debating the Antigua Termination of Association Order. Parliament was being asked to approve the inclusion of Barbuda as part of the new Antigua state.

Barbuda (population 1,500) wishes to remain a Crown territory and if its efforts fail, it has declared that it will "go it alone."

The move could presage similar consequences for Britain to those of the 1969 Anguilla crisis. Paratroops and London

police were sent in to restore order after the island, also reluctant to become independent, attached to St Kitts and Nevis Islands, set its entire police force from St Kitts adrift in a boat.

A Barbudan delegation in London to press its case to Members of Parliament, hopes to separate the island from Antigua through other means. The delegation, led by Mr Hibbourn Frank, chairman of the Barbudan Council, is confident the island can stand alone, and points to its self-sufficiency over the past year without payment from Antigua. The island survives largely on remittances

from the 5,000 Barbudans abroad, and on a village economy.

The British High Commissioner for the eastern Caribbean was sent to Antigua earlier this year to announce that the British Government had no power to separate the two islands without the consent of the Antigua Government. Mr Frank says that this was precisely what was done in Anguilla's case.

The Barbudan Council has expressed anxiety about a recent rapid build-up, from three to 15, of armed police sent to the island from Antigua.

An analysis of Japan's role in international trade, especially the impact of its exports on industry in western countries, will be one of the main points studied during the build-up to a new Ministerial conference likely to be called next year by the Geneva-based General Agreement on Tariffs and Trade (Gatt).

A decision on whether to call such a conference will be taken later this year by the countries affiliated to Gatt. However, a group of leading trade policy officials has recommended that such a conference should discuss "at a political level the overall condition of the international trading system."

In line with an informal UK suggestion, preparations for the conference will include study of how Japan can be brought more fully into a system of internationally agreed checks and balances. The aim would be to prevent it from flooding Western markets with selected products which run local indus-

tries into the ground.

Mrs Margaret Thatcher, the British Premier, may raise the issue of whether Gatt's existing rules give adequate protection against imports from countries such as Japan at next week's summit of the West's leading industrial nations in Ottawa.

It is felt that Japan has nearly reached the limits of its highly successful export strategy of "picking the winners"—concentrating on selected industries to establish clear quality and cost advantages and force foreign competitors out of their traditional markets.

It may, therefore, be more amenable to accepting internationally agreed trade controls.

Although British, French and Italian manufacturers already enjoy varying degrees of protection against Japanese imports in their home markets, their

exports have been pushed out of other European Community markets. The Japanese share of the car market in Belgium, for example, rose steadily from 21 per cent to 30 per cent between January and December last year and is thought to have contributed to plant closures in Belgium by Peugeot-Citroën, Renault and British Leyland.

Mr Arthur Dunkel, director general of Gatt, has now told the Japanese that they should take "a leadership role" in promoting a review of the world trading system so as to strengthen the regulation of bilateral agreements and encourage the settlement of disputes through Gatt.

If Japan and its trading partners now feel that their mutual trading problems cannot be solved by the "defences" available through Gatt, those defences should be strengthened through further negotiations, he said.

If Japan and its trading partners now feel that their mutual trading problems cannot be solved by the "defences" available through Gatt, those defences should be strengthened through further negotiations, he said.

Trade curbs placed within an altered Gatt framework of rules would ensure that the criteria used were the same for all countries and would avoid

putting "a heavy and unfair responsibility on Japan." The solution to Japan's formidable export performance lay in adaptation to the new competition by affected Western industries rather than in various kinds of marketing arrangements.

Mr Dunkel argued that Japan could not be "fairly accused of maintaining more trade restrictions than other industrialised countries."

However, he felt that Tokyo should take more account of complaints from foreign exporters and set up some kind of investigative mechanism to deal with them. Japan's low average tariff wall hides many peaks on specific products.

Western difficulties in exporting to Japan often stem from difficulties in communication, the wholesale and retail distribution system and the established purchasing patterns of consumers who prefer Japanese-made goods.

Reagan's budget tactics pose dilemma for Congress

BY DAVID BUCHAN IN WASHINGTON



President Reagan, flanked by two leading protagonists in the Budget Directive, and Mr 'Tip' O'Neill, the Democrat Speaker



David Stockman (right), the Budget Director, and Mr 'Tip' O'Neill, the Democrat Speaker



Tip O'Neill, the Democrat Speaker

PRESIDENT REAGAN, some Democrats say, is behaving like a tyrant. Outraged by attempts to change established rights and procedures in his quest for budgetary reform, they claim he is riding rough-shod over Congress.

"Incipient tyranny," declared Mr Richard Bolling, a veteran constitutionalist who chairs the House Rules Committee. Other Democrats see a return to the "imperial presidency" that had seemed discredited by John F. Kennedy and Nixon's Watergate.

For losers, of course, the grapes are always sour. However the dispute about the legislative process masks a naked political struggle by the White House for spending and tax changes that will outlive the inevitable decline in Mr Reagan's personal popularity. Democrats are battling to resist this.

The extraordinary tactics used by the administration in the budget battle highlight the bitterness that exists between leaders of the two parties. They pinpoint an important dilemma—that moves to streamline the

U.S. legislative process also reduce its independence. Antagonism focuses not on the fact that the White House has held out special favours to get southern Democrats to defect—such as sugar price supports for cane-growing Louisiana or oil royalty tax benefits for oil-pumping Texas. This is the common coin in which Capitol Hill deals. Rather, the Democratic leaders feel the administration has hit directly at Congressional autonomy and its treasured committee system. The result is "something akin to a parliamentary system in which the prime minister's legislative package is voted on with little committee action and limited capacity for modification," say Democrats. U.S. Congressmen know enough about the British Westminster system not to want to be reduced to lobby fodder.

However in a sense demo-

crats have to blame themselves and their own reforms. Before 1974 the authorising committees [which write enabling laws and set overall budget sector ceilings] and appropriations committees [which later fill in

impound certain monies voted by Congress.

To stop this Nixonian sharp

practice, the Democratic-controlled Congress passed the 1974 Budget Act in an attempt to discipline itself. This laid out a timetable for the annual U.S. budget marathon—a first budget resolution by May 15

which set non-binding spending

targets, a second resolution by September 15 setting binding ceilings, and, if necessary, a "reconciliation" procedure to roll back the spending of any committee which overstepped its mandate.

The House Democratic

marriage counselling parlance) was supposed to be a last resort. In practice, it has become the first.

Last year, however, Mr Carter helped undermine Congress's safeguards. He proposed, and his party's leaders agreed to, the use of reconciliation at an earlier stage, come to grips with spending programmes which could only be cut by change in the law. Such a

This year the trend moved on

space. Congress in May agreed on its first budget resolution that all programmes should forthwith—in the authorising stage—be "reconciled" with binding spending ceilings.

Because this set out precise cash limits for each programme, it left appropriations committees with no real job to do.

But the authorising commit-

tee. Instead they got a slap in the face.

The White House said it did not like the nature of the House cuts. In a few demotic days, Mr David Stockman, the Budget Director, rewrote the whole package, and rammed it through the House.

It was done in such haste that even the names and phone numbers of some female Congressional staffers were left uncorrected in the bill that passed. Democrats bitterly called it a "tour de force."

The result is that all commit-

tee action (authorising as well as appropriating) has been rendered meaningless in the House.

Mr Stockman is delighted.

Though he spent six years

in Congress, he is sure that Committees' wings must be clipped in the interest of efficiency.

Proposing that House committees hold what he fondly calls "after the fact" hearings—to tell the country what Realignment has let it in for.

The administration argues that Democratic complaints are "self-serving cant."

They say Democrats walked into a procedural trap of their own making.

Another assault on Congressional powers comes with the Reagan plan to consolidate a series of individual Federal welfare programmes into block grants from Washington to the states.

The states will largely be left to decide how the Federal grants should be spent, thus reducing Capitol Hill's prized power over the purse strings.

But this change also weakens the power of the Executive, which is why the Reagan experiment is so different. Previous attempts to slacken the Congress, hold off budget, parsimonious strings have been almost solely designed to strengthen the Executive at the expense of the Legislature. In many ways, it seems, Ronald Reagan wants to weaken both.

WORLD TRADE NEWS

PARIS SEEKS TO SMOOTH ROW WITH PEMEX

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government is planning to send two of its senior Ministers to Mexico to try to smooth over the row that has blown up over France's cancellation of its oil supply shipments from Pemex, the Mexican state oil company.

The cancellation by Compagnie Française des Petroles (CFP) in which the Government owns a blocking minority of 34 per cent, led to retaliatory measures by the Mexican authorities, who have threatened to bar French parti-

cipation in industrial development contracts. But according to M. Claude Cheysson, the External Relations Minister, line with a three-month break clause in its contract, following a \$3 barrel increase in the price of Mexican crude to \$32.80.

Meanwhile, the semi-official Japanese National Oil Corporation said in Tokyo that it had bought 1.1m barrels of spot Mexican crude oil to add to Japan's Government stockpile held offshore in idled tankers.

A Alsthom-Atlantique, the French heavy engineering group, is to supply Cuba with a 330 megawatt oil power station. The deal will be worth about FF 600m (£54.2m) to France.

French peacemakers to visit Mexico

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

CONTRACTS are to be awarded this month for the \$800m Yacyretá hydroelectric scheme on the Paraná River, according to Dr Hugo Lamónica, the Argentine Under-Secretary for Finance.

Front runners for the turbine contract which is expected to amount to some \$300m, are thought to be Allis Chalmers of the U.S., a consortium of Japanese and European suppliers lead by Mitsubishi and Energomachekspor of the Soviet Union in co-operation with Siemens and GIE of Italy.

The plant is designed to produce basic chemicals for plastics, pharmaceuticals and other chemical derivatives. The original contracts secured by Bofors were valued at about SKr 700m (\$150m).

The scheme, a joint venture between Argentina and Para-

guay, is nearly as ambitious as the Itaipú scheme, higher up the Paraná River, which is being carried out by Paraguay and Brazil at an estimated cost of \$12bn, and which will produce its first electricity in 1983.

The Yacyretá scheme which has been in the planning stage for nearly two decades has been bedevilled by differences of opinion between the two.

Paraguay has protested that the alignment of the earth dam across the island of Yacyretá near the town of Encarnación will involve the drowning of excessive amounts of Paraguayan land.

The Argentinians suspect that

the real reason for Paraguayan objections is that the government of General Alfredo Stroessner feels that it has more than

Mexico

BBC Radio plans full VHF and stereo network

By JAMES McDONALD

BBC RADIO plans to make all its services—Radios 1, 2, 3 and 4, English local radio and national regional radio—available on VHF and in Stereo by the end of the 1980s.

The cost of the programme will be about £50m. It will involve the re-engineering of all existing VHF transmitters to improve portable and car radio reception, and the building of about 100 new small VHF transmitters to fill gaps in national coverage.

The BBC will also establish new local radio stations at the rate of about three a year, raising the total from 22 at present to 38 in England by 1985-86. Thirty "localised" stations—non-networked and broadcasting for an hour or two a day—will be established in Scotland.

Mr Aubrey Singer, managing director of BBC Radio, said yesterday there were two main obstacles to be overcome. It was essential for the Home Office to stop dragging its feet and to declare its intention to move other services—notably the fire, police and ambulance services—out of part of the VHF broadcasting band in the UK to quite different frequencies.

"We want those services off our hand. The need has been accepted but nothing has been done about it."

The project was also dependent upon the Home Office being able to obtain for the BBC an extension to more than twice its present capacity of

the frequencies available for broadcasting on the VHF band.

A major step towards planning all BBC radio outlets on VHF could be taken at the international wavelength planning conference which will take place in two stages in 1982 and 1984.

"More VHF spectrum is available. The UK needs to decide how to allocate it," said Mr Singer.

The Government will need to decide what plan it wishes to achieve for the UK in advance of this conference. For a better deal in audibility for the listener, BBC Radio needs more VHF. The extra VHF spectrum available at long last offers an opportunity for achieving this."

The plan involves seeking from the Government a VHF outlet for Radio 1, and new VHF assignments for National Regional Radio so that Radio 4 programmes can be transmitted on VHF throughout the UK.

The most important achievement which could emerge from the wavelength conference would be the end of VHF channel sharing.

"Our VHF will at last give the regular 20m listeners to BBC Radio proper audibility and stereo," said Mr Singer.

"Reception on long and medium wave (on which most people now listen) will only get worse, and this is the main reason for our decision to invest in the development of VHF."

Cost of developing drugs quadruples

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE COST of researching and developing a new drug in the UK has almost quadrupled in real terms in less than a decade—from £15m in 1968 to about £58m in 1978.

This is one of the main findings of a review of the British pharmaceuticals industry by the pharmaceuticals sector working party under the aegis of the National Economic Development Office.

The review, published yesterday, hints strongly that there are now fewer drugs coming on to the market because the cost of discovering and developing new medicines has quadrupled.

It spells out the effect of increased research and development costs—particularly on patients suffering from comparatively rare diseases where volume sales of medicines are bound to be comparatively low.

"A rule of thumb in the industry is that lifetime sales of a product—in constant money terms—should be seven times the development cost," the review says.

"Under these circumstances, it appears likely that certain disease areas could represent an insufficiently large market for the pharmaceutical industry to afford to attempt new product development."

But the review goes on to say

that the position is not totally clear cut. A number of pharmaceutical companies are able to cross-subsidise less commercially successful drugs with more successful ones.

The review describes the increasing cost of putting a new drug on the market as a "disturbing trend." It says many companies are spending less on straight research and more on the development of new products—partly because of increased regulatory demands.

Yet figures in the review show that the percentage of sales revenue spent on research and development by the UK drug industry has risen steadily—from 6 per cent in 1970 to 13 per cent last year.

The review, which pays tribute to the pharmaceutical industry as one of the strongest sectors of the UK economy with a contribution of almost £500m to Britain's balance of payments last year, shows that the structure of the sector is changing comparatively rapidly.

The number of larger companies has risen. They account for a greater percentage of the UK industry's total output—72.9 per cent in 1979 as against 64.8 per cent in 1971—and there has been an apparent marked migration of employees from smaller to larger companies.

Trading fund 'would have aided royal dockyards'

By ANDREW FISHER, SHIPPING CORRESPONDENT

THE FAILURE of UK governments to accept proposals aimed at making the royal dockyards more efficient had cost the country "many tens of millions of pounds," the Commons Select Committee on Defence was told yesterday.

The dockyards, to be drastically run down under government policy, would have been much more efficient if a trading fund had been brought in, said Sir John Mallabar, who chaired the 1970 Committee on Government Industrial Establishments.

This was a key recommendation of the Mallabar Committee, but Sir John said the running of the dockyards was affected by "a tug-of-war between the civilian side and the naval side."

Asked if he was surprised at the government's latest decision to close Chatham dockyard in 1984 and run down Portsmouth, Sir John replied: "Not a bit." His own committee had also contemplated the possibility that the yard might have to close.

Once the cuts had taken place, leaving Rosyth and Devonport

as the main refitting and repair yards, Sir John said he would still favour a trading fund. Under this, the yards would have their own capital and would try to meet set trading targets.

Civil Service union representatives also supported the trading fund idea. They felt it would provide a yardstick to measure efficiency against that of other shipyards.

"The Navy regards the dockyards as its garages," said Mr William Wright, deputy general secretary of the Institution of Professional Civil Servants and a member of the Ministry of Defence Council of Civil Service Unions.

Unlike the Navy, he said, the unions saw a commercial role for the dockyards with the introduction of a trading fund a necessary step in this.

Last year's government consultative paper on the dockyards also favoured a trading fund. Employing more than 30,000 people, the dockyards cost about £400m a year and are the largest management area in the Ministry of Defence.

Travel body faces probe

THE Restrictive Practices Court will begin its investigation into the rules of the Association of British Travel Agents, which governs the activities of the majority of UK retail agents and tour operators, in June next year.

The date was fixed yesterday on the joint application of the Office of Fair Trading and the association.

ABTA will be the first service organisation, as opposed to a trader or manufacturer, to face versa

Local ombudsmen seek more powers

By Gareth Griffiths

THE COMMISSION for Local Administration in England (the three local ombudsmen) wants its powers of investigation extended to cover direct complaints from the public and trading matters such as street markets.

It also wants to be able to initiate investigations into local government maladministration without necessarily receiving complaints.

The ombudsmen are to meet soon to discuss the proposals which are contained in the annual report on the commission's activities in the year ended last March 31, published yesterday. The Department has been considering the proposals since last year, although officials are not keen on increasing the commission's activities.

Complaints over maladministration by local and water authorities made in England last year rose by 12 per cent to 2,434. The number of complaints settled locally between claimants and authorities rose sharply.

The commission found mal-administration in 58 per cent of the 315 investigations on which it issued formal reports.

UK NEWS

Thriving pirates threaten traditional film makers

Elaine Williams looks at the problems facing Pearson Longman as it joins the list of companies competing in the videocassette market

market is likely to be around £50m.

The film industry could not survive if it relied on revenue from cinema audiences alone, which have declined over the past 30 years in the UK from 1.5bn attendances to 100m.

In the U.S. such legislation has been introduced and offenders face jail and a heavy fine. In the UK, the Government is expected to issue a Green Paper this month which sets out its stance on changes in copyright law.

Because the copyright laws, especially in the UK, are considered inadequate, resulting in fines as low as £50 when a pirate has earned thousands of pounds illegally, film companies tend to favour bringing civil actions where they can obtain compensation for loss of revenue.

Pirates break the copyright law because they have not obtained official permission to duplicate the artistic work of others. Actors, writers, producers and the film companies lose revenue as a result.

Until this year, when film and television companies started to make and sell their own pre-recorded video cassettes, the pirate operators controlled the market. In the U.S. alone it was estimated that pirates earned at least \$300m in 1980.

Film and television companies

have been campaigning all over the world for stiffer penalties against copyright infringement, which is the main loss of revenue for artists, producers and film companies.

Even this year it is likely that up to half the world market for pre-recorded videocassettes will be supplied by the pirates, compared with more than 90 per cent last year.

Film and television companies are making concerted efforts to oust the pirates before the videocassette recorder market becomes really big business.

The videocassette recorder is still in its infancy with only around 600,000 machines in the UK, rising to over 1m by the end of the year and an estimated 5m machines worldwide. This year alone Japanese manufacturers hope to produce more than 6m recorders but this will still not satisfy demand.

There are signs that the pirates—who once operated overtly—are going underground. In London alone there are between 300 and 400 outlets where pirate films, often of a dubious nature, can be obtained but the number of outlets for legitimate suppliers such as chain stores like Boots, F. W. Woolworth and Dixons, has increased from 300 at the beginning of the year to nearly 6,000.

They get supplies from companies like Thorn EMI, which hopes to take between 15 and 20 per cent of the UK market this year. To professional operators backed

by funds from organised crime. Because video pirates tend to ignore national borders, film companies have had to tackle the problem on an international scale. Efforts to catch pirates are spearheaded by the MPEAA, the trade association which represents the 11 main Hollywood film producers.

The MPEAA has set up offices in New York, Los Angeles, Paris, London and Hong Kong and one will shortly open in South Africa, staffed by former police officers who seek evidence about piracy.

Mr Percy Browne, chief superintendent who heads the London office, said that last month alone, 2,500 videocassettes were confiscated in 12 raids.

According to the Video Copyright Protection Society, more than 70 pirates have been put out of business this year in the UK and about 200 investigations are going on at one time.

There are signs that the pirates—who once operated overtly—are going underground. In London alone there are between 300 and 400 outlets where pirate films, often of a dubious nature, can be obtained but the number of outlets for legitimate suppliers such as chain stores like Boots, F. W. Woolworth and Dixons, has increased from 300 at the beginning of the year to nearly 6,000. They get supplies from companies like Thorn EMI, which hopes to take between 15 and 20 per cent of the UK market this year.

C&C
COMPUTER AND COMMUNICATIONS

NEC, THE COMPUTER AND COMMUNICATIONS COMPANY, helps you get the most out of "digital."



"Digital" is the new miracle in telecommunications, a key to doing business in the 1980's. Already, it has transformed the telephone into a sophisticated source of information—your link to the future. Here in Dallas, Texas, we train professionals to help give you greater access to information through NEC digital telephone exchanges—another fruit of NEC's integration of the power of the computer and the reach of communications. Digital technology from NEC is speeding the conduct of business around the world. And it is one more reason why NEC has won the trust of customers in over 130 countries.

NEC
Nippon Electric Co., Ltd.
P.O. Box 1, Yokohama, Tokyo, Japan

UK NEWS

De Lorean pays first cheque to Government

By John Griffiths

DE LOREAN, the Belfast-based sports car company, yesterday handed over a royalties cheque for £205,000 to Northern Ireland Department officials, the first such payment it has made in the three years of its existence.

The sum comprises royalties of £185 per car on the first 1,110 cars to be delivered to De Lorean's 350 U.S. dealers. Under the original agreement, in 1978, signed by De Lorean and the Labour Government, £185 will be paid for every car produced up to the 90,000 level, and £45 thereafter for a total period of 10 years.

The company is producing cars at the rate of 175 a week, and expects to hit the target rate of 400 a week—equivalent to an annual rate of 20,000 before the end of this year. It said yesterday that royalty payments by the end of 1982 would reach £5m, representing output of 27,000 cars.

About 1,600 people work at the 72-acre site at Drommurry, a few miles east of the city centre. This is 400 fewer than the 2,000 jobs envisaged as being created by the project, but the target is expected to be met as full production is reached.

De Lorean said yesterday that because 75 per cent of the cars value is sourced in the UK—the notable exception is the Renault-Peugeot-Volvo engine and transaxle—a total of 3,500 UK jobs can be attributed to the project.

The total export value of the vehicles this year is forecast at £88m, rising to £268m by the end of 1982.

De Lorean yesterday produced its annual balance sheet. The company has been stung by lengthy criticism of both its potential viability and the size of Government funds. These amount to £26m in fixed asset and employment grants, £24m in loans, an £18m equity stake taken by the Northern Ireland Development Agency and £17m in bank guarantees. De Lorean agreed with Northern Ireland officials on the project's benefits to date.

The benefits cover some £6m in employer income tax contributions, payments to utilities, royalties and interest; £7m in orders placed with UK component suppliers; and saving of Government spending on unemployment and supplementary benefit of £12m amounting to a total of £35m.

Mr Don Landen, the former Chrysler Europe chief who became De Lorean's managing director at the end of last year, said yesterday that the first royalty payment was "a significant occasion in the partnership between De Lorean Motor Cars and the Northern Ireland Development Agency."

Commercial vehicle sales drop slows

By John Griffiths

THE steep slide in UK commercial vehicle registrations slowed slightly in June, but not enough to offer manufacturers any consolation.

At 17,868 they were 20.24 per cent down on the same month last year, with the market for trucks over 3½ tonnes continuing to worsen but holding dropping 26.4 per cent according to the report by the Society of Motor Manufacturers and Traders.

Over the first half of the year, registrations were 27.56 per cent below the first six months of 1980. The heavy trucks sector was down by 38.5 per cent in the same period.

The share taken by imports has continued to climb, reaching 28.80 per cent in June against 25.37 per cent in the same month last year, and 29.07 per cent in the first half against 23.89 per cent.

Much of the increase is attributable to the success of Japanese light pick-ups and "microvans," which have few direct competitors.

Purpose-built vans including pick-ups and microvans in which the Japanese primarily compete, were down by 12 per cent to 8,764 last month from 9,954, and by 26.2 per cent for the first half, from 64,843 to 47,873. Japan's share dropped back last month to 19.72 per cent from levels of up to 26 per cent earlier in the year. For the year, however, to date it is running at 23.12 per cent.

UK manufacturers argue that the Japanese vehicles are subject to the same Anglo-Japanese "prudent" marketing agreement as cars—for which this year's "prudent" level is regarded as just under 10 per cent.

Vehicle production in the UK has also picked up, but from depressed levels. Department of Industry car output estimates show a rise in June to 79,000 from 46,000 in May, but still 4,000 below the level achieved in June last year.

Commercial vehicle output also rose to 17,500 from 14,000 in May. Leyland Vehicles, BL's commercial vehicles arm, is seeking 600 more redundancies in Lancashire.

Lucas Batteries is to make 370 workers redundant at its Formans Road plant in Birmingham in an effort to reduce costs.

Bass and Whitbread dip their toes into Buxton water

By Rhys David

BUXTON WATER, drunk by the Romans, Mary Queen of Scots, Dr Johnson and Daniel Defoe, is to be made available nationally for the first time.

The move is the result of a deal between the Derbyshire town and Canada Dry Rawlings, soft drink manufacturers.

The company, jointly owned by Bass and Whitbread, will be competing in a growing market alongside other suppliers, including Schweppes Malfvern water.

Total demand in Britain last year is estimated to have reached 28m litres, compared with 5m five years ago. Perrier is brand leader with a 65 per cent market share. Nestlé is thought to have about 15 per cent with its

Ashbourne Water, also from Derbyshire. Other major brands include Highland Spring from Scotland.

Coca-Cola, a big supplier of mineral water to the U.S. market, has announced plans to supply the UK with Kristal brand water from Spa in Belgium.

The advantage claimed for the bluish-tinted Buxton water, and the quality which won it a reputation in the Middle Ages for healing, is its extreme purity.

Unlike some other waters, which are collected on the surface, Buxton water is caught on a peak called Axe Hedge above the town and seeps down 5,000 feet through limestone strata before being forced by hydrostatic action through layers of ancient lava

to the surface. This process of natural filtration is claimed to take 20 years.

It appears in Buxton at St Anne's well which took its name 1,000 years ago from the patron saint of cripples. In the 13th century the well was made the centre-piece of St Anne's crescent, built by the Duke of Devonshire, who were anxious to develop the town as a rival to Bath.

The town remained a major spa centre throughout the 19th century, attracting visitors from a wide area to take its waters and to bathe in them.

Buxton's spa facilities began to lose popularity in the inter-war years and the baths were finally closed in 1966.

The water will be sold under Canada Dry Rawlings Hooper

Struve brand name. It will be available in one quart, one litre and 1½ litre sizes in Bass and Whitbread outlets and supermarkets.

Trade price will be £3 for a dozen one litre bottles. The first case has been sent as a wedding gift to Prince Charles and Lady Diana Spencer.

Canada Dry Rawlings will be putting a relatively small sum, £30,000, into promotion but the company says Buxton water will also appear in its joint campaigns. The amount of water bottled will be in line with demand and no specific sales targets will be set. The water is still but a version with gas could be developed.

The well produces roughly 7,000 gallons an hour most of which runs into a small stream. The company have to share this supply with several other users, including Buxton's Devonshire hospital, the local swimming pool, and visitors to the well building, now the town's tourist information office.

Canada Dry's supply is being transported by pipeline to a small bottling plant employing five people several hundred yards from the well.

The company is to pay High Peak District Council, the local authority for the area, £2,000 a year for the water. It will also pay Severn-Trent Water Authority a sum relating to the rate of extraction. Further negotiations will take place on payment when the level of demand has become clear over the next 18 months.

Playboy group names Treacher as UK chairman

FINANCIAL TIMES REPORTER

THE PLAYBOY casino and magazine group yesterday named Sir John Treacher as chairman and managing director of its UK operations to replace Mr Victor Lownes, the colourful and highly-paid former chairman who was dismissed last April.

Sir John said yesterday that his appointment reflected the "change of image" within the company's business style and administration since that date. He hoped to bring "straightforward management and dealing" to the company in an attempt to persuade the authorities that they could have confidence in its operations.

Objections

Mr Lownes was dismissed from his £500,000 (£250,000) a year post following police raids on Playboy's three London casinos. As a result of the raids, the Gaming Board and the London Metropolitan Police lodged objections to the renewal of gaming licences at the Playboy and Clermont Clubs. An objection to a licence at the Victoria Casino is pending.

Court hearings begin on September 14 to decide whether

licences will eventually be granted, although the clubs have been allowed to continue operating.

Pressure from the authorities has already led to the closure of the Playboy group and by the Coral Leisure group, which is now part of the Bass brewing organisation.

Grand Metropolitan and Lonrho are currently appealing against the cancellation of licences held by casino companies which they acquired from Coral.

Sir John said his initial appointment will be for a two-year period with a salary of just under £100,000 a year.

He has been given a "clear mandate" to diversify the company into other areas of the leisure industry, which could possibly include hotel operations, marinas and sports complexes.

Playboy was certain to remain in this country regardless of the outcome of the court hearings, he said.

Two or three further appointments are still to be made to the five-man UK Playboy board. The appointments were likely to be British subjects since the Gaming Board might prefer this unless there were sufficient other controls on foreign management, said Sir John.

Observer journalists clash with Lonrho

BY ELINOR GOODMAN AND JOHN MOORE

LONRHO, the international trading conglomerate which is acquiring The Observer, has clashed with the paper's journalists over safeguards to protect the editorial freedom of Britain's oldest Sunday newspaper.

The London-Scottish trunk routes are served only by British Airways from Heathrow and by British Caledonian from Gatwick. British Midland's flights from Heathrow will be fully bookable and have a full meal and bar service. The BA Shuttle has no reservations.

The hearing will be fiercely contested by British Airways, but there will also be representations from consumer groups, such as the Air Transport Users' Committee, which see the British Midland bid as an opportunity to achieve cheaper fares on the route.

The hearing will be fiercely contested by British Airways, but there will also be representations from consumer groups, such as the Air Transport Users' Committee, which see the British Midland bid as an opportunity to achieve cheaper fares on the route.

It is believed that talks were taking place last night at the Department of Trade with officials, representatives of Lonrho, chapel representatives, Sir Alexander Johnston, Mr Hugh Stephenson and Dame Rosemary Murray.

Journalists have passed a resolution claiming that Lonrho had refused to "negotiate meaningfully" over safeguards.

It claimed that Lonrho's attitude was a "calculated snub" and that editorial safeguards were "wholly inadequate."

Warned

It warned that it would have no dealings with the "so-called independent directors" proposed by the commission. And it insisted that at least one place on the board of the Observer be reserved for a member of the paper's editorial staff.

Lonrho met representatives of the Department of Trade yesterday and it is understood that it may withdraw its bid for the newspaper if ministers try to impose conditions, or take up the journalists' call for greater editorial safeguards.

Ex-Warburg director's case adjourned

BY ROSEMARY BURR

BANKRUPTCY hearings against Mr Andrew Warburg, former director of Norton Warburg Group, have been adjourned until October 27 as the official receiver was dissatisfied with information provided.

Norton Warburg Group, the investment management company, crashed in March with an estimated deficit of £4.6m, and its affairs are the subject of a Fraud Squad investigation.

Mr Warburg, now on social security, and described as "a leading light in the Norton Warburg Group," has gross liabilities of £1.723m and a net worth of £1.5m.

Mr Joseph Carney, official receiver, said he had received an anonymous call suggesting Mr Warburg had considerable personal valuables well in excess

of the £500 of household furniture which Mr Warburg said were his total household effects.

As a result, Mr Carney and requested that Mr Warburg provide a full list of his possessions, an analysis of his bank accounts and details on the disposal of money raised from property transactions.

Failure to satisfy the official receiver would result in public examination being adjourned sine die, which would prevent a subsequent discharge from bankruptcy being obtained.

Another former Norton Warburg director, Mr Peter Howland, who told the receiver he was now working for the liquidators, had a net deficiency of £318,000. The case against Mr Howland was closed.

Old Masters fail to find buyers

SOTHEBY'S had a disastrous sale of Old Masters yesterday. Most of the top lots failed to find buyers, leading to 56 per cent being bought in.

Bidding on the famous La Bon portrait of Queen Marie-Antoinette of France peaked out at £140,000, well below estimate. Pieter Brueghel the younger's "The road to

"SALE ROOM" was bought in at £150,000. Works by David Teniers the younger, Boucher and Frans Post also failed to sell.

The top price was the £25,000 plus 11.5 per cent in buyer's premium and VAT paid for a pair of "Caravaggio" views of Venice.

Fiat executive arrested over Savonita affair

BY JAMES BUXTON AND JOHN MOORE

A FIAT executive has been arrested in connection with the Savonita affair, the alleged insurance fraud involving a shipment of 301 Fiat cars which caused a major row in Lloyd's of London three years ago.

Sig Raimondo Moak was arrested a few days ago in Italy on orders of the Turin Public Prosecutor investigating the affair. At the time of the Savonita incident Sig Moak was commercial manager responsible

for export sales and dealt with the Savonita shipment.

His arrest follows that of Sig Enzo Rosina, a Genoa accounttant, last month.

The settlement of reinsurance claims arising from fire damage to the Fiat cars on board the Savonita provoked a storm of controversy. In 1978, a question was raised in Parliament on the settlement by Lloyd's of London insurance companies.

An insurance claim was made against SIAT, the then Fiat controlled marine insurance company, which claimed on its behalf that the cars were being sold for only 20 per cent less than the full new price.

The reinsurance claims were met in full after Willis Faber and Dumas, the Lloyd's broker, helped negotiate the settlement with underwriters. They had taken over the account after a small broker, Pearson Webb Springfield, refused to process the claim.

It was found by loss adjusters that the cars were being sold for only 20 per cent less than the full new price.

The reinsurance claims were met in full after Willis Faber and Dumas, the Lloyd's broker, helped negotiate the settlement with underwriters. They had taken over the account after a small broker, Pearson Webb Springfield, refused to process the claim.

An insurance claim was made against SIAT, the then Fiat controlled marine insurance company, which claimed on its behalf that the cars were being sold for only 20 per cent less than the full new price.

The reinsurance claims were met in full after Willis Faber and Dumas, the Lloyd's broker, helped negotiate the settlement with underwriters. They had taken over the account after a small broker, Pearson Webb Springfield, refused to process the claim.

by companies and high-pressure doorstep selling tactics. However, he still believed firmly in securing voluntary agreements where possible.

The OFT's annual report shows that, in 1980, Mr Borrie advised the Government on a total of 182 mergers of which 56 were "diversifying" mergers. The financial sector had most mergers (51 with assets totalling more than £15bn) followed by the distribution sector (21 worth £1bn).

Electrical engineering continued to be an important area of activity (nine mergers adding up to £1.4bn) and there was a revival of mergers in the food, drink and tobacco sector with 19 mergers totalling £776m.

In March and April Ministers talked more confidently about a rising trend of output in the next year.

In an analysis from the City, the brokers Rowe and Pitman suggest that some small recovery in output should be evident by the end of the year.

Mr Borrie said his officials were monitoring in particular misleading bargain offer claims

surplus of £1.053m. The discrepancy between the reports, £4.07m, was attributable to differences in the treatment of unauthorised property developments.

Thomson McLintock concluded that the group needed additional support in the period up to December 1980 but that given that support there was a reasonable prospect, if the group had continued as a going concern, that Barclays Bank would have recovered substantially the whole of its advances to the group by October 1981.

It accepts borrowings of around £5m would have been needed at the December peak.

Mr Ernest Hill, the former finance director of the company,

said: "We were given no opportunity to study the report by Thomson McLintock. It was quite clear the bank had already made up its mind to put the company into receivership."

Barclays Bank stands by its original decision. It says: "Absolutely nothing has happened in the nine months since the appointment of the receiver to indicate that the decision was wrong."

Touche Ross does not accept the criticism contained in the report produced by Thomson McLintock. Touche Ross says it "stands by the original report and the basis on which it was compiled."

</

UK NEWS - LABOUR

JULY 9 1981

Chemicals 'muddle' attackedBy Sue Cameron,
Chemical Correspondent**BRITISH CHEMICAL** producers yesterday launched an attack against "costly, muddled and bureaucratic" safety regulations being proposed by the Health and Safety Commission.

They are claiming the new rules would be far tougher than those on the Continent and "would constitute an effective barrier to UK trade." British chemical companies would be at "a competitive disadvantage in both home and international markets."

Chemical research would be diverted to other countries and some sections of the industry would contemplate complete closure," they warn.

The Health and Safety Commission's proposed regulations, published yesterday, follow a European Economic Community directive laying down tests for new chemicals. But the UK Chemical Industries Association insists that the Commission's recommendation go far beyond the requirements of the directive in three vital ways.

They say the EEC directive on testing applies only to new chemicals that are actually put on the market. The proposed UK rules cover intermediate chemicals rarely used by the public. The CIA says some 300 new intermediates a year in the UK would become subject to a battery of tests, costing between £10m and £15m a year—a cost that would not be borne by competing Continental countries.

The CIA adds that the UK regulations would cover pharmaceuticals, pesticides and foodstuffs—all of which are specifically excluded from the EEC's directive.

Also, the European directive provides for some guarantee of commercial confidentiality about new chemicals. The proposed UK rules do not.

A CIA paper on the planned new regulations says: "A number of companies have indicated that there would be a significant reduction in innovation which is the lifeblood of the chemical industry. They have also pointed out that their concerns may result in planning decisions which will justify them moving their manufacturing bases outside the UK."

It goes on: "The industry fully accepts that adequate and necessary testing must be carried out for all products."

"Our concern includes the cost of excessive bureaucracy and the erosion of confidentiality. Some of the regulations go further than the directive

Prior may curb pickets

BY MARGARET VAN HATTEM, LOBBY STAFF

MR JAMES PRIOR, Employment Secretary, yesterday admitted for the first time that the Government is considering legislation to restrict trade union immunities in relation to secondary industrial action, to be introduced in the next session of Parliament.

Giving evidence to the Commons Select Committee on Employment, he said he would consider all submissions responding to the Government's Green Paper on the subject published earlier this year—including a possible late submission from the TUC—and would seek the maximum degree of consent from both sides of industry before preparing legislation.

Mr Prior said he would have to take account of 1980 Employment Act, which provides for union immunity in secondary industrial action affecting direct suppliers to or customers of companies affected by primary action.

The present degree of immunity allowed in secondary action was "far too wide," he said. It was unacceptable that businesses and livelihoods of no direct relevance to the original dispute should be damaged by secondary action. However, Mr Prior insisted that he was not considering any move to restrict primary action.

He did indicate possible changes in the law relating to closed shop agreements. The Government was awaiting a European Court ruling expected

in August, and wanted to allow more time to see how the 1980 Act was working.

He was disturbed by incidents such as the case of Joanna Harris, the dinner ladies of Walsall, and the Sandwell case.

These showed that certain "very determined and extreme employers" were still prepared to dismiss employees who refused to join unions despite the financial deterrents provided by the Employment Act against "unfair dismissals" and in spite of the fact that the unions involved did not insist on a closed shop.

It was "disturbing" that local authorities were prepared to use ratepayers money for that purpose and the Government would look at it very carefully if and when it decided on new legislation.

Mr Prior was invited to comment on evidence given to the committee on Tuesday by Mr Bill Kayes, of the TUC General Council, who criticised the Government for allowing the TUC too little time to consult its members. Mr Prior said he hoped to receive a TUC submission immediately after its September conference.

This would allow him sufficient time to take account of TUC views before preparing legislation for the next Parliamentary session. Before publishing legislation he would initiate a further period of consultation based on the new consultative document.

He criticised TUC consultation procedures which, he said, apparently took up more time than those of any of the other bodies preparing submissions. This might indicate a need for changes in the way the TUC consulted its members.

He was deeply disappointed that many unions refused to take advantage of the financial assistance provided for this purpose under Section 1 of the Employment Act. He said any element of compulsion and enforcement posed enormous difficulties and he preferred to relied on the voluntary approach.

Mr Prior appeared to rule out the possibility of legislation to enforce the use of secret ballots. He said he would like to see more widespread introduction of secret ballots.

He was deeply disappointed that many unions refused to take advantage of the financial assistance provided for this purpose under Section 1 of the Employment Act. He said any element of compulsion and enforcement posed enormous difficulties and he preferred to relied on the voluntary approach.

A provisional document advising negotiators on seeking overtime reductions, and trying to prevent reinstatement of overtime when trade improves, will be put to the TUC Congress in September.

The check list urges union officials to study the problems and potential of continuous processing, flexi-time and creation of extra jobs.

Mr Michael Foot, the Labour Party leader, said this week that a future Labour Government might introduce legislation to reduce working hours for certain groups of employees.

The TUC has been discussing the idea of legislation to reduce working hours, but it is far from convinced that this is necessary or desirable.

Difficulties envisaged by some union officials were aired yesterday at a meeting of the TUC's economic committee. The unions see difficulties particularly over the form of legislation, the kind of sanctions it might include and the possibility of hostility from wide sections of union members.

The unions would prefer to wait for the results of bargaining on shorter hours, which has had some success since the national engineering dispute two years ago.

Mersey pay dispute 'could threaten jobs'

through the Royal Seafarers' container terminal, handling 33 per cent of the traffic. It is estimated that their departure will mean an annual £2m loss of revenue.

With the closures of the Tate and Lyle sugar refinery in Liverpool, the Burmah Oil terminal at Ellesmere Port, and the Shotton steelworks, it adds up to an overall loss in little more than 12 months of £7m a year.

Mr Fitzpatrick told the shop stewards representing all sections of the industry that "very soon" there would be no money available to backdate their award to May 1, when it should have been implemented.

Sooner, rather than later, the company would have to consider a further reduction in the workforce.

The stewards were angry when Mr Fitzpatrick walked out of the 15-minute meeting without answering questions. Officials said later they would not be prepared to accept compulsory redundancies after the severe voluntary cutbacks recently.

The shop stewards' committee has arranged a mass meeting in the Liverpool Boxing Stadium on Saturday. No date has been fixed for a resumption of talks on the pay claim between the port employers and the Transport and General Workers' Union.

LIBERALISATION FEARS

BY OUR LABOUR STAFF

POSITIVE RIGHTS for trade unions would not achieve trade union reform and could result in unions overriding their contractual liabilities to a greater extent than present immunities.

This is the opinion of the Centre for Policy Studies stated in its evidence to the Government on the trade union immunities Green Paper.

This would allow him sufficient time to take account of TUC views before preparing legislation for the next Parliamentary session. Before publishing legislation he would initiate a further period of consultation based on the new consultative document.

There should be compulsory secret ballots for the election of union governing bodies and for calling—but not for calling off—strikes.

The decision of the European Court of Human Rights on the closed shop issue, which is due this year, should be adhered to and all forms of secondary action should be made unlawful, the centre says.

The unions would prefer to wait for the results of bargaining on shorter hours, which has had some success since the national engineering dispute two years ago.

Last spring, the port shed 1,800 dockers. Some men with 20 years' service picked up a tax-free £16,000.

The port employers insist that any pay rise must be accompanied by changes in working practices if the port is to survive.

Yesterday's meeting followed the decision by Manchester Liners to pull out of the Mersey at the end of the month and move to Felixstowe, Suffolk.

They were the main operators

In foreign exchange, the faster you are the richer you are.

Never has the statement "time is money" been more relevant than in the volatile world of foreign exchange.

When you want Dollars, Yen, Guilders or Deutsche Marks, or any other currency fast, you need a bank that will instantly track down the best buy. Not just in London or New York. But in Tokyo, Zurich, Bahrain. Or wherever the law of supply and demand is working in your favour.

At Chase, we respond in record time. We call it banking on Chase Time.

With a network of offices that encompasses the globe and branches in every major money centre, we know what is happening everywhere in the market at any time.

And our offices are linked by the most sophisticated communications systems in the banking world. So no matter what time it is, the latest information—milliseconds old—is always right at our fingertips.

And a staff of expert consultants ready to help you meet day-to-day needs. Or to apply sophisticated computer models to manage long-term risk exposure.

Now as never before, time is money. So call the Chase Manhattan Bank. In the race against time, the Chase is on.

 The Chase is on.**Hospital workers confirm rejection of 6% offer**

BY OUR LABOUR STAFF

UNION LEADERS representing more than 100,000 administrative and professional staff in the National Health Service confirmed rejection yesterday of a 6 per cent pay offer.

These cheques are used by the Department of Employment to circumvent some of the disruption resulting from action by computer staff at Reading and Livingston which process more than 90 per cent of unemployment benefit payments.

The unions have co-operated with this but have recently told staff to black blank Giro cheques to local offices.

expected to delay settlement until they know the outcome of the Civil Service dispute and of the ambulance campaign against the Government's 6 per cent cash limit on rises in the NHS.

AMBULANCE workers in Scotland stepped up their pay campaign with a 24-hour countywide strike. Glasgow, Edinburgh and much of the central industrial belt were without ambulance services.

This is the first time the whole country has been called out. Some of Scotland's 1,600 ambulance workers were understood to be working normally in rural areas. No warning was given.

The Scottish Ambulance Service said later that only about 50 per cent of the workers responded to the strike call.

Fisher hits jobless plan

Mr ALAN FISHER, chairman of the TUC, said yesterday that the Government's planned £1,000m package to cut youth unemployment would provide only "artificial" jobs.

Pouring more money into youth schemes was "patching up" unemployment, and did not attack the main causes.

The riots in London, Liverpool and Manchester were a direct result of young people's frustration, he added.

Mr James Prior, Employment Secretary, hopes the package, to be presented to the cabinet in a few months, will virtually

end unemployment among school-leavers.

It is understood that he wants to guarantee every 16-year-old leaving school—in 1983-84—access to a job, further education, or a place in the Youth Opportunities Programme.

Mr Fisher, who is general secretary of the National Union of Public Employees, welcomed any proposals which attempted to solve the problem of youth unemployment, but said that Mr Prior's plans involve jobs which are unreal.

UK NEWS - PARLIAMENT and POLITICS

Gas Corporation told to sell showrooms

BY IVOR OWEN

THE GOVERNMENT will introduce legislation compelling the British Gas Corporation to stop retail sales of gas appliances and to dispose of its 900 high street showrooms, if the corporation refuses to co-operate, Mrs Sally Oppenheim, Minister for Consumer Affairs, told the Commons yesterday.

The Government's decision to force British Gas out of this profitable retailing sector was angrily denounced by Labour MPs as a wanton political act taken to spite an efficient publicly-owned industry and without regard to the loss of jobs likely to result.

Mrs Oppenheim made it clear that neither Opposition protest nor strike action by the unions concerned would deflect the Government from implementing

a decision which, she claimed, would benefit consumers.

Cries of "disgraceful" and "sell out" punctuated her statement explaining the Government's reasons for deciding to require the Gas Corporation to stop retailing domestic gas appliances and to dispose of its showrooms over five years.

She recalled that a report by the Monopolies and Mergers Commission found that the corporation's monopoly acted against the public interest by restricting competition.

The Commission also found, she said, that the over-dependence of the manufacturers of gas appliances on the Gas Corporation had indirectly led to poor export performance.

The Government would wish British Gas to maintain some consumer contact points and since they have stated that 80 per cent of showroom staff time is spent on activities other than

retailing the number of jobs which could be affected should be minimised."

Mrs Oppenheim promised the Government would consult British Gas and the unions involved closely about detailed implementation.

She accepted that the changes which would ensue from the Government's decision would represent a radical move.

"We believe that as this sector evolves away from its present monopoly dominated structure there will be positive benefits alike to the consumer and to gas appliance manufacturers," said Mrs Oppenheim.

The Government's role as a retailer of gas appliances on employment,

services," she said.

Mr John Smith, chief Opposition spokesman on trade, gave a pledge that the next Labour Government would take the first opportunity to reverse the decisions announced by Mrs Oppenheim.

He forecast that the removal of British Gas from retailing would lead to a worse service, a fall in safety standards, higher prices, and poorer choice for consumers.

In contrast to the majority of Tory backbenchers, who enthusiastically welcomed the Government's decision, Mr John Wilkinson (C. Ruislip and Northwood) warned of the danger of "serious import penetration" as foreign manufacturers moved into the British market.

Conservative Party faces £1m deficit

By Margaret Van Hatten, Lobby Staff

THE SERIOUS financial plight of the Conservative Party was underlined yesterday when Lord Thorneycroft, the party chairman, predicted a £1m deficit during the current financial year.

In an urgent appeal for funds to the Conservative Association of the Cities of London and Westminster, he said the party had already cut back its spending so

drastically that any further cuts would seriously damage its capacity to fight the next general election.

He suggested that industry and commerce were withholding donations because of their disagreement with the Government's economic policies. But he begged them to reconsider.

"Industry and commerce, whether or not they agree with every aspect of our activities, would do well not to deny us the basic research, publicity and the organisation which we need to go forward," he said.

Lord Thorneycroft conceded that Britain's industrial decline had continued since the Conservative Government took office two years ago.

But the Cabinet and the Conservative Party had faced these problems with moderation and compassion

Riots in Liverpool will not deflect Thatcher from policy

BY RICHARD EVANS, Lobby Editor

A STRONG reaffirmation that the Government's top priority in the quest for more jobs must be control of inflation was given by the Prime Minister on television last night.

Mrs Thatcher, in a broadcast aimed at stressing the Government's maintenance of its economic strategy, argued that in the end there was only one way to provide more jobs.

"We have to make more goods, better goods, and do it quicker. We have to produce things which our own people will prefer and export things which other people will buy."

She insisted that if there were a valid alternative the Government would have grasped it, but in her view there was no easy way.

"That's why we won't turn back and that's why we believe you want us to succeed."

She admitted it was no wonder there was a huge temptation to go for the simple answer, the convenience cure-all, to get the Government to spend and borrow and print large sums of money to expand the economy.

"It sounds so caring and compassionate. I only wish it were as easy as that. Do you really think we would have rejected the easy way if it had any chance of working?" she asked.

Mr Prior, in a Parliamentary written answer, confirmed that estimated Government spending in 1981-82 on measures designed to help those groups hardest hit by unemployment would be almost £1bn.

He now expected that the report of the Manpower Services Commission on training arrangements in each sector of the economy would be published before the summer recess.

Unions fight plan to lift Labour fees

By Nick Garnett, Labour Staff Writer

TRADE UNION officials yesterday expressed considerable hostility at a meeting with Labour Party officials to any proposal for increasing the party's affiliation fee from 40p to 50p per member.

The unions appear to have indicated forcefully that if such a proposal — which Labour Party officials have indicated they need to see adopted — was put to the Labour Party conference it would be defeated.

Following the meeting between party officials, including Mr Norman Atkinson, the Labour Party Treasurer, and members of the Trade Unions for a Labour Victory, union officials said they did now expect such a proposal would be made.

Mr Alex Kitson, the party's chairman, who was at yesterday's meeting, will report its outcome to the party's national executive committee on Friday.

Further talks are planned, however, between the TULV and the party on possible proposals for voluntary increases in union affiliation fees.

Unions' finances have been affected by inflation and the membership decline resulting from the recession. Some union officials have also been upset at internal Labour Party wrangling.

Slim hope for anti-racist Bill

A BILL designed to curtail racial hatred on Britain's streets was given a First Reading in the Commons yesterday by 171 votes to 38, a majority of 133. But the measure, introduced by Mr Sydney Bidwell, Labour MP for Southall, stands little chance of becoming law because of pressure on Parliamentary time.

The Bill is designed to give power to local authorities to apply to the Home Secretary for selective banning of marches likely to stir up racial hatred. It also provides for tougher restrictions on the dissemination of race hatred propaganda. Mr Bidwell told MPs.

Whitehall efficiency expert cuts out the wasted time

BY IVOR OWEN

SIR DEREK RAYNER, who is advising the Prime Minister on how to eliminate waste and improve efficiency in the Civil Service, has discovered how to do the same amount of work for the Government while spending less time in Whitehall.

Since being enlisted by Mrs Thatcher — he has the right to report to her direct — Sir Derek has operated from the Cabinet office on an unpaid part-time basis and continues to discharge his executive duties as managing director of Marks and Spencer.

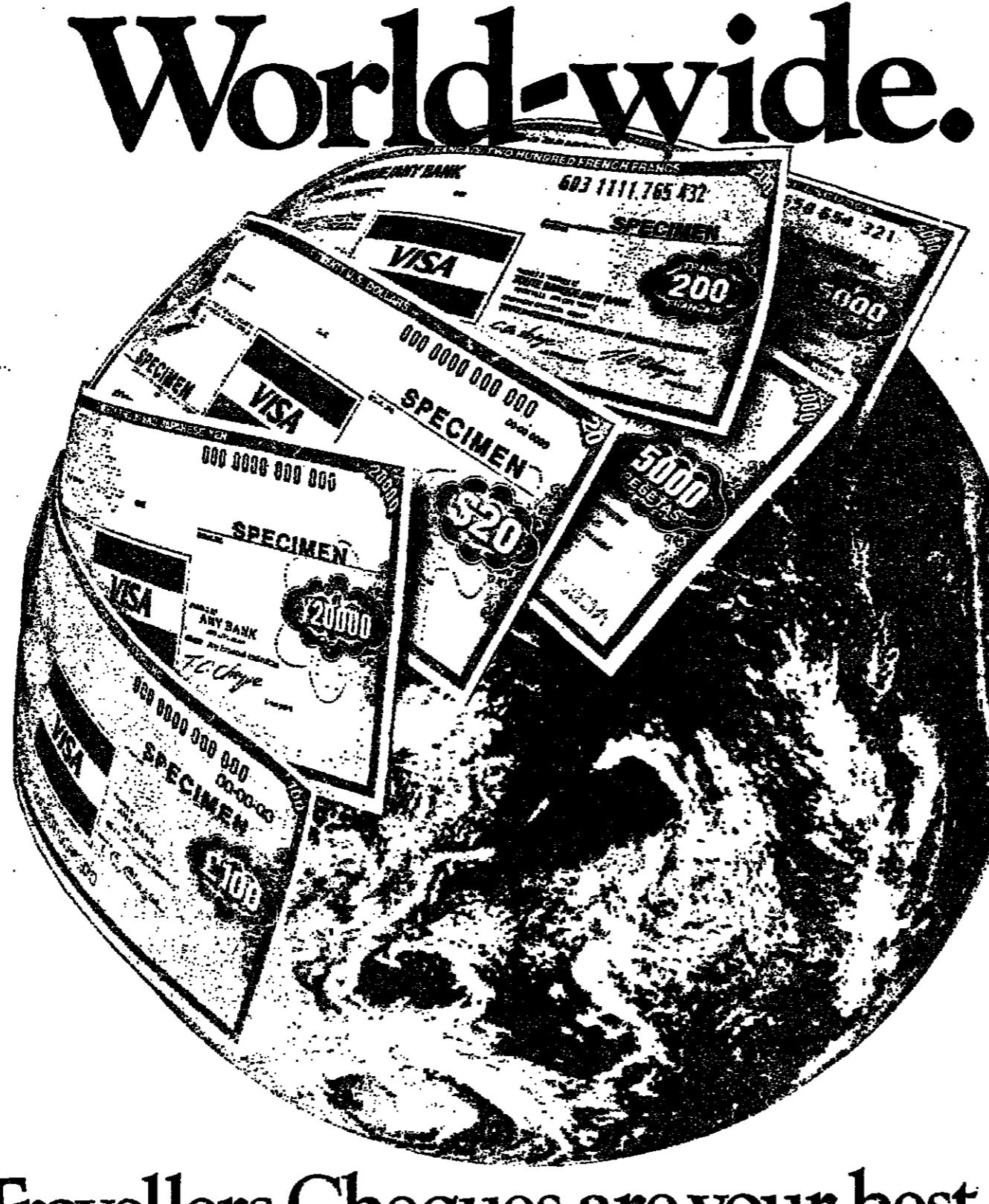
He told a Parliamentary press gallery luncheon yesterday that as a result he has had only one week's holiday during the past 18 months,

and spent very few weekends or even evenings at home. Sir Derek said his plans to do the same amount of work for the Government in less time were made possible by a better understanding of the Whitehall machine.

And, laugher, he added: "I also know my enemies better."

Sir Derek advocated a move away from the pursuit of perfection in the Civil Service and wider acknowledgement of the value of speedier decision-making even if on occasions mistakes were made.

"There is no such thing as perfection and I wish we would stop wasting money trying to achieve it," he said.

**Visa Travellers Cheques are your best choice.**

- Available from a world-wide network of more than 30,000 sales locations in over 160 countries and territories.
- World-wide multi-lingual refund service, 24 hours a day, every day of the year.
- Available now in five world currencies; French Franc available soon. Cheques in six additional currencies being developed.
- Backed by the Visa system, whose 13,000 member institutions represent the world's largest member-owned consumer payment system.
- Accepted world-wide by millions of financial institutions, hotels, restaurants, stores and shops who know and trust the Visa name.

For travel and shopping, Visa is the most widely recognised name in the world.



FINANCIAL TIMES SURVEY

Thursday July 9 1981

JATL 1981

Isle of Man

The growth of the island as an offshore financial centre is a key to its economic direction in future as fishing and tourism slip in importance. Hopes are high that a very big name bank will arrive and put the island firmly on the international map

Financial sector goes off the boil

By Anthony Moreton,
Regional Affairs Editor

THIS IS election year on the Isle of Man and as is the habit with politicians everywhere the electors are being treated to a few "goodies". The fact that the island does not have any party politics, as the term might be understood in Westminster, most of the representatives being independents, has not prevented the 24-member House of Keys from indulging in something of a spending spree.

A £12m reservoir project has begun and with it has been allied a hydro-electric power scheme. Some £10m has been spent on strengthening the harbour breakwater, reclaiming land for an oil storage depot and, later, the breakwater will be extended.

Both the reservoir and the breakwater schemes are needed, but there are some people who believe that in their enthusiasm the elected members of the

House of Keys have sanctioned islanders are not ashamed of using.

Until the late 1950s the traditional industries and main source of income were fishing, farming and tourism. But these were all declining and it was the decision in the early 1960s to cut income tax and provide a home for footloose capital that restored the health of the economy, reversed the declining population and allowed new investments to be made.

Allegiance

The Isle of Man could take such a step because it is not part of the UK. Its constitutional position is that of a crown dependency owing allegiance directly to the Queen. Although its links with Britain are close, too close for some people, the House of Keys and the 16-member Legislative Council have complete sovereignty.

The island now levies direct tax at 20% in the £ and charged non-resident companies an annual fee of £200 but has no capital gains tax, no capital transfer tax and no wealth or surtax.

The consequence of these taxes, and the inflow of financial companies taking advantage of them, was that the finance sector, which accounted for 12.4 per cent of income generated in 1969-70, quickly became the most important single activity and by 1977-78 had accounted for 29 per cent.

Since then, though, the sector has gone off the boil and in 1978-80, the latest year for which figures are available, it accounted for only 21.6 per

amounts but the source of deposits is becoming more international and less UK-dominated. There is no doubt, though, that Jersey was more quickly aware of the "garaging out" undertaken by the U.S. banks and scooped up a lot of the Euro-dollar business.

This again points up the difference between the Isle of Man and the Channel Islands. Because of the quality of the financial community in both Jersey and Guernsey, these islands are able to remain one step ahead of events and push their governments. That push factor appears to be missing, or used conservatively, in Douglas.

Two other factors could substantiate the feeling of change for the better which is about

There is a widespread feeling that by the autumn one of the world's great banks will have announced its intention to open offices in Douglas. There is also a belief that one more, possibly two more, of similar standing will follow suit by the end of the year.

Mr William Dawson, the Government Treasurer, will not be drawn on the names which are being considered. But his hopes are high.

He feels that such a bank would help to put the Isle of Man on the map. One of the problems he faces is in getting acceptance for the island at all. So many in the international financial community have simply not heard of the island at all, are unaware of its institutions and unaware of its other trump card, its political stability.

A leading international bank might not employ very many people, but Mr. Dawson rightly believes that the spin-off from its arrival would be enormously beneficial.

The second factor on which he pins his faith for an upturn is the passage of the Exempt Insurance Bill, which is expected to be passed by Tynwald, the island's ancient parliament, next week and which should be in operation by the autumn.

The island has had one previous attempt to legislate for captive insurance companies and it was not successful. The present Bill allows for the exemption of underwriting profits and investment income from tax whereas at present only underwriting profits are exempt.

Talks are to be held soon between the government and the financial community on how registration will be undertaken and what regulations will be introduced. It is expected that these will be published within the next fortnight or so, which will give a strong guide as to how the Act will work.

Undercut

There could, at this stage, be some indication of what the insurance companies will pay as an annual registration fee.

The probability is that the Isle of Man will try to undercut the rate set in Bermuda, which, based on the doorstep of the U.S., has managed to scoop this particular pool, made up as it is of so many American companies insuring their own business.

The Manx aim is also to win some of that business which has gone to Guernsey, the second most important market in the world for captive insurance business. Guernsey is thought to have between 100 and 130 captives, a long way short of Bermuda's total, which is believed to number just under 1,000.

What both the Isle of Man and Guernsey can offer is political stability on top of financial probity and Douglas intends to push this advantage fiercely.

The probability is that the Isle of Man will set a fee just under £1,500, which would put it comfortably inside the Bermuda figure of about £1,750. Any success from winning a higher gear.

But equally the island will have to promote itself more. There is a disappointing lassitude about when it comes to projecting the Isle of Man, for which the politicians must take the blame. It is to be hoped that the election will return some members who have a greater sense of urgency.

CONTENTS

Industry	II
Shipping	II
Fishing	III
Viking congress	III
Financial ruling	III



The harbour and town at Douglas. Manxmen aim to win more captive insurance companies

Treasure Island

As an off-shore British holiday resort, the Isle of Man is a gem set in the Irish Sea.

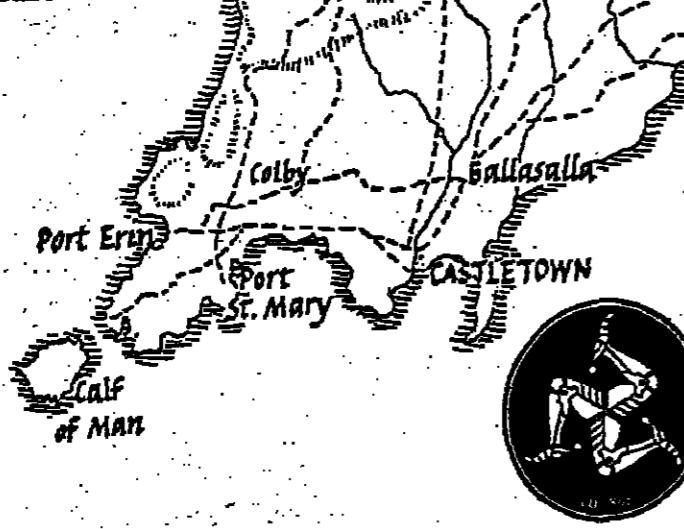
It's becoming increasingly well known as an international financial centre.

With a scheduled flight time from London of only an hour and twenty minutes and a mere fifty minutes from Manchester, it has good international communications.

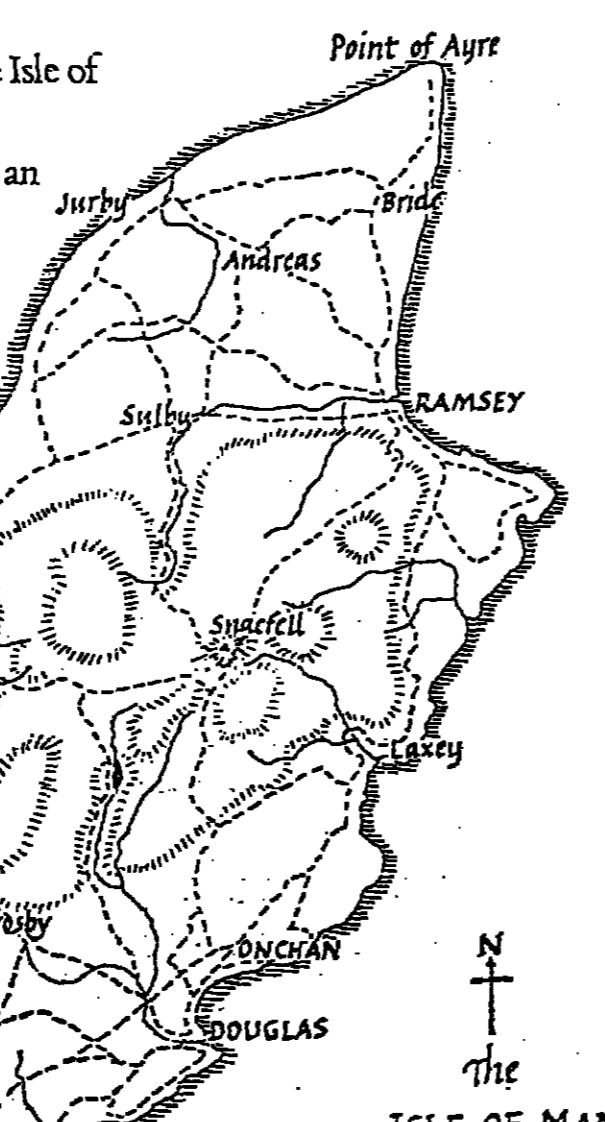
It boasts over a thousand years of political and economic stability.

Moreover, as the island's Kirk Michael leading bank we—and our locally based Trustee Company—can offer you a full and confidential banking service.

If you'd like to know more about the Isle of Man Bank, and how our services can help you, write to us at the address below.



Isle of Man Bank Limited
A member of the National Westminster Bank Group
Head Office: 2 Athol Street, Douglas, Isle of Man. Tel: (0624) 3981/5. Telex: 627071



Ask the question.



1 Can you give me quotations for deposits in sterling and other currencies?

2 I'm resident outside the UK. How can you help me?

3 What are the advantages of setting up a company on the Isle of Man?

4 Can you provide a loan in Swiss Francs or U.S. dollars?

5 Can you advise me on my tax and investments?

6 I'm emigrating. Should I leave assets in the U.K. or the Isle of Man?

At the Midland, we like listening to tough questions. We like coming up with the answers even more.

So see your local Midland manager, or contact one of the offices below.

And ask the question.

Midland Bank Group

Come and talk to the listening bank

Midland Bank Group in the Isle of Man includes:

Midland Bank Limited, Incorporated in England, PO Box 10 Victoria Street, Douglas, Isle of Man. Tel: 22051. Manager: W. J. Wilson. Ass. Manager: P. J. Jones

Midland Bank Limited, St. Paul's Square, Ramsey, Isle of Man. Tel: Ramsey 23189/9 Telex: 628037

Midland Bank Trust Corporation, Isle of Man Limited, Incorporated in the Isle of Man, PO Box 59, Victoria Street, Douglas, Isle of Man. Tel: Douglas 23189/9 Telex: 628037

Director and General Manager: F. J. A. Brown. Manager: G. R. Thompson

For specialised advice on matters of trust services, investment and company management, and taxation advice please consult the following:

ROYAL TRUST BANK

OFFERS

- PRIME RATES OF INTEREST PAID GROSS ON DEPOSIT ACCOUNTS OVER £2,000 AS WELL AS ON U.S. & CANADIAN \$ DEPOSITS OVER \$25,000

- RESIDENTIAL MORTGAGES
- INTERNATIONAL INVESTMENT MANAGEMENT
- EXECUTOR & TRUSTEESHIP
- BACK TO BACK LOANS
- COLLATERAL LOANS

Royal Trust one of the largest financial institutions in North America and the first to establish a bank in the Isle of Man has Group Assets over £2,900 million world wide.

For Confidential and Personal Service, talk to . . .

ROYAL TRUST BANK

(ISLE OF MAN) 46 ATHOL STREET, DOUGLAS
TELEPHONE: DOUGLAS 6198 and 21982
TELEX: 628520



INCORPORATED AND REGISTERED IN THE ISLE OF MAN WITH UNLIMITED LIABILITY

ANGLO MANX BANK LTD. INDEPENDENT PRIVATE BANK

offers confidential services for current accounts, loan facilities, bill discounting and the acceptance of deposits at competitive rates.

Interest paid gross to non-residents, and through its subsidiary

ANGLO MANX FINANCE LTD.

welcomes enquiries for long-term deposits and provides a complete range of short-term consumer credit and personal loans.

GROSVENOR TRUST CO. LIMITED

Limited companies formed in the Isle of Man, Panama, Channel Islands, Bermuda and British Virgin Islands.

Confidential service assured. Management, registered office, nominee directors/shareholders and secretarial services.

5 Athol Street
Douglas
Isle of Man
British Isles
Tel: Douglas (0624) 23845
Telex: 627876



Overseas Expatriates Financial Advisory Bureau

A comprehensive service to
British expatriates

- Offshore Investment Banking
- UK House Purchase Mortgages
- School Fees Planning
- Life Assurance Pensions
- Accident, Sickness & Medical Insurance

Particular attention will be given to making the most of your financial advantages as a non-resident of the U.K. for tax and exchange purposes.

To obtain a copy of our prospectus, 'Investment Planning for the British Expatriate', simply return the whole of this advertisement, ticking the appropriate boxes above to indicate the nature of the advice you require. A more detailed note of your own situation would be helpful.

Telephone: 0624 812689 Telex: 62982 OLFAB G.

Overseas Expatriates Financial Advisory Bureau
Tower House, Ramsey, Isle of Man.

FT/I.O.M.

Name _____

Address _____

My age is I expect to be overseas for years

Ramsey Crookall & Co.

25 ATHOL STREET, DOUGLAS, ISLE OF MAN

MEMBERS OF THE STOCK EXCHANGE

TELEPHONES: DOUGLAS 3171/2/3/4 TELEX: 627530

R. L. STOTT & CO.

MEMBERS OF THE STOCK EXCHANGE

EXCHANGE HOUSE,
54/58 ATHOL STREET,
DOUGLAS, I.O.M.
Telephone: Douglas 3701 (4 lines)
Telex: 629623

Branch Office:
77 PARLIAMENT STREET
RAMSEY, I.O.M.
Telephone: 813233

ISLE OF MAN II

Government eager to attract more manufacturers

ON THE EIGHT-MILE drive from the airport into Douglas it is difficult to imagine that industry plays any significant part in the life of the island. There are some light industrial plants around Ronaldsway Airport itself and a couple of industrial estates on the edge of the capital, but the largest factor to the casual observer appears to be that making ice-cream. The only smoke disfiguring the landscape comes from one of the ferries in the harbour.

Yet industry has an important part to play in the economy and one the Government would like to boost. And in order not to be left behind in the race to attract new manufacturing investment the island offers financial incentives (see panel) which can match the best available in the UK.

Together with the island's rate of tax, at 20p in the £, industry can set up and still be able to produce at a cost which offsets the disadvantages created by its location.

It is not any and every sort of manufacturing plant that is wanted, though. There is a strong Manx conservationist lobby which would like to keep the still largely rural island undefended by industrialisation and it is generally accepted that the sort of company most wanted is one producing small goods in clean conditions with a high value-added content.

That, of course, is what almost everyone wants. The Isle of Man has been fortunate in obtaining a number of these companies, perhaps around a dozen, in the last two years and they have helped to give the manufacturing sector a welcome boost. There has been a company using laser beams as part of its technology for printing wallpaper. Another is making plastic extrusions for the electrical industry.

Despite these successes, winning new companies for the island has been a difficult and laborious process and for a government which believes in spending only what it raises through taxation there is not a lot of money available for overseas promotions.

Hard sell

This is a pity because one of the problems that the Isle of Man has to overcome, in this field as in other sectors, is establishing just how useful it can be as a base. Many industrialists looking for an offshore base are hardly aware that the Isle of Man exists, let alone that it offers good incentives, and this ignorance will not be overcome without a big effort.

The Isle of Man, if it is to attract more industry, must sell itself harder around the world and there are many on the island aware of this need; but it does not appear to have filtered through to those who sanction the spending of money on promotions.

Yet if manufacturing industry is to play a more important role in the creation of wealth it is vital that it be given a boost fairly soon.

In the last year or two there

are signs that the contribution of food, drink, engineering, textiles and other manufacturing industries has been increasing in importance. In 1979-80, the last year for which figures are available, they represented 14.1 per cent of domestic income generated. This compared with 13.7 per cent in the previous year.

In real terms, though, industry has failed to keep up with inflation. The £22.16m generated by the manufacturing sector in 1979-80 was just about double that of 1974-75, but until a big jump in 1978-79 there had been four years when there was little monetary growth, in a time of rapid inflation.

The island is aware of the need to do more to stimulate interest in industry. Partly under the influence of a sharp rise in unemployment — now about 1,200 in a total population of about 65,000 — a committee was set up to look at ways in which the position might be improved.

The committee's recommendations, which have still to be accepted by the island's parliament, were that as a

short-term measure job-creation schemes should be introduced and to protect the long term an industrial training centre should be set up. There is also the possibility that the island might take a fresh look at its industrial incentives.

What the authorities want to avoid is giving the impression that they are merely engaged in an employment-creation exercise. But as an indication of their readiness to plan for the future, £50,000 has been allocated for a training centre which will pay particular attention to retraining to provide engineering skills. As in the UK there is a shortage of high-technology skills on the island which the authorities are anxious to rectify.

Whether £50,000 is enough is doubtful. There is a danger here that a lot will be spent with little achievement because of a reluctance to face the true cost involved in such a scheme. But if the authorities do pursue this line of policy with more action it could produce considerable benefits.

Anthony Moreton

INDUSTRIAL INCENTIVES

Investment grants:	40 per cent of cost of new buildings, plant, machinery
First year grants:	40 per cent of non-recurring commissioning and running-in outlays
Training grants:	50 per cent of special training costs
Loans:	Half the working-capital requirements
Rent aid:	Assistance given towards renting property from a private developer

Allied Irish Banks (IOM) Limited

offers a specialised banking service including Current Accounts, Loan facilities and the acceptance of Deposits.

Enquiries will be welcomed by the Manager,

Mr. Gordon Simpson, at:

21 Athol Street, Douglas, Isle of Man

Tel: 0624 24315 Telex: 628782

(Incorporated in the Isle of Man)

A member of the Allied Irish Banks Group (Assets in excess of £3 billion)

Mannin Trust Bank Limited

Independent Specialists in International Portfolio Management

For further information please contact

Mr. Ronald Buchanan, at:

Lorne House, Castletown, Isle of Man, British Isles

Telephone (0624-82) 2091 - Telex 628032

This announcement appears as a matter of record only
We are pleased to announce the opening
of our new office in the
Isle of Man
and the appointment of
R. John Whillies
as Managing Director

RoyWest Trust Corporation (Isle of Man) Limited

P.O. Box 59, 12 Finch Road, Douglas, Isle of Man
Telex: 624020 RoyWest G, Telephone 243512
Investment Management, Managed Companies, Trusts,
Foreign Exchange, Investment Funds, Euro Deposits.

A Member of the ROYWEST GROUP OF TRUST COMPANIES whose controlling shareholders are The Royal Bank of Canada Group and National Westminster Bank Limited Group.

Setting the Standard

STANDARD CHARTERED BANK (ISLE OF MAN) LIMITED

64 Athol Street, Douglas, Isle of Man

Tel (0624) 23916 Telex 628665

Invite you to write for details of our full Banking Services and our highly competitive interest rates for depositors both on the Island and countries overseas.

A Member of the
STANDARD CHARTERED
BANK GROUP
which has some
1,500 offices in
60 countries



SELECT COMPANY FORMATION AND MANAGEMENT LIMITED

Incorporate and manage companies in:

ISLE OF MAN - UNITED KINGDOM
GUERNSEY - JERSEY - ANGUILLA
LIBERIA - PANAMA - EIRE - GIBRALTAR

and all major offshore tax havens

* Registered Office * Company Secretary

* Nominees Shareholders * Directorial Services

* Banking Contact * Data Processing

Prospectus from our offices at:

1. ATHOL STREET, DOUGLAS, ISLE OF MAN
Tel: Douglas (0624) 23718 (3 lines) Telex 628584 SELECT 6.

CHRYSTALS

Skilled in sales since 1854

CHARTERED SURVEYORS, VALUERS,
AUCTIONEERS & ESTATE AGENTS

CRYSTAL BRO'S, STOTT & KERRBUSS

Exchange House, Athol Street, Douglas, Isle of Man

Tel: 0624 23778

Also in Ramsey and Port Erin

TT races keep their mystique

often overlooked is that the TT's ratio of rider fatalities to miles covered compares extremely favourably with other race circuits.

Great play has also been made of the fact that many of the world's top riders refuse to race there, but the recent absence of the likes of Barry Sheene, Kenny Roberts and Randy Mamola has done little to deter the large numbers of motorcycle fans who flood over public roads but what is

Alan Wright

Ian Hamilton Fazey

مکان من ایشل

ADVERTISING & MARKETING

BY MICHAEL THOMPSON-NOEL

AGENCIES' EVENTFUL YEAR

The new make-up of Britain's Top 12

THE SAATCHI GROUP'S acquisition of Dorland Advertising not only produces what is being called the largest advertising agency business based in Europe (FT, July 3 and 4), but marks the end of a six-month run which has by turns shaken and convulsed some of Britain's biggest advertising agencies.

With its purchase of Dorland, Britain's 11th biggest agency on the basis of billings last year, plus the rest of Garrett Dorland and Crawford Holdings, Saatchi has put together an enlarged group with current billings put at a minimum of £150m. (Saatchi & Saatchi Garland-Compton, the main Saatchi agency, was Britain's joint biggest last year, level with J. Walter Thompson. Each put its 1980 billings at £83m.)

But the Saatchi move is merely the latest in a series of developments that has seen some ways transformed the make-up of the Top 12 shops.

At McCann-Erickson, the latest in a series of top management reshuffles has seen the appointment of Jerry Shively, European regional director since April last year, to the additional posts of chairman and chief executive of McCann in London in succession to Ann Burdus, who is returning to New York.

In turn several other agencies may well be gazing nervously over their shoulders at the progress of the rash of new agencies formed in recent months.

How does the Top 12 look now? To recapitulate on 1980, Britain's Top 12 agencies were as follows:

1. Saatchi and Saatchi Garland-Compton and J. Walter Thompson, £83m each; 3. D'Arcy-MacManus & Masius, and McCann-Erickson, £75m each; 5. Ogilvy & Mather, £61.2m; 6. Collett Dickenson Pearce, £60.89m; 7. Young and Rubicam, £46.4m; 8. Foote Cone and Belding, £45.6m; 9. Ted Bates, £39.64m; 10. Allen, Brady and Marsh, £38.12m; 11. Dorland Advertising, £38m; 12. Leo Burnett, £37.5m.

In the wake of its loss of the £8m-to-£9m Tesco account earlier this year, Mr Shively says McCann has been "regrouped and revamped" and is enjoying a good year. But growth is bound to suffer.

At Collett Dickenson Pearce, which recently lost a package

of good business to the break-away agency formed by former CDP managing director Frank Lowe, billings this year are expected to be a sixth lower than last year.

In turn several other agencies may well be gazing nervously over their shoulders at the progress of the rash of new agencies formed in recent months.

How does the Top 12 look now? To recapitulate on 1980, Britain's Top 12 agencies were as follows:

1. Saatchi and Saatchi Garland-Compton and J. Walter Thompson, £83m each; 3. D'Arcy-MacManus & Masius, and McCann-Erickson, £75m each; 5. Ogilvy & Mather, £61.2m; 6. Collett Dickenson Pearce, £60.89m; 7. Young and Rubicam, £46.4m; 8. Foote Cone and Belding, £45.6m; 9. Ted Bates, £39.64m; 10. Allen, Brady and Marsh, £38.12m; 11. Dorland Advertising, £38m; 12. Leo Burnett, £37.5m.

In the wake of its loss of the £8m-to-£9m Tesco account earlier this year, Mr Shively says McCann has been "regrouped and revamped" and is enjoying a good year. But growth is bound to suffer.

At Collett Dickenson Pearce, which recently lost a package

of good business to the break-away agency formed by former CDP managing director Frank Lowe, billings this year are expected to be a sixth lower than last year.

How stand they now? Talks with agency chairmen and finance directors yesterday indicated the changing complexion of the Top 12—at least on the basis of projected billings (ie, advertising volume placed) for 1981.

Saatchi and Saatchi Garland-Compton is talking in a range of £95m-£100m, which for the purposes of the table below has been rendered as £97.5m.

A similar figure can be suggested for JWT, while Masius should bill around £94m.

McCann, on the other hand, expects billings to improve by only 4 per cent or so (largely because of the loss of Tesco),

and Collett Dickenson is working to a projection of £50m or so.

Given that the figures quoted in the table below indicate only the possible shape of things to come, the final 1981 billings for London's Top 12 agencies could look something like this:

= 1. Saatchi & Saatchi Garland-Compton	£97.5
- 2. J. Walter Thompson-London	50.0
3. D'Arcy-MacManus & Masius	54.0
4. McCann-Erickson	78.0
5. Ogilvy & Mather	70.4
6. Young & Rubicam	52.2
7. Foote Cone & Belding	52.0
8. Allen, Brady & Marsh	50.5
9. Collett Dickenson Pearce	50.0
10. Dorland Advertising	47.5
11. Leo Burnett	44.0
12. Ted Bates	41.0

THE COST OF A UK SALESMAN

	1979	1980
Recruitment	159	133
Remuneration	7,170	7,930
Company vehicle	1,735	2,180
Expenses	2,741	2,971
Sales manager (incl. secretarial exp./overheads)	868	997
Area manager (incl. expenses and overheads)	1,975	2,265
Wages calculation	47	56
Sales analysis	232	275
Secretarial (incl. overheads)	589	534
Stationery	505	572
Training	162	145
TOTAL	16,183	18,061

Source: Sales Force

to the last Budget and its heavy increase in the cost of petrol. Managerial costs: The costs of head office sales management, when spread across the number of salesmen employed, rose by 14.9 per cent. There was a similar increase (14.7 per cent) in the cost of area management. Both figures were not only in line with inflation, but showed an improvement on the previous year.

Wages calculation, sales analysis, stationery and secretarial: The first two items both rose in cost by around 19 per cent, but the sums involved are not large. Stationery costs rose by about 13 per cent, and secretarial costs actually fell by 9 per cent, perhaps a reflection of greater automation in sales offices, says Sales Force.

Field expenses: The increase here was only 8.4 per cent, but it must be remembered, says Mr Goldsmith, that the survey period related to the year prior

As a result, the inclusive cost per salesman per working week was £401, against £368 the year before. Since restraint seems to have been exercised on the wages and expenses front, he says, it is difficult to see where further savings can be made other than by fundamentally restructuring the sales force and its functions.

He says that in comparing the cost of a company's own sales force against that of hiring sales teams, long- or short-term, from a contractor, it can be noted that Sales Force itself now quotes an inclusive cost of £300 per week for a salesman working from home.

It is for this reason, he says, that more companies are now considering it more economic to retain a smaller standing sales force for year-round use, and to augment the standing force with contract teams for special occasions such as promotional bursts, new product launches, and so on.

DIRECT SELLING

A plan to sell fashion via the small screen

Etcetera

In the words of the PR-ette, Mr Rondell is the epitome of the self-made man. With his parents, he had occupied Poland in 1946, his father, he recalls, having "half-a-crown" in his pocket (£0.125), on arrival at Liverpool Street Station.

The family settled in the East End of London, and Issy went to school. Two years later, aged 15, he started as an apprentice cutter, and after National Service, worked for his father. By the age of 22, he had his own factory, and in 1976, formed Topcoat, which makes women's suits, coats, jackets and rainwear.

Topcoat's first-year turnover was £1m. By 1979, when it recorded £200,000 profit, turnover was almost £3m, 65 per cent of it accounted for by exports, primarily to Europe.

But the recession hit the rag trade hard. Last year, Topcoat's exports dwindled, virtually to nothing, and it lost around £60,000.

However, forward orders are now said to total £1m, and turnover for 1981-82 should be "well over £2m."

According to Mr Rondell: "As always, when things are bad, it is the new and the different that are rejected, and so it was with TV selling. I made countless approaches to retail and mail-order companies, all of whom I maintained, that it couldn't be done."

"But I was determined to break through the aura of bureaucracy. Fortunately, when I approached Bolton Textiles, they immediately agreed."

As Drapers' Record asked: "If you can sell a dress or silk blouse from a static and not moving picture, particularly eye-catching picture, then how many more will sell when displayed on an attractive moving model, in a TV commercial full of imagery to entice the shopper?"

Issy Rondell is soon to get his answer.

Times aiming for 400,000'

CIRCULATION OF The Times, which earlier this year passed into the ownership of Mr Rupert Murdoch's News International, may be boosted back past the 300,000 mark by the end of this year, and eventually to approaching 400,000. Mr Murdoch says in an interview in Marketing Week published tomorrow.

"It was 278,000 when we came in, and falling," he says. "It is now in the 290s, and we haven't promoted it at all. We would be aiming to get through to 300,000 this year, and over the next two or three years, we hope, approach 400,000."

He says "he doubts that The Times "is ever going to make us rich", but maintains that it can be made viable.

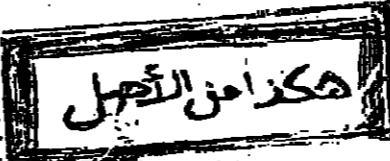
ABM/campaign

Libel action result.

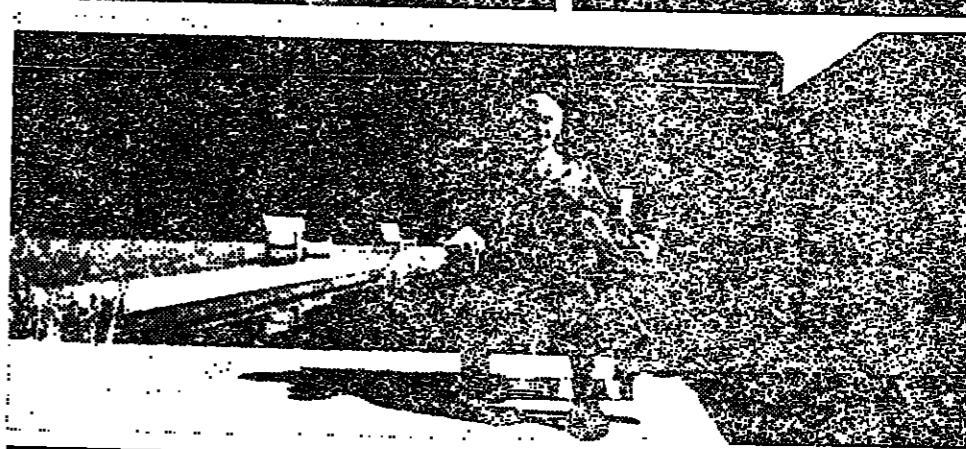
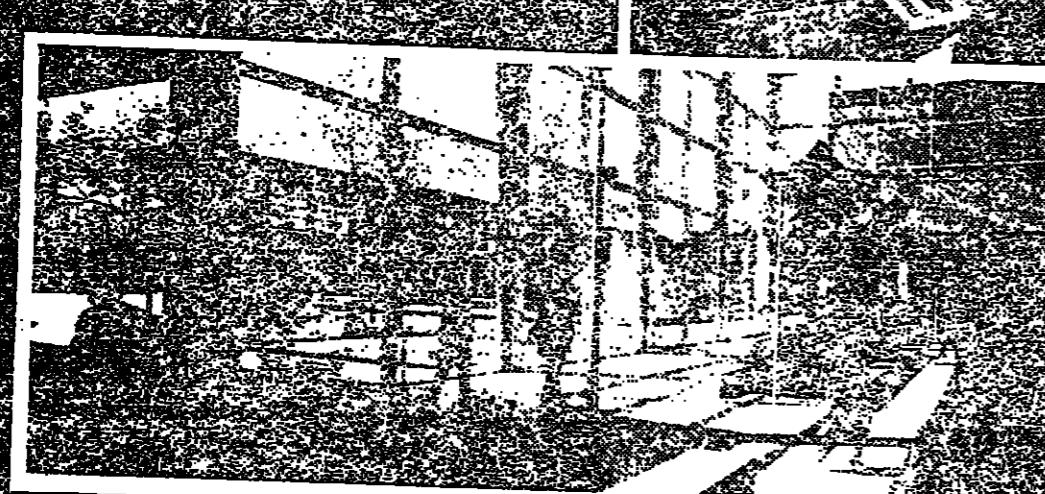
Allen, Brady & Marsh brought an action for libel against campaign, a publication owned by Haymarket Publishing Ltd., as a result of an article published in their issue of

16th November, 1979.
campaign paid substantial damages to Allen, Brady & Marsh but chose not to apologise.
Actions speak louder than words!

ABM
The Agency of the 1980's



دكتار من العجل



"MILTON KEYNES?
THERE'S AN AIR OF CONFIDENCE ABOUT THE PLACE.
YOU JUST CAN'T PUT A PRICE ON
THAT KIND OF THING."

ROBERT SCAMMELL, DIRECTOR, TELEHOME CALLS

HAMILTON OIL GREAT BRITAIN PLC

Offer for Sale

Kleinwort Benson Limited

**10,010,000 ordinary shares of 10p each at 140p per share
payable in full on application**

INVESTMENT IN OIL AND GAS EXPLORATION, DEVELOPMENT AND PRODUCTION CARRIES A HIGH DEGREE OF RISK.

YOUR ATTENTION IS DRAWN TO THE SECTION HEADED "RISK FACTORS".

SHARE CAPITAL

Authorised £6,000,000 Issued and to be issued fully paid £5,000,000

The ordinary shares now being offered will rank in full for all dividends hereafter declared or paid on the ordinary share capital of the Company.

North Sea Interests



*Subject to the approval of the Secretary of State for Energy and the participants in Licence P. 059, the Company will acquire an interest in Block 22/3a from Hamilton International.

Definitions

"Company" Hamilton Oil Great Britain PLC, formerly Hamilton Brothers Oil Company (Great Britain) Limited, and/or its subsidiaries.
"Hamilton Oil" Hamilton Brothers Oil Company and/or its subsidiaries.
"Hamilton Brothers" Hamilton Brothers Petroleum Corporation and/or its subsidiaries.
"Hamilton International" Hamilton International Oil Company and/or its subsidiaries.
"Hamilton Oil & Gas" or "Operator" Hamilton Brothers Oil and Gas Limited, a subsidiary of Hamilton Oil.
"Hamilton Companies" the Company, Hamilton Oil, Hamilton Petroleum and Hamilton International.
"IPOS" I. P. Oil Services Limited, an affiliate of the Hamilton Companies.

"North American Joint Venture" one of a series of annual North American exploration joint ventures managed by Hamilton Oil as described under "International Interests—North American Joint Ventures".
"International Joint Venture" the international exploration joint venture managed by Hamilton International as described under "International Interests—Hamilton International Joint Venture".

"Kleinwort Benson" Kleinwort, Benson Limited.
"RTZ" The Rio Tinto-Zinc Corporation Limited and/or its subsidiary RTZ Oil and Gas Limited.
"Blackfriars" Blackfriars Oil Co. Limited, a subsidiary of Associated Newspapers Group Limited.
"Trans-European" The Trans-European Company Limited, a subsidiary of Kleinwort Benson.
"Consortium" one or more of the Hamilton Companies with RTZ, Blackfriars and Trans-European.
"BNOC" The British National Oil Corporation.
"ERC" ERC Energy Resource Consultants Limited, independent petroleum consultants.
"Easop" Easop Petroleum Company, Limited.
"Shell" Shell U.K. Limited.
"Texaco" Texaco North Sea U.K. Limited and/or Texaco North Sea U.K. Company.

"Block" an area of the United Kingdom continental shelf for which a licence has been or may be issued.
"Licence" a United Kingdom offshore petroleum production licence or sub-licence.

"Round" one of a series of allocations of Licences by the Secretary of State for Energy, pursuant to invited applications.
"TW 58" Transworld 58, the floating production platform used for production from the Argyll field.

"U.S." or "United States" United States of America.
"United States person" any national or citizen of, or person resident or normally resident in, the United States, including any corporation or entity subject to its jurisdiction, including the spouse of any such person and any partnership, corporation or other entity formed or organized therein or under the laws thereof or of any political sub-division thereof.
"dollars" or "US" US dollars.

Glossary

AMIE Areas of mutual interest agreements or understandings as described under "North Sea Interests—General Information".
Barrel stock tank barrel or STB: A volumetric measure of crude oil, equivalent to 35 imperial gallons or 42 US gallons at standard temperatures and pressures.
Central Grab: A major geological structural feature of the North Sea containing sedimentary formations of recognised economic importance in petroleum exploration.
Farm-in: The acquisition (by the farmer) of an interest in a licence, lease or other property interest for a cash consideration and/or for payment and completion of work, usually the drilling of one or more wells.
Farm-out: The assignment (by the farmer) of an interest in a licence, lease or other property interest for a cash consideration and/or for payment and completion of work by the farmer.
Gross acre: The total acreage covered by a Block less any compensation areas.
Infill drilling: The drilling of wells within known field limits in order to increase or advance the production of oil or gas by the use of closer well spacing.
Net acre: Gross acre multiplied by a particular participant's percentage interest therein.
Net pay: The thickness of a productive interval which is capable of contributing to reserves.
Proven reserves: The probable and prospective reserves. See "Petroleum Consultants Report—3.0 Estimation of Reserves".
Recoverable reserves: That portion of oil or gas reserves estimated to be in place in a reservoir which is considered on the basis of appropriate engineering criteria to be capable of economic recovery.
Single point mooring buoy or SPM: A system designed for the loading of oil to tankers in deep water, normally taking the form of an anchored buoy to which a tanker moors and through which oil is pumped from the tanker flowing through a floating hose connected to the tanker.
Step-out well: A well drilled to establish the extension or continuity of an accumulation after the drilling of the discovery well.
Structure: A configuration of subsurface rock formations considered on the basis of geological or geographical interpretation as capable of acting as a reservoir for oil or gas.
Water drive: The maintaining of pressure in a reservoir, as it is depleted, through the influx of water, into the reservoir, which may be placed naturally or the effect can be achieved artificially by the injection of water into a reservoir by way of a pump or by the use of a pump.
Wildcat or exploratory well: A well drilled on a hitherto unknown geological feature or structure. Such a well carries a higher degree of risk than wells drilled on known accumulations of oil or gas, the measure of risk being defined by applicable geological and engineering considerations.

The Argyll Field—Block 30/24

The Argyll field is located some 200 miles east-south-east of Aberdeen and is almost wholly contained within Block 30/24. In 1974 the Company farmed-out 40% of its interest in this Block to Texaco leaving it with its current interest of 28.8% in exchange for a capital sum and the discharge of certain debt obligations of the Company. Under the terms of the farm-out the Company is required to offer to Texaco, for purchase at market price, 12.8% of the total current production of crude oil from time to time from the Argyll field.

In 1978, pursuant to the majority state participation policy of the United Kingdom Government, the Consortium entered into a participation agreement with the Secretary of State for Energy and BNOC in respect of the Argyll field and any other commercial petroleum fields discovered under Licences granted by the Secretary of State. This Right Royal interest in the Argyll field is 100% held by the consortium BNOC is entitled, inter alia, at its option to acquire from time to time at market price up to 51% of the production from the field attributable to each member of the Consortium (after any royalty in kind taken by the Secretary of State for Energy). The intention of the participation agreement is that the Consortium should be financially neither better nor worse off under its terms than under the existing arrangements.

At present the royalty is not being taken in kind but both Texaco and BNOC are exercising in full their respective rights to purchase the Company's current production of crude oil from the Argyll field. Under an agency agreement, described under "Further Information on North Sea Interests—Summary of Principal Documents relating to Licence Interests", the Company has delegated to the SOS the right to negotiate on behalf of the Company for negotiating with Texaco and BNOC the market price of crude oil and for selling any remaining production to the market.

Production from the Argyll field is subject to regulation by the Secretary of State for Energy (see "Further Information on North Sea Interests—Summary of Licence Terms and United Kingdom Government Controls").

Production

The two principal producing horizons of the Argyll field are the Zechstein Dolomite and the Rotliegendes Sandstone, both of Permian age. There are also minor accumulations in the Jurassic rocks. To date, twelve wells have been drilled within the known reservoir limits of the Argyll field and current production is from 8 wells at a combined flow rate of approximately 20,000 barrels per day. The production history of the Argyll field since start-up is tabulated below.

Year	Annual Total (in Barrels)	Cumulative Total (in Barrels)
1975 (from commencement of production in June)	3,678,971	3,678,971
1976	8,251,555	11,930,526
1977	8,119,496	18,050,022
1978	5,263,428	23,313,480
1979	6,356,186	29,669,666
1980	5,814,195	35,483,862

Wells are completed for production with subsea wellheads which are connected by flowlines laid on the sea bed to a centrally-located collection and control manifold assembly. This assembly forms the riser base, to which the production riser system is attached. This riser system conveys oil and gas to the working deck of a floating production platform where the gas and oil are separated, the gas is flared and the oil is metered and then sent down the riser assembly and through an injection line to the single point mooring buoy and then loaded into tankers.

Two tankers, specially converted for bay mooring and loading under North Sea conditions, are exclusively dedicated under time charter to the transportation and delivery of crude oil from the Argyll field. Their capacity is designed to ensure that delivery times and loading times are in balance and thus that a tanker is always available to load when the Argyll field is producing. The operation of the tankers is regulated by a shipping agreement between the Consortium, BNOC and Texaco.

The production platform, the TW 58, was constructed in 1968 as a semi-submersible drilling rig and was used to drill numerous wells in the North Sea for the Consortium. It was converted to the production mode by the removal of derrick equipment and replaced by a semi-submersible production equipment. The TW 58 is hired under a long-term contract, recently extended for a minimum period of three years with provision for further extension on terms to be agreed. This contract provides, inter alia, for the reconnection of the TW 58 to the drilling mode upon termination of the contract, if the owner so requires, at the expense of the Consortium and Texaco. The Company's share of the

estimated costs of reconnection are accrued annually in its financial statements (see "Accountants' Report"). The TW 58 is subject to regular inspection and certification by the American Bureau of Shipping, in compliance with the applicable regulations of the Society of Naval Architects and Engineers. The Argyll field production system is subject to operating limits imposed by weather and sea conditions. Historically the effect of these limits and scheduled maintenance and down time for repairs has been that the producing and loading system has had an average annual availability of approximately 60%. The Operator, a technical organisation responsible for the concept and the detailed engineering design of this production system, it has subsequently been used elsewhere. Experience in operating the Argyll field has indicated that the characteristics of the field are more complex than was originally envisaged and detailed reservoir engineering studies have to be carried out to determine the production potential of the field.

The drilling extra wells would significantly increase the ultimate recovery. An active infill drilling programme was initiated in 1978. By the end of 1980 six infill wells had been drilled, three of which are at present being completed to recover oil. This infill drilling programme has found a highly productive Rotliegendes sand interval which helped define the main Argyll field structure and has assisted in obtaining additional geological and engineering data for枯竭期 production. As a result, proven reserves, as estimated by ERC, have increased from 26.5 million barrels to 44.7 million barrels (indicating 7.4 million barrels of remaining recoverable proven reserves as at 1st June 1981, of which 1.6 million barrels are attributable to the Company).

The drilling of two further wells has been proposed by the Operator for the Argyll field during 1981 to continue development of the producing Rotliegendes sand interval. The drilling of these wells has been approved by all necessary persons. If the 1981 drilling is successful, two more wells are proposed by the Operator for 1982. ERC's estimate indicates that recovery from the Argyll field will be 44.7 million barrels of oil, which reaches 33.7 million barrels (indicating 18.4 million barrels of remaining recoverable reserves as at 1st June 1981, of which 5.7 million barrels would be attributable to the Company). If the four well drilling programme is carried out and is successful, the Operator's estimate is that recovery from the Argyll field could reach 57 million barrels (indicating 18.7 million barrels of remaining recoverable reserves as at 1st June 1981, of which 5.7 million barrels would be attributable to the Company) and it could result in additional infill drilling with a possible further increase in ultimate recovery. It is anticipated that the level of daily production will be maintained, only if further drilling on Blocks 30/24 and 30/25a establishes additional proven reserves (see "Petroleum Consultants Report").

A' Structure—Block 30/24

Well 30/24-15 was drilled in late 1980 on a separate structure ("the A' Structure"), four miles west of the Argyll field. This well discovered productive Jurassic sands which tested oil at 9,500 barrels per day. It is planned that well 30/24-15 will be placed on a 90 day production test to start in September 1981. The necessary approvals from the Secretary of State for Energy and to the installation of a flowline to the Argyll field will be required to commence production.

The Operator considers that the A' Structure could represent substantial additional reserves, in which case additional wells will be required to establish and develop the potential of this discovery, if substantial additional reserves are indicated by such drilling significant additional capital expenditure may be required. The A' Structure is close enough to the existing production facility to be linked to it by flowlines but whether this is the most appropriate method of its production will be determined by the production test. The approval of the Secretary of State for Energy will be required before regular production can begin. See "Further Information on North Sea Interests—Summary of Licence Terms and United Kingdom Government Controls".

Other North Sea Interests

Block 30/24

In addition to the Argyll field and the A' Structure, several additional undrilled prospects have been identified on Block 30/24. A major undrilled prospect ("the B' Structure") is located down the west flank of the Argyll field and to the east of well 30/24-15. ERC and the Operator carry out the B' Structure appraisal and risk prospect and ERC estimates that prospective reserves could range from 8 million to 20 million barrels, assuming that hydrocarbons are present. Accounting for the 20% risk-share hydrocarbons may not be present ERC estimates, on a risk-weighted basis, that prospective reserves are 10 million barrels (2 million barrels attributable to the Company). This prospect could contain oil in three horizons, the Zechstein, the Zad风尚 and the Rotliegendes. Well 30/24-4, located down the west flank of the Jurassic, was drilled as a step-out well from the Argyll field and documented oil shows at 6,000 feet. The prospect was subsequently abandoned. ERC estimates that the production capacity could be

Introduction
The enactment in 1964 of the Continental Shelf Act for the first time opened up the United Kingdom continental shelf to oil and gas exploration. By that time, Frederic F. Hamilton with other US investors associated with them (together the "Hamilton Investors") already had extensive oil and gas interests in the United States and Canada. Then they joined with other oil and gas operators to the formation of the Consortium with RTZ, Blackfriars and Trans-European. The Company was incorporated in 1964 to hold the North Sea interests of the Hamilton Investors. Subsequent to the formation of Hamilton Petroleum in 1969, the interests previously acquired by the Hamilton Investors were divided between the Company and Hamilton Petroleum. After the second Round, other Hamilton Companies also participated in the acquisition of interests interests through the Consortium and the interests of the Hamilton Companies is now held principally in the Argyll field and are described under "North Sea Interests" and details of the interests in such blocks are set out under "Further Information on North Sea Interests—Schedule of Blocks".

In 1971 the Consortium discovered the Argyll field on Block 30/24, which had been allocated to the Consortium in the second Round. The field was developed during the period 1973-75, and commenced production in June 1975. The first oil was produced from the Lower Greensand of the North Sea continental shelf. The Argyll field has to date produced over 37 million barrels of oil; the Company's 28.8% interest in this field is at present its only oil or gas revenue-earning asset. In addition to the existing producing operation recently drilled discovery wells have established significant reserve potential in a separate structure. A number of other structures have been mapped on Blocks 30/24 and 30/25a and the Operator has proposed that some of these should be tested by early drilling.

The Company holds interests in a major spread of North Sea acreage totalling 375,494 gross acres (112,221 net acre). In addition to the Argyll field and the prospective structures on Blocks 30/24 and 30/25a, the acreage includes significant proven and prospective gas reserves in the Bunter Gas area (for which development studies are in hand) and certain other blocks on which drilling is proposed or is under consideration.

The Company's North Sea interests are operated on its behalf by other companies, principally Hamilton Oil & Gas. The Company does not require and has no present plans to build up, an operating organisation to cover its North Sea activities and will rely principally on the established operating capability of Hamilton Oil & Gas. It will continue to enjoy the right of representation and consultation with the other members of the consortium among the Company's members and other relevant operating agreements. See "Further Information on North Sea Interests—Summary of Principal Documents relating to Licence Interests".

Business Strategy

The Company has recently taken with a view to developing the Company into a more broadly-based company engaged in oil and gas exploration and production on a worldwide basis. Among these steps is the acquisition by the Company of interests in the exploration joint ventures managed by other Hamilton Companies referred to under "International Interests". By participating in these joint ventures the Company will join a broad-based international group with a proven exploration record. The Company may also consider the acquisition of interests in producing oil and gas properties and, possibly, other energy-related businesses in the United States, Canada and elsewhere. The Company is expected initially to fund its share of expenditure for such acquisitions from its existing cash balances and the anticipated surplus revenues arising from its interest in the Argyll field. The Company will not, however, although it may do so, enter into joint ventures or strategic alliances to finance acquisitions or development expenditure if that appears inappropriate.

It is the intention of the Board that the Company should develop its business as an international energy-based company in whatever way is deemed appropriate. The Board has been reconstituted, and a Managing Director with wide oil industry experience has been appointed, to reflect the intention that the Company should be independently managed, whilst maintaining its close and beneficial relationships with the other Hamilton Companies. Although Frederic F. Hamilton will be Chairman of the Company, and intends to remain a substantial shareholder, the Company will be free to compete in any activities it chooses, including those which compete with those of any of the other "Hamilton" Companies. It is intended that the Company should seek its own exploration opportunities and not rely on the Hamilton Companies alone for that purpose.

INCREASE (DECREASE) IN WORKING CAPITAL					
Increase (decrease) in debtors	251	(455)	620	(495)	1,508
(Increase) decrease in creditors	(1,220)	1,206	(210)	(1,208)	(1,003)
(Increase) decrease in royalties payable	1574	625	(173)	(173)	566
Decrease in accrued interest	107	—	—	—	—
Decrease in note payable	511	—	—	—	—
Movement in net liquid funds:	(1,234)	2,068	410	(2,172)	(50)
Increase (decrease) in cash and short-term deposits	8,839	431	(1,589)	10,030	14,175
	8,805	2,497	(1,589)	7,856	14,115

12. Current Cost Information

The financial information shown herein has been prepared in accordance with the Accounting Standards Committee draft guidance notes on the application of S.A.P. 14 to the oil and gas industries. The information shows certain of the effects of specific price changes (current costs) as at the date of publication.

Management believes that the significant rate of general inflation and changes in specific prices for goods and services purchased by the Company, erodes the informational value of its historical cost basic financial statements because pounds sterling having substantially increased in value over time as equal units, principally in North Sea oil and gas properties. However, management cautions users of this information that it is not necessarily indicative of the costs and expenses that will be incurred in finding, developing and producing similar quantities of crude oil; any financial information based on past results cannot encompass economic, political and technological changes that the Company must consider in its current investment decisions.

SUPPLEMENTARY CURRENT COST FINANCIAL STATEMENTS Year ended 31st December Notes 1980

STATEMENT OF EARNINGS	
Historical cost profit before interest and taxation	£2,002
Current cost operating adjustment Depletion and depreciation	(3,670)
Current cost operating profit	(1,668)
Interest income	3,224
Current cost profit before taxation	11,572
Taxation Historical costs accounts	14,200
Current cost profit attributable to shareholders	5,947
Interim dividend on ordinary shares	5,713
Profit retained	168
BALANCE SHEET	
North Sea oil and gas properties	(a) 11,362
Working capital	(b) (160)
Net operating assets	(c) 11,202
Cash and short-term deposits	33,034
	44,256
Share capital and share premium account	150
Current cost reserve	10,284
Other reserves	5,178
Total shareholders' funds	28,417
Provision for abandonment costs	2,065
Taxation	13,774
	44,256

Notes to supplementary current cost financial statements

- a. North Sea oil and gas properties at estimated replacement costs: Under current cost accounting fixed assets are restated at their current replacement cost. North Sea oil and gas properties have been revalued by reference to the actual replacement costs where available, and the appropriate amounts by the Central Statistical Office. The methods of depreciation and accumulations are the same as those used for historical cost presentation. Additional depletion and depreciation, based on revalued amounts is the only current cost operating adjustment required for the year.

1980

Licence fees	
Exploration costs	£000 671
Drilling and development costs	2,045
	37,519
Total	40,435
Provision for depletion and depreciation	29,073
	11,352
Net-book amount at 31st December 1980	
Current cost reserve:	3,930
Balance at 1st January 1980	
Movement in year:	6,754
Surplus resulting from the revaluation of North Sea oil and gas properties	
Balance at 31st December 1980	10,684*

*At 31st December 1980 £6,814,000 was unrealised.

- b. Gearing adjustment: Current cost adjustment is necessary because there is an excess of cash and short-term deposits over net borrowings. Net borrowings include taxation and abandonment costs and since monetary working capital is a net liability it has also been included therein. The treatment of the excess of cash and short-term deposits over net borrowings is not covered by the current cost framework and no adjustment is required by S.SAP 16.

13. Supplementary Information on Reserves

Reserve information presented below is that utilised by the Company in preparing the 1980 financial statements and was the most recent at that time. The Company emphasises that reserve estimates are inherently imprecise and estimates of undeveloped reserves are more imprecise than those from producing properties.

Proven developed oil reserves are the estimated quantities of crude oil which geological and engineering data demonstrate with reasonable certainty to be recoverable in future years from known reservoirs under existing economic and operating conditions with existing equipment. The quantities shown below relate to the Company's interests and are not of estimated Government royalty.

Barrels of oil	
Proven developed reserves:	(000)
At 1st January 1980	3,743
Revisions of previous estimates	457
Extensions, discoveries and other additions	397
Production	(1,574)
	2,833

*Estimated expenditures of £1,500,000 are required to bring proven developed reserves on production.

Yours faithfully
DELOITTE HASKINS + SELLS
Chartered Accountants

Further Financial Information

Profit Projection

The Directors' guide to 1981 profit after taxation, together with the factors and assumptions on which it is based, is set out under "Profits and Dividends-Profit Projection". The following are copies of reports to the Directors of the Company relating to the guide to profit after taxation:

The Directors
Hamilton Oil Great Britain PLC
7th July 1981

We have reviewed the accounting policies and calculations for the guide to profit after taxation of Hamilton Oil Great Britain PLC for the year ending 31st December 1981, together with the factors and assumptions on which it is based, set out in the Offer for Sale dated 7th July 1981.

As stated by the Directors, the guide is subject to the cumulative effect, which may be large, of the various factors which are possible in the factors and assumptions on which it is based and which are set out under headings "Profits and Dividends-Profit Projection" and "Risk Factors" in the Offer for Sale document.

In our opinion, within the limitations inherent in the factors referred to by the Directors, the guide (for which the Directors are solely responsible) as far as the accounting policies and calculations are concerned, has been properly compiled on the basis of the factors and assumptions made by the Directors and is presented on a basis consistent with the accounting policies the Company normally adopts.

Yours faithfully
DELOITTE HASKINS + SELLS
Chartered Accountants

The Directors
Hamilton Oil Great Britain PLC
7th July 1981

We have discussed with you and with Deloittes Haskins + Sells the guide to profit after taxation of Hamilton Oil Great Britain PLC for the year ending 31st December 1981, together with the factors and assumptions on which it is based, set out in the Offer for Sale dated 7th July 1981.

As stated by the Directors, the guide is subject to the cumulative effect, which may be large, of the various factors which are possible in the factors and assumptions on which it is based and which are set out under headings "Profits and Dividends-Profit Projection" and "Risk Factors" in the Offer for Sale document.

We consider that, within the limitations inherent in the factors referred to by the Directors, the guide (for which the Directors are solely responsible) has been given after due and careful enquiry.

Yours faithfully
for KLEINWORT, BENSON LIMITED
ROCKLEY
Director

Borrowings

At 15th June 1981 the Company had no loan capital outstanding or created but unissued and no outstanding mortgages, charges or borrowings or indebtedness in the nature of borrowings including bank overdrafts, liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, or, save in the ordinary course of business or as disclosed herein, guarantees or other material contingent liabilities.

Working Capital

The Directors consider that the Company has sufficient working capital for its present requirements.

Taxation on United Kingdom Operations

The Company is resident in the United Kingdom for tax purposes and hence subject to corporation tax on worldwide profits and capital gains, currently at effective rates of 52% and 30% respectively.

Production of oil and gas from the United Kingdom continental shelf is subject in principle to the relevant statutory production tax and to corporation tax on the profits of P.R.T. and P.D. at 70%. Royalties are charged on a field by field basis and apply both to existing and any future fields. SPD, which is chargeable on gross oil and gas income, is a deductible expense after various deductions for operating costs and capital expenditure and is a deductible expense for corporation tax purposes. It is currently anticipated that, for the Argentia field, the deduction will be 100% and the rate of P.R.T. will be 70% of the gross oil and gas income less the deduction available for P.R.T. and corporation tax purposes. The Argentia field should fall within the tax free oil allowances for each six month chargeable period. The Company has not to date suffered any P.R.T., but whether it does in future periods will depend on the level of production and the continued availability of deductions such as the oil allowance.

It should be noted that the corporation tax deduction available from production of oil and gas in the United Kingdom or the United Kingdom continental shelf is "ring fenced"—that is to say losses from other activities in the case of the Company this will be overseas exploration) may not be set off against the profits of such United Kingdom activities.

The Government has invited the oil industry to bring forward proposals for the long term structure of the North Sea field regime in order to introducing permanent legislation in the 1982 Finance Bill.

No finality can be made of the outcome.

Foreign tax on overseas operations may in general be credited against the United Kingdom liability on same income so that no double taxation should arise.

Taxation on US Operations

The Company's wholly owned US subsidiary will be subject to US federal tax on its profits and capital gains at rates of up to 48% and 30% respectively. Further state and local taxes may be payable on oil and gas production which will vary from state to state and fall within the 2.35%—12% range and are deductible in determining federal taxable income. In addition, an excise tax known as The Crude Oil Windfall Profit Tax will be payable in respect of oil produced in the US, with certain limited exceptions. This tax is chargeable at rates varying between 30% and 70% (30% on newly discovered oil) on the amount by which the sales price of the oil exceeds one of three specified base prices, with the limitation that the tax chargeable cannot exceed 80% of the relevant net pre-tax income. This tax is determined by deducting the relevant taxable income.

It should be noted that the US federal and state taxes there are special rules for the computation of taxable profits. In particular these encompass the various costs of equipment, drilling and development and lease acquisitions. Further deductions are available for the physical depletion of the reserves of a particular oil or gas property. Any net tax losses arising may be carried forward for future offset for a maximum period of seven years or carried back for a maximum period of three years.

Dividends paid by the US subsidiary to the Company will be subject to a 5% withholding tax. This withholding tax, in addition to underlying income taxes, will be available for relief as a credit against any United Kingdom corporation tax chargeable thereon.

Statutory and General Information

Share Capital History

(a) The Company was incorporated on 30th June 1981 under the Companies Act 1980 (Registered No: 810819) as a company limited by shares with a share capital of £1,000 divided into 1,000 shares of £1 each. At 1st January 1978 the Company had an issued share capital of £200,000 and £20,000 divided into 3,025 shares of £1 each.

(b) On 2nd November 1980 the Company issued 1,000 Ordinary Shares of £1 each, of which 81 were in issue and fully paid, 2,000,000 "A" Ordinary Shares of £1 each, of which 81 were in issue and fully paid, 1,000,000 "B" Ordinary Shares of £1 each, of which 81 were in issue and fully paid, 2,000,000 "C" Ordinary Shares of £1 each, of which 81 were in issue and fully paid, and 10,872 Unclassified Shares of £1 each resulting from the redemption of a like number of Preference Shares, none of which Unclassified Shares had been issued.

(c) On 3rd December 1980 new "A" Shares were issued for cash at 28p per share.

(d) On 28th December 1980 the Company redeemed the outstanding 81 Preference Shares out of profits available for distribution.

(e) By special resolution of the Company passed on 28th June 1981—

(f) the 11,053 Unclassified Shares of £1 each arising from the redemption of 11,053 Preference Shares and the 4,947 Preference Shares, none of which were in issue, were converted into 1,000 ordinary shares of £1 each and the "A" and "B" Shares were converted into ordinary shares of £1 each;

(g) the share capital of the Company was increased to £8,000,000 by the creation of 578,977,505 ordinary shares of £1 each;

(h) subject to the admission of all the issued share capital of the Company to the Official List by the Court of Appeal, £4,004,000 was capitalised and the Directors were authorised to apply the said sum in paying up in full 490,490,000 unissued ordinary shares of £1 each to be allotted, credited as fully paid, to and among the holders of the former "A" Shares and "B" Shares in due proportion;

(i) subject as aforesaid, and subject to the allotment of the new ordinary shares as aforesaid, the ordinary shares of £1 each, unissued or in issue, were consolidated into 60,000,000 ordinary shares of £1 each;

(j) the Company resolved to be re-registered as a public company pursuant to the Companies Act 1980; and

(k) the memorandum of association of the Company was amended and new articles of association were adopted.

(l) By ordinary resolution of the Company passed on the same date, the Directors were authorised to issue up to 5,000,000 new shares on such terms as the Directors think proper, such authority to continue until 25th June 1985 (unless renewed by a further resolution), in view of the high percentage of US shareholders a special resolution was passed on the same date disapproving section 17 of that Act (pre-emption provisions).

(m) Accordingly, upon the grant of listing as aforesaid, the share capital of the Company will be £8,000,000 divided into 60,000,000 ordinary shares of £1 each of which 50,000,000 will be in issue and fully paid.

(n) On 30th June 1981 the Company was re-registered as a public company.

(o) The Company's audited accounts for the year ended 31st December 1980, without the consent of Kleinwort Benson, were published on 28th June 1981.

(p) The Company's audited accounts for the year ended 31st December 1981, without the consent of Kleinwort Benson, will be published on 28th June 1982.

(q) The Company's audited accounts for the year ended 31st December 1982, without the consent of Kleinwort Benson, will be published on 28th June 1983.

(r) The Company's audited accounts for the year ended 31st December 1983, without the consent of Kleinwort Benson, will be published on 28th June 1984.

(s) The Company's audited accounts for the year ended 31st December 1984, without the consent of Kleinwort Benson, will be published on 28th June 1985.

TECHNOLOGY

Dolby's dominance in tape noise reduction is under attack. Jason Crisp reports.

BSR tilts at the tape noise giant

THE BATTLE for the minds and ears of the hi-fi buyer shows no sign of diminishing. BSR, the UK manufacturer of record turntables, has announced recently that it aspires to usurp Dolby in the 1980s as the dominant producer of tape noise-reduction systems.

Dolby, a company with just 170 employees but revenues of US\$16m last year, towers over the noise reduction market. More than 125 items in over 1,000 consumer products. Around 75 per cent of classical tapes and half of popular music tapes are recorded using Dolby.

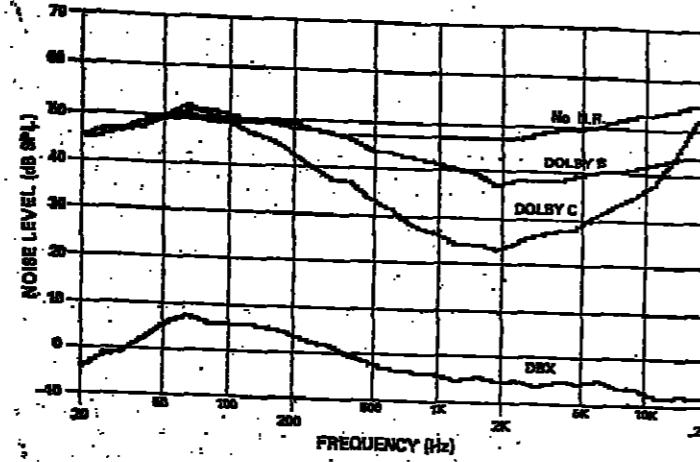
In 1979 BSR, which once dominated the world market for record changers but has recently made considerable losses, bought a Boston based hi-fi company called Dbx, which makes top of the range consumer and semi-professional audio products. Dbx has a noise reduction system which, it claims, betters Dolby's by a considerable factor.

Industry observers believe that Dolby must lose some of its lead in noise reduction and not only because of the threat from rival systems. New to the hi-fi world is the audio disc which can replay digitally recorded music to a very high quality.

The leading contender in this market is Philips, the Dutch electrical giant, in conjunction with Sony of Japan.

Just like the better known video disc to be launched in the UK later this year, the audio disc system uses a laser to read minute markings on the disc surface.

Fidelity of reproduction is



How Dbx rates itself against Dolby: its own figures suggest superior performance over the whole frequency range.

high compared with conventional analogue recordings and high volume can be achieved without distortion.

The major rival to the Philips and Sony product is a large audio disc from the Japanese Victor Company, a subsidiary of Matsushita.

Philips seems set, however, to win acceptance for its system after the failure of attempts to agree a world standard.

Disc threat

But all this aside, there remains a considerable market for noise reduction systems which suppress background hiss in conventional analogue tape recordings and enhance the sound to make it more lifelike.

Noise reduction systems, inevitably, will face ultimate competition from digital audio discs. The Philips/Sony disc,

for instance, has not only the considerable advantage of high quality sound but the discs are fairly immune from damage and do not wear out.

The trick is to treat the background noise and the recorded signal differently and then boost the signal at the expense of the background.

Such systems can be divided into two types; those which encode the signal as it is recorded and then decode when it is replayed and those which merely affect the signal when it is played.

Most—including Dolby and Dbx—depend on the encoding and decoding of the sound as a way of discriminating between music and the background noise of a tape.

Dolby, which was first introduced in 1968, boosts the recording level of the soft passages of the higher notes and reverses the process on replay. It means that the

music is recorded at a much higher level than the background hiss of the tapes. When the volume of music is higher, and so drowns out the hiss, the signal remains unaltered.

A sliding filter ensures noise reduction without audible changes in background noise.

Another kind of system—like Dbx, AEG-Telefunken's High-Com and Toshiba's Adres—compresses the dynamic range of the recording. Ordinary cassette tape has a range of only 45 decibels or so, half the range found at most concerts.

The limitation of range is because, during quiet passages, tapes hiss drowns the recorded signal and in the louder passages the sound is distorted.

Dbx compresses the recording of music by 2:1 so boosting quiet notes above the hiss and reducing loud noises below the distortion level.

The effect of listening to Dbx can be quite dramatic when the music varies from a full orchestra to a single instrument such as a flute, because the silent parts are devoid of all audible hiss, unlike in Dolby where it is still detectable.

The noise reduction of Dbx is more than 30 decibels compared with about 10 for the conventional Dolby system on most cassette recorders.

The argument over the different merits of the two systems is strictly for the hi-fi buffs. However, Dolby in California was unperturbed by a recent comparison between the two systems in London by BSR where, unsurprisingly, Dbx appeared to sound considerably better than Dolby.

Dolby pointed out that the system used by Dbx had been first discovered in the 1940s. The company also criticised the inherent distortion involved in compressing and decompressing the sound—when a loud note is boosted so is the background noise. The effect is known as "pumping."

Apart from the potential threat of digital audio discs the real battle for noise reduction systems is a marketing one rather than a technical one. Dolby's dominance of the market makes it extremely difficult to topple.

Even "medium-fi" cassette recorders need a Dolby filter to be competitive now. And most cassettes are recorded using Dolby.

Any system which is to over-

take Dolby, will need to be accepted not only by manufacturers of equipment but also by the recording companies. Unless they provide a wide enough range of titles recorded on the new system hi-fi purchasers will not bother with the new system.

This tremendous intermis militates against a new entrant. If few cassette players use the new system, it will not prove attractive to the record companies to go to the special effort of different pressing. And if there are few record titles available on the system who will want the system on their cassette recorder?

So far, Dbx has been licensed by a small handful of companies including such well known names as Technics, Teac, Yamaha, Marantz and Trio.

There are 130 titles recorded using Dbx—which, unlike Dolby, can be used for

recording quiet notes above the hiss and reducing loud noises below the distortion level.

The noise reduction of Dbx is more than 30 decibels compared with about 10 for the conventional Dolby system on most cassette recorders.

The argument over the different merits of the two systems is strictly for the hi-fi buffs. However, Dolby in California was unperturbed by a recent comparison between the two systems in London by BSR where, unsurprisingly, Dbx appeared to sound considerably better than Dolby.

Dolby pointed out that the system used by Dbx had been first discovered in the 1940s. The company also criticised the inherent distortion involved in compressing and decompressing the sound—when a loud note is boosted so is the background noise. The effect is known as "pumping."

Apart from the potential threat of digital audio discs the real battle for noise reduction systems is a marketing one rather than a technical one. Dolby's dominance of the market makes it extremely difficult to topple.

Even "medium-fi" cassette recorders need a Dolby filter to be competitive now. And most cassettes are recorded using Dolby.

Any system which is to over-

POINTERS



ADDITIONS have designed and built a robust support platform for the PSM 500 AI production sawing machine, which can be adapted to cut ferrous or non-ferrous metals. The company says that the machine lends itself to the addition of second operation units. Another development at the Addison Tool Company enables high quality tubular elbows to be cold formed in a continuous stick with no scrap between bends other than the width of a saw cut to separate the elbows from the stick. More on 0772 34511.

Also from Bell and Howell are the BHL 4010 series electronic pressure transmitters designed to accurately measure changes in gaseous pressure media above or below an atmospheric pressure datum and the BHL 4080 series' with strain gauge pressure sensor and electronics mounted in a strong stainless steel enclosure. More on 0258 20244.

Switches

HB ELECTRONICS has made available its Alcoswitch TR series tiny rocker switches with mounting brackets which provide added support when actuated. Prevention of contaminants is facilitated through a fully enclosed rocker mechanism. Closer spacing is achieved, says the company, through exceptionally small miniatures.

Chromatography

PYE UNICAM has added several new accessories to its catalogue, extending the overall capability of the PU4000 series liquid chromatography system. These include the PU4042 post column reaction kit to facilitate and optimise the technique of post column derivitisation, and a modified carousel for the LC-XP autosampler to allow automatic injection of 125 samples for gel permeation chromatography. Further, several new columns are to be added to the range. More on 0223 358866.

Microcircuits

INTERNATIONAL Microcircuits announces a new family of high-speed, high-density CMOS gate array products. The G90000 series—using double-level metal interconnect technology. The oxide-silicon gate CMOS circuits include products ranging from 1,160 to 5,100 gate-cells per chip with each cell containing six transistors. More on 06285 29222.

Reviewing the year Mr David Fairbairn, director, emphasised that for all NCC's ability to earn money from marketing its products and services now that less government funding is available, the National Computing Centre has "learned to become more nimble, more responsive to change."

This is the key message from the chairman, Professor J. H. Merriman, who states in the Annual Report for 1980-81 that it was "a year of success and achievement in the face of continuing economic recession."

Of the Centre's £5.26m income, products and services accounted for £3.41m. Operating surplus was £44,000 (£67,000).

Reviewing the year Mr David Fairbairn, director, emphasised that for all NCC's ability to earn money from marketing its products and services now that less government funding is available, the National Computing Centre has "learned to become more nimble, more responsive to change."

This is the key message from the chairman, Professor J. H. Merriman, who states in the Annual Report for 1980-81 that it was "a year of success and achievement in the face of continuing economic recession."

Of the Centre's £5.26m income, products and services accounted for £3.41m. Operating surplus was £44,000 (£67,000).

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education and training activities were extended, and among new initiatives were an audio visual training package on Cobol and the opening of a Cobol Training Centre in London.

Eighteen new books and 26 reports were published and the Advisory Service established a Computer Guidance Service in Manchester and London to provide computer training to small systems users were able to use the new NCC division, Microsystems Centre—including the London Micro Workshop—aimed at helping and encouraging them.

Sri Lanka invites investment in major infrastructure project.

The Greater Colombo Economic Commission (GCEC), the authority responsible for the promotion of export oriented foreign investment in Sri Lanka, invites developers to finance and undertake establishment of an investment promotion zone which could include associated commercial and residential development.

The first investment promotion zone established by the GCEC in 1978 has attracted over 100 projects from 20 different countries. At present, 36 factories are in production with many under construction. This zone at Katunayake is now rapidly filling up with 152 acres of land being leased. Therefore, the GCEC now requires a second zone. This investment promotion zone will be established at Byagama, located 14 miles from Colombo and will accommodate the overflow from the first investment promotion zone at Katunayake, as well as new industries which are currently proposed.

The proposed zone at Byagama encompasses 450 acres. The estimated cost of development is Rs. 500 million (US\$1 = Rs. 18.50). The project involves general infrastructure development, power supply and telecommunication facilities for the industrial estate. Detailed plans drawn up by a team of U.S. consultants are available, but may be modified by the developer, if desired.

The commission is prepared to lease to the developer the entirety of the land available for a mutually agreed period and will also consider participation in a joint stock company to develop, manage and administer the new zone. The developer will be granted generous tax holidays, duty-free imports of machinery and raw materials and free repatriation of profits and capital.

Interested parties having the required financial resources are invited to telex before 31st July, 1981 to:

Deputy Director General (Administration)
Greater Colombo Economic Commission,
14, Sir Baran Jayatilleka Mawatha, Colombo 1,
Sri Lanka, P.O. Box 1768, Colombo.
Tel: 34403-5, 35487-9, 35027.
Cable: ECONCOM COLOMBO.
Telex: 21332 ECONCOM CE

AVAILABLE NOW!

The new Marconi Automatic Radiophone



Just like having an ordinary telephone in your car.

If you're in the London Area and already have a radiophone, you may qualify for one of the scarce automatic numbers—and you can have the best equipment straight off the shelf from Marconi.

This sophisticated, push-button, microprocessor-controlled two-way unit has an 80 phone number memory. It dials up to 16 digits automatically, has roaming access to all Radiophone

areas, and is fitted with an electronic lock to prevent unauthorized calls, yet allows incoming calls.

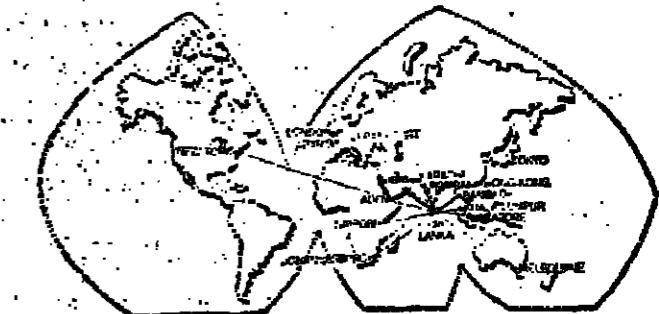
The new Automatic Radiophone from Marconi. Leaders in the business of communication. Pioneers in the communication of business.

For more information please phone TONY RILEY on 01-908 4444.

Marconi Mobile Radio

LONDON OFFICE: Marconi Mobile Radio, GEC Estate, East Lane, WEMBLEY HA9 7QA. Telephone: 01-908 4444. Telex: 922171.

The Radiophone equipment illustrated and described here is specially designed and manufactured by Mobira Oy of Finland for Marconi Mobile Radio.



Hydrovane
Air Compressors

Telephone: Redditch 25522

Computing centre has become more responsive'

Faced with the demand of earning money from marketing its products and services now that less government funding is available, the National Computing Centre has "learned to become more nimble, more responsive to change."

This is the key message from the chairman, Professor J. H. Merriman, who states in the Annual Report for 1980-81 that it was "a year of success and achievement in the face of continuing economic recession."

Of the Centre's £5.26m income, products and services accounted for £3.41m. Operating surplus was £44,000 (£67,000).

Reviewing the year Mr David Fairbairn, director, emphasised that for all NCC's ability to earn money from marketing its products and services now that less government funding is available, the National Computing Centre has "learned to become more nimble, more responsive to change."

This is the key message from the chairman, Professor J. H. Merriman, who states in the Annual Report for 1980-81 that it was "a year of success and achievement in the face of continuing economic recession."

Of the Centre's £5.26m income, products and services accounted for £3.41m. Operating surplus was £44,000 (£67,000).

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education and training activities were extended, and among new initiatives were an audio visual training package on Cobol and the opening of a Cobol Training Centre in London.

Eighteen new books and 26 reports were published and the Advisory Service established a Computer Guidance Service in Manchester and London to provide computer training to small systems users were able to use the new NCC division, Microsystems Centre—including the London Micro Workshop—aimed at helping and encouraging them.

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education and training activities were extended, and among new initiatives were an audio visual training package on Cobol and the opening of a Cobol Training Centre in London.

Eighteen new books and 26 reports were published and the Advisory Service established a Computer Guidance Service in Manchester and London to provide computer training to small systems users were able to use the new NCC division, Microsystems Centre—including the London Micro Workshop—aimed at helping and encouraging them.

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education and training activities were extended, and among new initiatives were an audio visual training package on Cobol and the opening of a Cobol Training Centre in London.

Eighteen new books and 26 reports were published and the Advisory Service established a Computer Guidance Service in Manchester and London to provide computer training to small systems users were able to use the new NCC division, Microsystems Centre—including the London Micro Workshop—aimed at helping and encouraging them.

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education and training activities were extended, and among new initiatives were an audio visual training package on Cobol and the opening of a Cobol Training Centre in London.

Eighteen new books and 26 reports were published and the Advisory Service established a Computer Guidance Service in Manchester and London to provide computer training to small systems users were able to use the new NCC division, Microsystems Centre—including the London Micro Workshop—aimed at helping and encouraging them.

During the year the Filetab software package received the ICP Ten Million Dollar Club award.

Education

LOMBARD

Exchange control: a second coming?

BY DAVID MARSH

WITH international currencies and interest rates falling around like demented whirling dervishes even the best-intentioned plans to improve control of the foreign exchanges have a habit of being overtaken by events.

In the March Budget, the Government announced it was seeking legislative powers to introduce inward exchange controls if needed to dampen the pound's strength. The proposals, put forward to conform with an EEC directive on regulation of international capital flows, may be just gone through the committee stage in the Commons as part of this year's Finance Bill.

Flourish

It is ironic — but hardly surprising — that all this coincides with a plunge in sterling to \$1.90. The feeling appears to be growing in the City and in industry that the next move, far from being the introduction of restrictions on capital inflows, may be to re-impose some of the controls on outward movements that were removed with such free-market flourish in October 1979.

Large scale sterling lending by British banks to overseas borrowers has been one of the principal factors behind the massive long term capital outflows of Britain during the last year and a half.

These outflows helped to take some of the upward pressure off the pound last year, when Britain was running a current account surplus of Spec proportions and sterling was also boosted by the dual allure of petrocurrency status and high UK interest rates.

Now that all these factors are waning, some bankers in the City admit that they have been trying deliberately to amass a large portfolio of overseas sterling loans in anticipation of the day when controls on this type of business could be reimposed.

Another piece of writing on the wall is the cautionary advice from Mr Archie Donaldson, the canny corporate treasurer in charge of ICI's international money dealings, that exchange controls could be reimposed "virtually without warning" by either the present or the next Government.

Writing in this month's issue

of The Treasurer, the journal of the Association of Corporate Treasurers, Mr Donaldson brushes aside the argument that restrictions would be difficult to reintroduce because of the removal of the Exchange Control department at the Bank of England.

Mr Donaldson points out that the Government's new regulations concerning inward controls are couched in terms of the 1947 Exchange Control Act — showing that this is regarded as being on the statute book on an indefinite basis.

He says that the Conservative government would be unlikely to re-impose controls totally unless the pound came under really severe pressure.

But, looking ahead to the next election, he warns that "its successor will not necessarily feel so inhibited."

The moral from all this is that Mrs Thatcher's government must not allow its own ideological propaganda to block off the perfectly sensible option of reintroducing some form of controls in downward pressure on sterling persists.

Influence

Certainly the Government is right in believing that intervention alone can do little to influence currency rates once the market has got the bit between its teeth. As France showed in the aftermath of President Mitterrand's election, the full panoply of interest rate increases, intervention and administrative controls is needed if central banks and governments wish to show that they mean business.

Even the West German Bundesbank, which tried its own exchange controls (in the inward direction) during the 1970s, and was less than satisfied with the result, took the step of persuading German commercial banks to slow down their DM lending overseas earlier this year to help arrest the slide of the D-Mark.

However much it might jar with Professor Friedman, Mrs Thatcher should learn the lesson from the Bundesbank that controls can sometimes be necessary — and, if applied firmly but reasonably undramatically, need not spark off too many derisive jeers of "U-arm."

Marwell will undoubtedly

be pleased with cases which would read well in the Boys' Own Paper or, more profoundly, as rewritten by Joseph Conrad.

The scuttling of the Salem² is just such a case. Beneath the story, however, lay a relatively simple legal issue which had more in common with the criminal law than with the usually more arcane mysteries of marine insurance.

The owners of the Salem's stolen cargo sought an indemnity from the underwriters under a policy covering all sorts of "adventure and perils of the sea," including "takings at sea." The question at the root of the cargo-owners' claim became: "Where was the cargo stolen?" It fell only within the cover of the policy if it was ultimately loaded on the Salem and taken at some stage after the vessel had set sail.

In the autumn of 1979 a gang of dishonest men conceived a bold but simple plan to steal 200,000 tons of crude oil, worth \$56m. Crude oil is a desirable booty. It is very valuable, easily handled and virtually untraceable once the thief has disposed of it.

By the end of the year the gang had set up an innocent buyer in South Africa, bought a tanker, chartered the tanker and again sold the oil to an innocent charterer who insured

it, and set sail from the Kuwaiti port of Mina al Ahmadi. The price of the tanker was met by letters of credit, deceptively obtained from the South African buyers. This was crucial to the potential success of the conspiracy: it made the whole contrivance self-financing, and it also eliminated the need to find a dishonest shipowner willing to go along with the plot.

The gang's other needs were by and large satisfied by the effects of the Arab oil embargo against South Africa. They needed a firm purchase agreement from the South African buyers, with the price becoming payable on delivery. They needed those buyers to agree to set off the price of the ship against the price of the oil. They also wanted as few questions asked as possible.

On setting sail from Mina, the Salem was furnished with documents showing Italy as the destination of the voyage. All was apparently in order for the second, officially approved buyers of the cargo to ship the oil to Europe.

At an unknown place in the ocean, the crew of the Salem changed its name to the Lema.

The words covered theft by the master and crew, but it was not clear whether that had been done "at sea."

The underwriters argued that

the cargo was doomed to be stolen from the time it was pumped on board the Salem at Mina. The gang had already achieved almost all they had to achieve for a successful theft before the Salem was loaded. The only serious hitch was the problem of documentation.

Forgery was apparently not part of the plan, and the gang had been obliged to take the cargo to Italy after all.

The cargo came on risk under the policy on leaving the "place of storage." Because it was not already "taken" or stolen by the gang, it was still free to be taken at sea.

This happened when the Salem changed course for Durban. It had no business to do

about the plot. Because of the embargo, however, they might have expected some odd features in the documents — if these had given Durban as the destination of the voyage the Kuwaii authorities would never have allowed the vessel to sail.

The policy covered "takings at sea." It was admitted that

about the plot. Because of the

embargo, however, they might have expected some odd

features in the documents — if these had given Durban as the destination of the voyage the Kuwaii authorities would never have allowed the vessel to sail.

The finding is not only in accordance with the rather scant case law in the field of marine insurance (a 1969 case in which a ship's cargo was diverted en route to satisfy the shipowner's claim for unpaid charter hire) but it also accords with the criminal law of theft and the civil wrong of conversion — if you borrow someone's car you neither steal it nor convert it to your own use until you do something with it for which you do not have the owner's permission, even if you intend doing it all along.

The underwriters appeal in the Salem case is pending. The simplicity of the issue reflects the simplicity of the conspirators' plan, but it will nevertheless be interesting to see whether it is simplicity which commands itself to the Court of Appeal.

* Shell International Petroleum Company Ltd v. Caru Antony Vaughan Gibbs, April 9, 1981.

Mrs Celia Hampton is author of *Criminal Procedure* and editor of the Bulletin of Legal Developments.

Ancient Regime an each-way bet

IN SPITE of the possible absence of last year's William Hill, July Cup winner, Moore-style, from today's renewal of the Group 1 Newmarket Sprint, the race is certain to take a tremendous amount of winning.

The 14 acceptors include Marwell, her closest partner in the King Stand Stakes, Staandam, as well as highly rated challengers from France, Ancient Regime and Sonoma.

Further European flavour is added by Music Street, of Denmark, and Irish representative Echo.

Marwell will undoubtedly

start worthy favourite on the strength of the form she has shown since finishing a creditable fourth over a trip beyond her optimum in the One Thousand Guineas.

The impressive conqueror of Age Quod Agis in Haydock's six-furlong Gos Demmy Memorial Stakes, Marwell will on to revert to the minimum trip with equal success when lifting the King Stand at Royal Ascot.

However, the good-looking Newmarket filly looked in trouble a furlong out as she tried to close with the flying Staandam.

It was only close home that the combination of Marwell's strength and the effects of the blistering early pace on Staandam tipped the balance.

It seems doubtful if Staandam will trouble Marwell now that the pair are renewing rivalry over six furlongs.

A better win and place bet for anyone not prepared to take unrealistic odds about the favourite — is probably Ancient Regime, a consistent filly trained by John Fellows for Royal Sculthorpe.

James Bethel rarely has runners on the July course and backers will do well to consider Brave Maiden in the Ellesmere Seling Stakes. Brave Maiden, ridden by Willie Carson, did well last time out to finish a close fourth of 20, behind First Connection in a similar event over six furlongs at Windsor.

The oil slick was simply not big enough. Fanned by sights of relief from every other source, the underwriters' investigators had unearthed the essence of the theft by the end

of the day.

Music Street, of Denmark, and Sonoma, both from France, will be the main threats in the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Music Street is a

newcomer to the July Cup.

Mermaid

Eastwood Ho!

Forgetting the opening production—not all that difficult a task—Lord Bernard Miles's Mermaid in Puddin' Dock is herself again. Sir Ralph Richardson rang the ship's bell, ensconced on the stairway to a slightly widened auditorium. You now enter to the right of the foyer into an accessible box office area, main bar still where it was. Upstairs, there is another well-appointed bar, an art gallery running along the theatre's length, and a new restaurant with splendid views of the river and the motorway.

A Facelift Appeal for £1m has so far raised £400,000, mostly from the City of London, chief benefactors including BP and Barclays Bank. After three years of closure, one of London's most pleasant theatres is welcomed back. The heart only sinks when you realise that this broken-backed 1805 collaboration between Ben Jonson, George Chapman and John

Cottesloe

Down by the Greenwood Side

Harrison Birtwistle's "dramatic pastoral" (1970) is being given five showings this month at the National Theatre, as part of the early-evening platform performances. The revival was overdue, a necessary reminder that the musical director of the National is, among other things, one of the few natural music-dramatists of our day. *Down by the Greenwood Side*, a half-hour long, is an extraordinarily inventive and pungent piece of music-theatre, and it draws from the National company (directed by the composer) a strong, cogent response.

The librettist, Michael Nyman, tapped his text from two folk with its tale of St. George and the maiden, and the medieval ballad "The Cruel Mother." The work is an entertainment,

Marsden occasions a half-hearted compromise between metropolitan nostalgia and rock musical.

The adaptation is by the composer Nick Catlin, the director Robert Chetwynd and the lyricist Howard (Rock Folkes) Schuman. They follow the story precisely, charting the contrasted fortunes of two goldsmith apprentices, Quicksilver, attracted by the adulterous and adventurous exploits of Sir Petronel Flash (Philip Sayer) ends up, with half the cast, imprisoned in the Counter, while good boy Golding marries the right girl, and progresses through City channels to a position of judicial power that enables him to engineer a happy ending.

Apart from the songs, the main innovations are a joke feminist solidarity among the girls and an emphatic tone of mock confessional retraction, chiefly encapsulated in a solid rock number for Quicksilver.

This opportunity is gratefully received by Richard O'Brien (author of *The Rocky Horror Show*), completing a fine performance of spindly double-dealing. That, and a splendidly sung hot gospelising female lament for the demise of chivalry, ensures at least that the second half rises above the dire awfulness of the first.

Otherwise, Robert Chetwynd's idea of musical staging involves putting up the lights when anyone threatens to move and flooding a seriously underpopulated stage of timber platforms with what is expected to pass for local colour.

The score and lyrics are not as bad as they sound with the orchestra seemingly telephoning its contribution from across the river. But good actors—Clive Merrison, Anita Dobson and Hugh Fletcher all have their moments—are too often discovered grimacing strenuously in the enveloping void.

MICHAEL COVENY



Shaw's "Androcles and the Lion," first mounted here last year, retains its bite and sharpness despite the enchanting glades of the Open Air Theatre in Regent's Park. Stephen Brigden is the lovable, velvet pawed beast, tended by an endearing Androcles (Brian Parr). The Romans are especially good—gorgeously decadent but clear of the worst excesses of theatrical camp. Garry Raymond is an impressive Captain, though ill-matched in his verbal sparring by Gabrielle Drake's shrill Lavinia. But why drag the audience into the car park for half of Act 2? The major and highly uncomfortable misjudgment destroys an otherwise delightful evening.

ROSALIND CARNE

Hugh Routledge

Record Review

French round-up

by RONALD CRICHTON

Saint-Saëns Samson et Dalila. Obraztsova, Domingo, Bruson/Orci, and chor. de Paris/Barenboim. 3 records in box. DG 2709 095.

Massenet Werther. Obraztsova, Domingo, Auger, Gruber, Moll/Cologne Radio SO/Chailly. 3 records in box. DG 2709 091.

Massenet Le Roi de Lahore. Sutherland, Tourangeau, Lima, Milnes, Ghiaurov, Morris/Nat. Phil. London Voices/Bonye. 3 records in box. DCC 210 D 3.

Massenet Le Jongleur de Notre-Dame. Vanzo, Bastin, Vento/Monte Carlo Opera Chor. and Orch/Boutry. 2 records in box. French EMI 2 C 167-16275/8.

Gounod Mireille. Freni, Rhodes, Vanzo, Van Den, Bacquier/Capitole Toulouse. Orch. and Chor./Plisson. 3 records in box. EMI SLS 5203.

Gounod Roméo et Juliette. Freni, Corelli/Paris Opéra Chor. and Chor./Lombard. 3 records in box. French EMI CAN 2357.

Gounod Songs. Pauline L'Histoire de Babar. Bernac, Ponlenc, Johnson, Friends of Pierre Bernac, PBT.

Fauré Pénélope. Crespin, John, Massart, Vassière/Orci, National R.T.F. Chor./Inghelbrecht. 3 records in box. Discoresale DR 1001/14.

role as beautifully as one would expect, but although his French enunciation has greatly improved it still won't serve to characterise the music—the Albert of Franz Grundheber, with a good but not outstanding baritone voice, shows how this can be done. Obraztsova is commanding in the admirable third act—but how one wishes she were singing in Russian! Riccardo Chailly conducts a performance over which great trouble has clearly been taken. Kurt Moll's Balifil and Arleen Auger's Sophie (not girlish but light, airy, unmettled) are notably so. It is the way conductor, orchestra (Cologne Radio) and principals combine to make the last act seem so much shorter and the words horribly mangled. Almost everything here is coarse, including Alain Lombard's conducting and the recording, which dulls the contributions of the supporting cast (though I suspect the Friar Laurence of Xavier Depraz would be dull anywhere). Only Gounod, Freni and the Paris Chorus chorus come out with the last act seem so much shorter and the words horribly mangled.

Le Roi de Lahore (Paris Opéra, 1877) is a latterday Meyerbeer spectacular, coming 12 years after the master's posthumous *L'Africaine*. There are reversions to grand opera style but also interesting fore-tastes of the late Chakovsky ballets, of Rimsky, and of the diamond-and-diamonds turn-of-the-century music of Glazunov and Rachmaninov. The whole pseudo-Indian farago (the orientalist comes and goes) is carried off with brilliant panache. Most of it comes up enjoyably in this sumptuous digital Decca recording (better on colour than clarity, or is that something to do with conductor Poulenec at the piano, and Poulenec's own *L'Histoire de Babar*? *Le petit éléphant* for speaking voice and piano, a broadcast made in 1977, after Poulenec's death, with Graham Johnson. The Gounod songs include some of the best (they are very good) like *Venise* and *Prière*.

Be warned that the combined subtlety and certainty of Bernac's inflections, as singer and speaker, may increase a hundredfold English inhibitions about singing or speaking French in public. Listen to the first record put out by The Friends of Pierre Bernac, containing a BBC broadcast of 1987 of Gounod songs with Poulenec at the piano, and Poulenec's own *L'Histoire de Babar*.

Sutherland sings volubulously and flexibly, taking considerable trouble about words. Huguette Tourangeau is in winning voice. Luis Milnes is becoming a most acceptable tenor—but he must beware of pressing. The three low voices—Sister Milnes, James Morris and Nicola Ghiaurov are splendid. Milnes's "Promesse de mon avenir" is outstanding.

Le Jongleur de Notre-Dame (Our Lady's Juggler) shows a quite different side of Massenet's talent—brushing in a medieval tale with skilful economy. I'm not sure the ending, with the miraculous coming-to-life of the Virgin's statue to bless the juggler for doing his humble act, is any more acceptable than Puccini's in *Suor Angelica*, but much of the rest—the artist-monks and Boniface the Cook, is effective and touching. This is a Monte Carlo performance, conducted by Roger Boutry, and recorded in the theatre where the opera was first given, in 1892. The sound is so much better than the bath-room resonance which disfigures many French recordings that one hopes this theatre will be used often. Vanzo's Juggler is a winner, and so is the Boniface of Jules Bastin (inevitable choice). The Prior of Marc Vento and the monks of Tibère Raffali, Jean-Marie Fremat, Michel Carey and Jean-Jacques Desmene deserve mention.

Faure Pénélope, Crespin and the Discorsesale DR 1001/14.

Thursday July 9 1981

The indexed banana skin

THE RATHER undignified response to the second offering of indexed-linked Government debt yesterday should provide some useful education in the handling of market novelties. Central banks are not equipped by experience for such circumstances, and when such stocks are offered in occasional lumps of fibre to a small section of what is at present a thin and nervous market, accidents are likely to happen. However, the sight of the Old Lady taking a punt should not distract attention from the underlying principles at stake.

Demand

We have long favoured, and continue to favour, a role for indexed stocks in Government funding on grounds which have nothing to do with day-to-day movements in the market. They should be of help to the authorities because the guarantee of a real return should ensure demand at a time when expectations are uncertain and demoralised. Further, they imply a known cost in fiscal terms—the yield of a penny of income-tax will move closely in line with the yield on indexed stocks; and they do not, in their early years, involve large disbursements of cash which must promptly be borrowed back to maintain monetary control.

From the point of view of the investor, the availability of a stock which offers a known, if modest, real return is a valuable alternative to more speculative securities—for when inflation is high and variable the real yield on conventional stocks is quite unknown after a few years. An indexed stock, in a well conducted market, should fill exactly the same role as Consols did for the Victorians—a holding especially suitable for widows, orphans, and trust funds.

It also seems right that indexed retirement incomes should be available in the private sector at a realistic price—a price which could be determined from an adequate spread of indexed stocks.

Finally, the availability of a security of a known real maturity value could offer an important alternative to foreign securities at times when confidence is shaky.

The problems of managing the economy are sufficient without adding to them that of managing flights of capital such as are a feature of past crises

Inhibited

The most helpful cure would be to widen the market—and this might also reduce the yield. The Treasury seems inhibited by embarrassment about collecting capital gains tax on what are, by definition, purely nominal gains; but critics of the tax have hardly failed to notice that it already operates in this way. The development of a valuable new market should not be inhibited by important but irrelevant arguments about an ill-conceived tax.

The challenge of free trade

THE REAGAN Administration's outline of a free trade policy is both a challenge and a threat. In principle it commits the U.S. to the principles of freer trade; it also makes clear that America's trading partners are expected to obey the same principles—or else.

A so-called white paper presented to Congress yesterday by Mr William Brock, President Reagan's Special Trade Representative, goes to the heart of the matter where it says that U.S. industry will have to upgrade its capabilities or move to other activities in those cases where other nations have a "natural competitive advantage".

Dumping

The operative word is "natural". The white paper gives notice to America's trading partners that Washington will strictly enforce U.S. legislation against dumping, subsidies and similar practices capable of distorting trade patterns. Since the document goes into few details, practice alone will show whether the promise or the threat must be taken more seriously.

In the past, the American record has been mixed. The trigger mechanism has proved an effective protective device against much imported steel and Washington intends, if anything, to tighten the procedure. The "voluntary" restraint demanded of Japanese car exporters is protection with a fig leaf. On the other hand, quotas on certain Third World imports of clothing and footwear have been lifted.

In part that was a gesture towards Washington's friends in South Korea and Taiwan. None the less the step was in the right direction, above all because the Third World has a justified case for special consideration. It is to the developed countries that the challenge must be directed not to create artificial competitive advantages for themselves.

Subsidised export credit is a subject that has particularly ranked with the Americans. It has not so far been possible to come to an international agreement limiting the practice to genuine aid for poor countries instead of using it as a competitive weapon. The U.S. itself is not immune to ques-

THE BIGGEST Government-inspired shake-up in the structure of British retailing was set in motion yesterday by Mrs Sally Oppenheim, the Consumer Affairs Minister.

Some 900 retail showrooms operated by the British Gas Corporation are to be progressively sold off over the next five years as British Gas obeys the Government's order to pull out of gas appliance retailing.

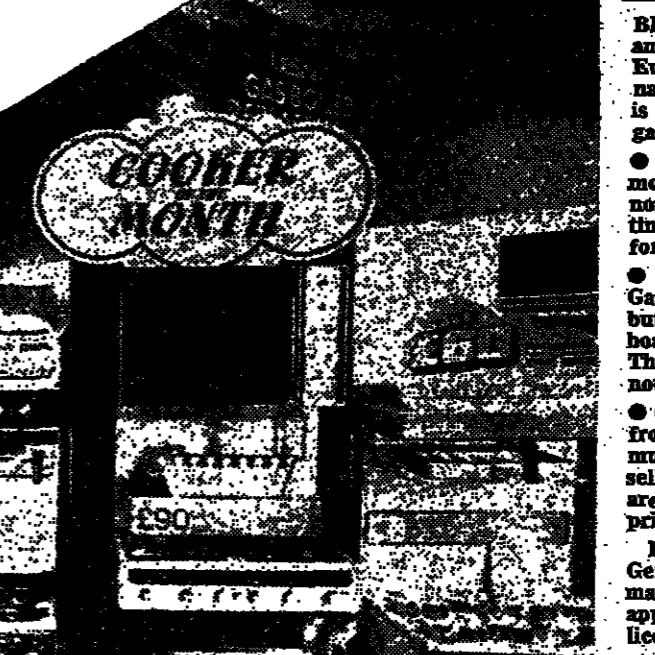
The showrooms themselves are valued by British Gas at around £40m. But retail property analysts suggest the true value of the freehold and leasehold properties in prime high street locations could be three or four times that figure. There will be no shortage of banks, building societies, and multiple retailers queuing up to buy some of the more plum properties.

Meanwhile, a clutch of major retailers—including the Co-ops, Comet, and Currys—are planning to expand gas appliance sales. Other retail chains and department stores are likely to follow suit and the prospect of new chain stores being set up just to sell gas appliances cannot be ruled out.

Gas appliance retailing (excluding central heating systems) is a major section of high street trading worth an estimated £250m in total, of which British Gas's share is about £170m. Over 11m homes—out of a total of 19m—prefer to cook by gas. And some 55 per cent of consumers buying new cookers choose a gas appliance.

Not surprisingly, British Gas is unhappy at being forced to sell off its gas appliance activities. It has also made it clear that it believes that it may get harder for consumers to find spare parts and servicing for gas appliances. Safety standards could also be reduced.

The major appliance manufacturers—such as Thorn Gas Appliances, Tube Investment Domestic Products and Valor—are worried that the market for



Hugh Rouse/age

gas

independent retailers could be eroded by the change.

In the past, selling to British Gas had ensured that there would be a substantial market for their appliances. But sales to a fragmented retail market will force them to be more aware of the market and consumer demands.

British manufacturers, for example, were slow to produce split-level gas cookers, which enabled foreign manufacturers into the UK market but they will now have to look for export markets to balance any decline in the UK market.

The corporation has some unexpected allies in the consumer movement which has previously criticised the high gas appliance prices and the low service standards. Miss Rosemary McRobert, deputy director of the Consumers' Association, said yesterday that there "was no evidence to suggest that

independent retailers would rush to supply British Gas customers."

And the move was likely to reduce the available choice of appliances.

The Government's case is twofold. First, the Monopolies and Mergers Commission report last year clearly found that British Gas's monopoly position in gas appliance retailing operated against the public interest.

British Gas has about 90 per cent of the market for gas cookers, 86 per cent for "space" heaters such as gas fires, and 67 per cent of the water heater market.

The corporation has some unexpected allies in the consumer movement which has previously criticised the high gas appliance prices and the low service standards. Miss Rosemary McRobert, deputy director of the Consumers' Association, said yesterday that there "was no evidence to suggest that

independent retailers would rush to supply British Gas customers."

Second, the Government believes that consumers will change their attitudes over the next five years towards where they buy gas appliances. It points out that Britain is unique among major European countries (see panel) in having the monopoly supplier of gas as the near-monopoly supplier of gas cookers.

To a certain extent, British Gas brought about its own downfall. In the early 1970s it over-reacted to electricity industry competition and to the rise of independent gas appliance retailers. Its attempt to squeeze them (detailed in the Commission's report) eventually led to the two-and-a-half-year probe.

The only retailer of any size to withstand British Gas's onslaught was Comet Radioservice; itself an aggressive retailer, which clung precariously to its

foothold in the market. (It had just over 2 per cent of gas cooker sales in 1970). Mr Michael Hollingsby, Comet's chairman, argued that Comet could eventually make inroads into British Gas's market dominance on the basis that any monopoly was vulnerable. Like other retailers, Comet offers a service contract on its appliances and connects them to the gas supply.

Curry's and the Co-ops entered the market in 1979.

Some 60 Co-op societies now sell gas cookers and heaters. Curry's originally sold cookers through 45 shops. But it has since switched selling gas appliances mainly through its 19 Bridgeman discount stores where it has more space to display models.

Mr Terry Curry, joint managing director, believes it logical for electrical goods stores to

sell gas appliances as well and sees a number of companies entering the market. The 400-strong Rumbelow chain, for example, said yesterday that it was considering selling gas cookers once British Gas's monopoly was broken.

• France: the state-owned monopoly Gaz de France does not sell appliances but sometimes leases space in its offices for their display.

• Netherlands: Nederlandse Gasunie has a gas monopoly but sells to local energy boards for consumer retail. These boards display, but do not sell, gas appliances.

• Germany: gas supply comes from both private and municipal suppliers who can sell appliances, although these are sold mainly through private retail outlets.

In the Netherlands and Germany installation work may be carried out only by approved plumbers or licensed fitters.

sell gas appliances as well and sees a number of companies entering the market. The 400-strong Rumbelow chain, for example, said yesterday that it was considering selling gas cookers once British Gas's monopoly was broken.

The key issue, however, remains whether independent retailers can provide the same level of service as British Gas. About 9,000 of 16,000 private gas servicemen are members of the Confederation for the Registration of Gas Installers (Corgi). Corgi members are used by most retailers. But the law does not require that installers or servicemen should have formal qualifications for their work or even that they should be registered or licensed.

The relevant legislation states only that appliances should be installed by "competent" persons.

A suitable case for treatment

By Ray Daft, Energy Editor

THE GOVERNMENT is now trying to reshape and reduce the British Gas Corporation's influence in a fundamental manner never before attempted in the nationalised energy sector.

The proposed ending of the corporation's attractive gas appliance business will have the most direct impact on the general public. But other interests are about to be lopped from British Gas—notably its half share of the important Wytch Farm oil field in Dorset and possibly its growing offshore oil assets. In addition, the corporation may lose its right of first refusal to all natural gas produced in the UK.

"It seems all our chickens are coming home to roost," commented a British Gas official, extending the metaphor to add: "The Government should also be wary of killing

the goose that lays the golden eggs."

After many months of bitter arguments with Sir Denis Cooke, the corporation's defiant chairman, there was in the end little compromise over the Government's directives on Wytch Farm and the showrooms, even though some Ministers had expressed reservations. Within the Department of Energy, for instance, there was a feeling that the "privatisation" of the appliance business could have been achieved in a potentially less disruptive way.

But Sir Denis repeated in no uncertain terms that he was against proposals that would weaken the corporation's integrated business and affect gas consumers. In adopting this uncompromising stance British Gas may have helped to cook its own special goose.

And yet British Gas has

always been the most obvious candidate for change under a Conservative Government eager to lessen the role of state monopolies.

For a start, the corporation is strong and financially healthy. Its pre-tax profit in the 1979-80 financial year was a record £426m. Last year's earnings—still to be revealed—were expected to be very much higher, but a relatively warm winter and the economic recession almost certainly dented these aspirations.

Just as important, the corporation has clearly identifiable interests outside its mainstream gas distribution business. Oil, for example, is a sideline which is growing at an impressive rate.

In 1975/76 British Gas had no oil income at all. Since then, thanks to some North Sea joint venture deals, its oil revenue rose from an annual rate of £44m in 1978/79 to £92m in the following year. And it is

still increasing, having passed the £120m a year mark.

Industry estimates suggest that the corporation now owns over 300m barrels of recoverable oil reserves—worth around £5.5bn gross at current prices—in six commercial fields. Three are on stream: Wytch Farm (found and operated by British Gas), Beryl and Montrose. The others—Fulmar, Hutton and North West Hutton—are due to be commissioned over the next two or three years.

And there are other oil prospects in which the corporation has interests outside its mainstream gas distribution business. Oil, for example, is a sideline which is growing at an impressive rate.

Compared with oil, there has been a much steadier growth in the revenue from appliance sales. Turnover has risen from £63m in 1970/71 to £199m in

1979-80 (excluding central heating systems). In terms of the numbers of units sold, there was a slight decline in business during the period, from 1.85m units to 1.55m units in 1979-80. The corporation's annual report, to be published shortly, is likely to show that there was a significant drop in sales in 1980-81 as a result of the economic climate.

In spite of the oil and appliance interests, it is still account for the bulk of the corporation's revenue; they represented 77.3 per cent of total turnover in 1970-71 and almost 82 per cent of the £3.5bn turnover in 1979-80.

The figures would seem to support the Government's view that even with all of the planned cuts, British Gas will remain a very large and viable undertaking.

From a management point of

MEN AND MATTERS

Watership Down?

Quite a different cut to Playboy's jib as it piped the Admiral aboard yesterday to prepare to defend its casino licences against the Gaming Board's critical attack in September.

Admiral Sir John Treacher, the new UK chairman and managing director, met the City and social Press in a cramped and drab room at the Waldorf, seated with a jug of iced water beneath a stern military portrait. Not a Bunny in sight. Desperate photographers questioned the few female reporters. "Are you a Bunny, miss? Sorry, you looked as if you might be." And, with a hopeful glance under the table, retired ruefully to another cup of coffee.

"Oh, I'm sure the Playboy image will be sustained," says Sir John. "What will change is the business style." Hefner's head-hunters found him at National Car Parks where he has been chief executive for four years since resigning from the Navy which he joined as a boy. From Fleet Air Arm pilot to Fleet and Allied Commander, Channel and Eastern Atlantic was a record that fitted him for more than just showing the flag, he insists.

Vivid memories of the Victor Lownes years induced some amusement. "It's not just waves and spray and yo-heave-ho in the Navy, you know," Sir John protests. Still, for a man with a wife and two children, a house in a Dulwich terrace, and who shoots and sails for his pleasure, never has a flatter, and vaguely remembers one visit to the London Playboy in the late 1960s, it is certainly a change.

It is a clear implication of the Brock white paper that the Administration intends the increase of American exports to continue, and, if necessary, to use its political powers to ensure that America's trading partners do not put up the shutters. That will give other industrialised nations no excuse for complaints, provided that the Americans apply the test of "free, but fair trade" to themselves as well as to others.



their confidence in us" as casino operators.

"I have read the charges. I have read the legal opinions. I think we have a case to present," he says. But even if it is not accepted—"Playboy is here to stay in this country."

One of the reasons for paying a £100,000 a year? All I can say is that I shall work very hard to justify the sum—is that he should diversify the group's leisure

activities. Hamilton so convinced a group of reporters of the merits of his company that a pool on the probable share price in a year's time drew only two responses lower than the 140p offer price. Our pact of confidentiality prevents me revealing my own guess but I'm counting on winning the magnate of Dom Perignon at

the original peppercorn rent.

The proposal attracted the City Corporation and investment fund manager Touche, Remnant—and here we are stepping straight from the tube station into the new Mermaid.

Some £600,000 had to be found by the trustees for fitting out the theatre. But three-quarters has been collected in just over a year by appeal. The list of subscribers—the Big Four clearing banks, Shell, BP, Unilever, Standard Chartered Bank, Rio Tinto Zinc, the Cocoa Merchants Group (who have paid for all the seating) and others—are a testimony to the personal rapport which Miles has established with the City.

"I decided that maybe 57 was a bit too young to be doing nothing," says Sutcliffe, showing some eagerness to embark on the new growth course set for him. "For 25 years, I have been involved in Middle East affairs and the successive bouts of nationalisation in that area," he says. "This will be a most refreshing change."

Nothing like the BP behemoth, for sure. So far Sutcliffe is the £270m company's only employee (all its services are provided by Hamilton Brothers of the U.S.) and, having signed up on Tuesday, he has not yet had time to find a desk.

Milestone

Less than ecstatic reviews for the Mermaid Theatre's reopening production should not detract from the achievement of Lord (Bernard) and Lady Miles. Their perseverance and pragmatism have given renewed life to a theatre they first opened in the back garden of a St John's Wood schoolhouse 30 years ago.

Ideas about the film facelift to the Blackfriars site have been around since before 1988 when the late Anthony Crosland granted the Mermaid Trust an office development permit provided the theatre remained in situ.

Not in the least daunted by

The ban on the sale of City

Grand site

Days when building workers huddled on boxes for a break and brewed their tea over a brazier are clearly past.

Builders Higgs and Hill have just erected an impressive four-storey complex with all mod cons for workers on the St Martin's Le Grand site of British Telecom's new £40m offices.

Rumour has it that

Hold the pound without intervention

SOURCES, "spokesmen" and all the other curious channels by which official policy is conveyed to the British public have thrown some people off the scent by asserting—more or less correctly—that there is no official foreign exchange intervention to support sterling, merely short term smoothing operations.

Foreign exchange market intervention is not the only method of pursuing exchange policy. Indeed it is ineffective in doing anything but buy time.

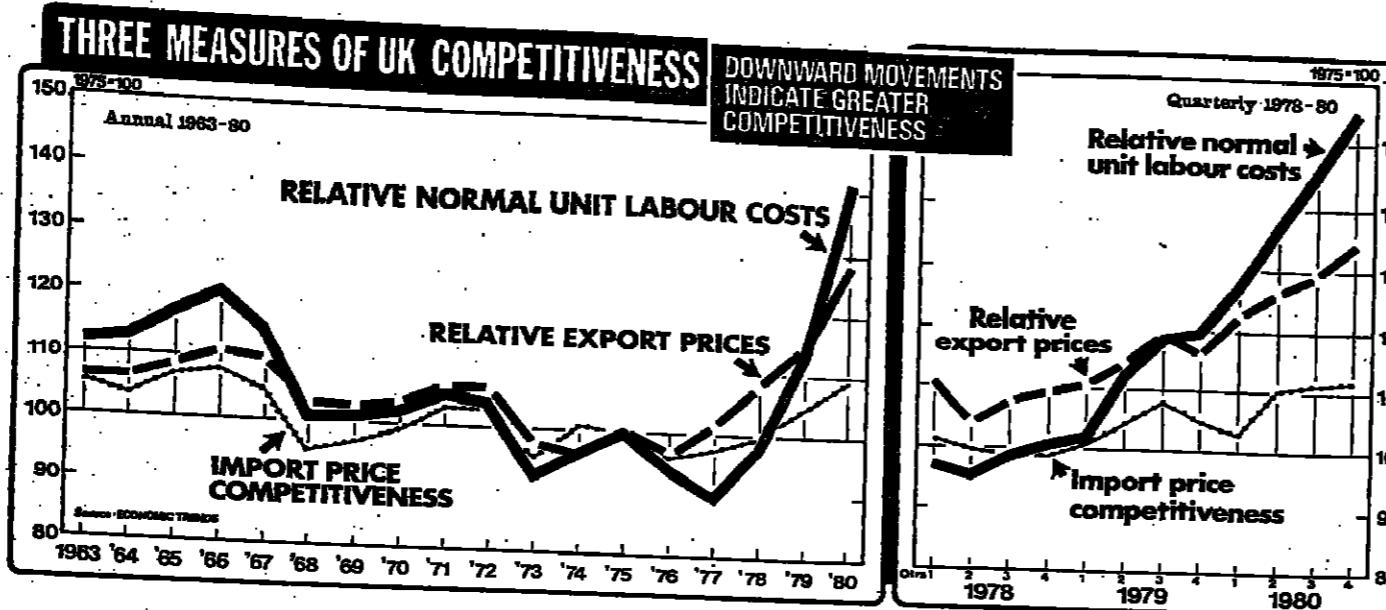
The main instrument for influencing sterling is monetary policy, and it has been wielded this week to encourage increases in interest rates.

Some of us might prefer to have "intermediate" targets for policy in terms of the money supply and to leave interest rates to market forces, as is the case in the much maligned, but ultimately wise, new American approach.

Unfortunately, however, the Treasury and Bank have still neither a way of measuring money nor a technique for controlling it in which they or the outside world can have confidence.

In the fiscal year 1980-81 numerous technical explanations—over and above the ending of the "corset"—were given to explain away the rise in sterling M3 and in most of the other broad aggregates, far above the official targets. In the four months of the new target period which began in February sterling M3 has been rising at an annual rate of 14½ per cent, again far above the official upper limit of 10 per cent. This time the Civil Service stoppages are being blamed.

One snag after another has befallen the money supply targets in most of the years since they were inaugurated in



1976. Until they are put on a new scale, which can inspire some confidence, it will be necessary to put most of the weight on other indicators.

Readers will know of my own preference for talking about "total spending" or money GDP. As the small table shows, the growth of money GDP has now come down to below 10 per cent, which is compatible with both single digit inflation and a renewed growth of output.

The problem will be to keep the growth of total spending in this area. Last year the main force tending to depress both inflation and total demand came from sterling. The appreciation of the pound acted as a substitute for internal control. Several reductions were made in MLR which could not be justified without special pleading—on internal monetary grounds, because Ministers were clearly worried that the appreciation of sterling was

becoming too much of a good thing.

If sterling is "to be taken into account" in determining interest rates when it is rising, by parity of reasoning it should also be "taken into account" when sterling is falling. The decline in the pound which has already occurred has halted the fall in inflation at around the 11 to 12 per cent mark. If inflation is to fall to single figures next year, sterling must be prevented from falling further—and by domestic policy rather than by intervention.

No doubt it would be pleasant if the pound could recover against the dollar and fall against the D-Mark while remaining at or just above the present (say about 95 on the trade-weighted average). But that can only happen if the D-Mark rises against the dollar by a sufficient amount. Some recent statements on exchange rate policy have read like a call for a change in the mark-dollar rate—which is mercifully deter-

mined outside London.

Most of the current talk about raw material and oil import prices being "fixed in dollars" is highly misleading. The dollar may be the unit of account, but real prices are determined by world demand and supply.

The common fallacy is to look at the rise in the dollar without bothering to see if there are any offsetting movements in commodity prices. The upward movement of the dollar against sterling so far this year, for instance, has been nearly offset by the fall in the Economist dollar-denominated commodity price index of about 14 per cent.

My own personal forecast is that the D-Mark will rise against the dollar, largely because of a fall in the U.S. interest rates. The Harris Bank of Chicago, which has almost an official status, since it provided the U.S. Treasury Under-Secretary Mr Beryl Sprinkel, expects a U.S. prime rate of 12½ per cent by the end of the year and a mark-dollar rate of

2.5. I myself would not be surprised to see single-figure, U.S. short-term interest rates by the spring.

The British Government's task, however, is not to guess about these matters but to look after the effective sterling rate, irrespective of the combination of shifts against other currencies by which it is achieved.

A further reduction in inflation is essential if anything like a medium-term financial strategy is to last. No amount of productivity improvements or "new atmosphere of realism among wage earners" is going to convince people unless the rate of inflation by 1984 is lower than when the Government came to office in 1979. That means below 8 per cent. A lower rate of inflation is the one tangible gain from the financial strategy, at a time when unemployment and growth rates have moved the wrong way.

The strategy will be best pursued if it is remembered that sterling affects inflation in

two distinct ways. The obvious way, which comes through most quickly and receives most attention, is through the cost of imports which make up a fifth to a quarter of domestic expenditure. But the more important longer-term effect is on what British producers can charge either abroad or in competition with imports at home. Prices here are transmitted back to the labour market and to wage levels.

If the exchange rate is stable the rate of inflation is likely to settle down in the end at the rate of the UK's main international competitors. (That rate is estimated by the London Business School to be just below 10 per cent and is forecast to fall below 7 per cent next year.) An allowance for non-traded goods has not in the past made much difference to the inflation calculation.

British industry has clearly not yet adjusted fully to the effects of North Sea oil in crowding out normal exports. But too much should not be made of this point. For as Mr Walter Eltis has observed in a Rowe and Pitman circular, net outward overseas investment has now risen to a level which offsets most of the balance of payments effect of North Sea oil. This was one of the unstated reasons for the abolition of exchange control; it should be official policy to maintain this outflow to ensure continuing overseas income as North Sea earnings begin to dwindle.

On the most modest assumptions UK competitiveness is down over 20 per cent below its likely equilibrium. The correction can come about in three ways only: further sterling depreciation, productivity growth above that of competitor countries or pay increases below theirs.

So long as depreciation is not completely matched by faster

inflation there will be some restoration of competitiveness. But a large part of it will be, even in the early stages. The unsatisfactory and fragile nature of an "improvement" associated with a reacceleration of inflation surely needs no underlining.

Clearly the object of policy should be to ensure that the correction is made on the productivity and pay fronts. Competitiveness does not have to be restored overnight, as most businesses try to take a view of long term trends in their marketing and investment; but there has to be a clear and continuing movement in the right direction.

The movement has already begun with pay increases down to 8 or 9 per cent in manufacturing still less in some exposed cases—and signs of a new attitude to manning and working practices. But there is nothing more likely to encourage a return to bad old habits on both sides of industry than any hint that sterling depreciation would once again come to their rescue.

Approximate stability in the sterling rate—not against any particular group of currencies such as the EMS, but against the international average—is for the time being the best method of creating a realistic financial framework for business decisions.

An exchange rate oriented monetary policy can only be an aid to a particular country at a particular time. The world inflation rate cannot of course be determined by exchange rates. It is only if the key countries—which above all means the United States—are tackling the monetary roots of inflation that other countries such as Britain can use the exchange rate as a temporary proxy.

Samuel Brittan

Letters to the Editor

Index-linked stock

From Mr J. Sheldon

Sir—Why should the consequences of an issue of index-linked stock to the general public and overseas holders be "incalculable and unacceptable" as Mr Barrow claims in Tuesday's letter?

In today's context that could only be so with a 2 per cent 25-year stock if the average rate of inflation over the next 25 years were to be 12.89 per cent per annum or more. Foreigners buying, for example, Treasury 13 per cent '04-'08 are certain to be paid 14.89 per cent over the next 25 years, which, if inflation were reduced to say 6 per cent per annum, would be just as high a cost for the nation to pay as would be the indexed stock with inflation averaging 20 per cent per annum.

To say the cost of an indexed stock is "incalculable" is to say that the Government and financial authorities will have no control over the rate of domestic inflation over the next 25 years. A major point in favour of the stock is that its presence in the market gives every Government a heavy incentive to reduce the rate of inflation, whereas the existence of 25 year 14.89 per cent stock produces exactly the opposite incentive.

Moreover who can really deny that it is absolutely more just that holders of government stock, whoever they may be, should always receive exactly 2 per cent than that they should be placed in a casino where the value of their investment could halve or double in a short time and where the yield could be astronomical or paltry depending on inflation.

The really interesting point is that the stock has proved that tax free investors like pension funds expect to achieve a real rate of return of about 3 to 4 per cent on riskier investments and are thus happy with 2 to 2½ per cent on government stock (just like their predecessors in the non-inflationary Victorian era). The government is nervous about an issue to the general public not because of what foreigners would do—being largely UK tax-exempt their attitude will be the same as the pension funds—but because UK individual investors are certain to prefer a 2 per cent real return to a 14.89 per cent taxable return.

I strongly advocate, however, that the stock is made generally available. It would provide savers with a sure benchmark against which all other investments could be measured and it would end forever the inflationary confidence trick which has cheated small investors out of any return at all over at least the last 10 years. It might also reduce the cost of the stock to the Government and it would not severely reduce the inflow to other investments—especially if the Government made the indexing of capital gains tax a logical next step.

John Sheldon,
30 Stamford Place, SW1.

Cane sugar prices

From the Mauritius Minister of Agriculture and ACP Spokesman on sugar

Sir—Larry Kilgour's article (July 2) about the EEC cane sugar prices referred to Tate and Lyle's undertaking to the African, Caribbean and Pacific

suppliers that the refiners would make up the Community's offer of a 7.5 per cent increase to 8.5 per cent by way of the existing market premium arrangements. This may have led your readers to suppose that it will make no practical difference to the total price received by the suppliers whether the official guaranteed price is eventually settled at a 7.5 per cent increase (as offered by the EEC) or at 8.5 per cent (as requested by the ACP).

In fact, because of the mechanics of operating the premium sharing formula, the total price which the ACP suppliers receive—comprising official guaranteed price plus share of market premium—will be significantly more if the guaranteed price is increased by the 1 per cent requested than if it remains at the level of the EEC's offer. Thus the outcome of this year's guaranteed price negotiations does directly affect the actual price which will be received by the sugar suppliers despite the refiners' undertaking.

Moreover, the ACP are deeply concerned at the implications for future years of the EEC's present offer since, if implemented, the increase in the price of virtually all ACP sugar (which is raw) would be only 7.5 per cent over last year.

If, however, a new body is established to formalise the process of monitoring the industries and to extend the work of the Monopolies Commission on a regular and systematic basis, there should be some

compensating reduction in existing controls placed on the industries. Since the mid-1960s controls have been multiplied rapidly as successive Governments have sought to deal with deep-seated industrial problems by piecemeal reactions. The result has not been better control. The only tangible consequence has been further costs and distractions for those charged with running the businesses.

A new monitoring agency could replace many of the existing requirements by a set of short and medium term objectives agreed with the industry in the light of best international or competitive practice. In the case of industries with monopoly pricing powers more attention should be devoted to real resource use per unit of output rather than simple return on capital calculations.

In the case of telecommunications the Government is to be congratulated for proceeding with a programme of deregulation. Such a programme is likely to speed the modernisation of our system, to encourage private capital and act as a spur to new product development and service innovation. In addition it may enable British Rail to use its fixed way to provide telecommunications routes.

British Telecommunications by opposing the measures does itself a disservice. With £2bn of planned investment a year, control and ownership of the whole existing communications system and with all the management and engineering skills it possesses it is difficult to believe that competition at the margin will prevent it making a decent return on capital in a market growing at around 10 per cent per annum.

John Redwood,
506, Queen's Quay,
Upper Thames Street, EC4.

The Lloyd's Bill

From Mr N. Parker

Sir—Mr Moore's article "Lloyd's Bill immunity clause still opposed" (July 6) correctly states that the clause has been narrowed in scope. As petitioner against the Bill, however, I should like to point out that its scope has been narrowed merely by excluding irrelevant matter.

The fact that restraint in suit applies only where action is taken in good faith is of little comfort to any name who does not suspect the honesty of his chairman and committee. Personally, I have tremendous respect for Mr Green and his committee, albeit, momentarily, from the other side of the fence. I certainly do not regard them, their predecessors or likely successors capable of acting in bad faith. But, being human, they are capable of making mistakes in good faith with potentially very damaging consequences. As the likely nature of these damages would be financial, so should be the recompense. The only appropriate protection for members of Lloyd's is therefore the preservation of the fundamental right under English law to sue for damages resulting from negligent actions or decisions made in good faith.

The matter of Lloyd's insuring against the risk of suit should not be dismissed so lightly, particularly in view of Mr Pugachev's testimony before the Commons opposition committee.

W. L. Kendall,
19, Rochester Row, SW1.

UK: Mr Habib Chatti, Islamic Conference secretary-general, discusses Afghanistan proposals with Lord Carrington, Foreign Secretary, London.

GENERAL

The Queen opens Treasures in Trust exhibition, Strasbourg—Mr Christopher Tugendhat, EEC Financial Control Commissioner, presents statement on the Budget.

Prince Charles visits the Industrial and Commercial Finance Corporation, Edinburgh; opens the Pitlochry Festival Theatre.

Sir Ronald Gardner-Thorpe, Lord Mayor of London, receives Mrs Eileen Anderson, Mayor of Honolulu, at the Mansion House.

Clocks for Eburyman exhibition opens, Kensington New Town Hall, W8 (until July 12).

House of Lords: Iron and Steel Bill, third reading, N.I. Act 1974 (Interim Period Extension) Order, N.I. (Emergency Provisions) Act 1978 (Continuance) Order, Merseyside D.C. (Vesting) Order.

Atkins Brothers (Hosiery), The Old Cottages, Lower Bond Street, Hinckley, 12, Barlows, 16, Chestnut Street, Manchester, 12, Charles Clifford, Dogpool Lane, Stretford, Birmingham, 12.5, Doranakunde, Monk Oil and Associated Investment Trust.

COMPANY MEETINGS

House of Commons: Supply requirement for June.

OFFICIAL STATISTICS

Central Government transactions (including borrowing requirement) for June.

COMPANY RESULTS

Final dividends: Batteys of Yorkshire, Braithwaite and Co.

Engineers, British Building and

Engineering Appliances, Greene King and Sons, Montague L. A. Meyer, Mitchell Sonders, A. Monk Oil and Associated Investment Trust.

Overseas: European Parliament in session, Strasbourg—Mr Christopher Tugendhat, EEC Financial Control Commissioner, presents statement on the Budget.

Parliamentary Business

House of Commons: Supply debate on Army, Supreme Court Bill (Lords), remaining stages.

Order: Atomic Energy (miscellaneous provisions) Bill, Construction, London Road South, Payton, Stockport, 12, Southend Stadium, Southend-on-Sea, 1130.

Third Mile Inv. 58, Mark Lane, EC1, 12, Weeks Associates, Royal Station Hotel, North Humber-side, 12.

Order: Aviation Security Fund (Third Amendment) Regulations.

Official Statistics

Central Government transactions

(including borrowing requirement)

for June.

COMPANY MEETINGS

Atkins Brothers (Hosiery),

The Old Cottages, Lower Bond

Street, Hinckley, 12, Barlows,

16, Chestnut Street, Manchester,

12, Charles Clifford, Dogs-

pool Lane, Stretford, Bir-

mingham, 12.5, Doranakunde,

Monk Oil and Associated Invest-

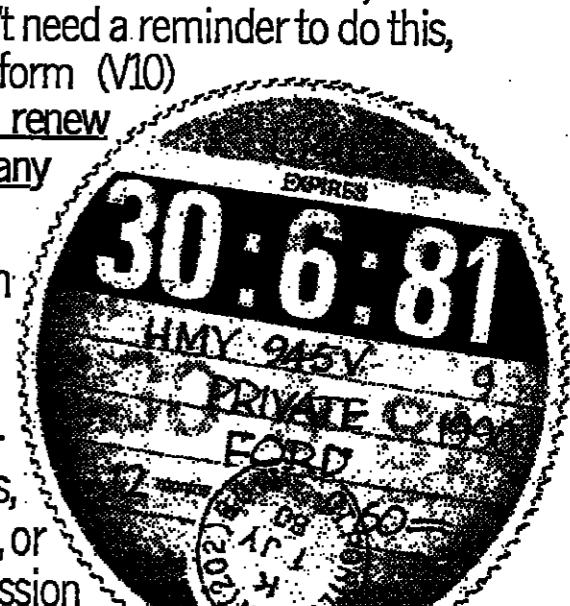
ment Trust.

Industrial action at the Driver and Vehicle Licensing Centre in Swansea means that vehicle licence renewal reminders for July have not gone out

But, to drive on the road, you still must have and display a valid tax disc. So please check your licence. If it expired on the 30th June, make sure you renew it by the 14th July. You don't need a reminder to do this, you can use an ordinary application form (V10) which is available in Post Offices. You can renew your licence at any main Post Office and many Sub-Post Offices.

You need to take your registration document, insurance certificate, test certificate (if applicable), and the duty payable.

If you don't have a registration document, if there has been a change in tax class, if you are relicensing a heavy goods vehicle, or the vehicle is subject to a Customs concession or restriction, your licence can only be renewed at one of the Department's Local Vehicle Licensing Offices.



Issued by the Department of Transport.

Companies and Markets

Bulmer profits up 38% with good second half

A SECOND-HALF boost from £367,000 to £1.82m has lifted the taxable surplus of H. P. Bulmer Holdings, cider manufacturer, wine and spirits wholesaler, to a record £4.51m for the year ended April 24 1981, against £3.28m, a rise of 38 per cent. Sales expanded by 15 per cent from £49.52m to £56.86m.

Mr Peter Prior, chairman, says there is good evidence to indicate that the company is soundly poised for further growth in the current year.

"We have established our ability to cope with the problems of recession as well as to enjoy the benefits during periods of sales expansion."

Since the start of the 1981-82 year there has been no upturn in UK cider sales, but if conditions improve and business picks up, "the benefits to our profits should be more proportionate," he states.

At the interim stage, with the pre-tax surplus ahead from £2.31m to £2.69m, the directors said they were hopeful that second-half profits would not be less than those of the comparative period last year.

A divisional analysis of turnover and trading profits—£7.5m (£5.25m)—shows: cider £43.91m (£39.56m) and £6.25m (£4.27m); pectin £5.88m (£5.43m) and £7.58m (£5.53m); wines, spirits and other drinks £7.09m (£4.53m) and £415,000 (£39.000); property profits £7.00m (£7.00m).

Mr Prior explains that although there was some recovery in cider sales volumes

HIGHLIGHTS

Lex looks at the tender result for the second index-linked gilt-edged issue where the Bank of England priced the cut-off at £86, offering a real yield of nearly 3 per cent and resulting in a general fall in financial markets. Letraset was subject to a dawn raid yesterday morning and then advertising group Mills and Allen revealed itself as a £47m bidder for the group. Lex also looks at the difficulties facing the BP rights issue underwriters, especially those taking on the slice of the Government's allotment. Finally Lex takes a brief look at the French Premier's presentation of his programme including nationalisation proposals. The full prospectus is published this morning for the Hamilton Bros. offer, while dealings started in the shares of Memec yesterday, with a premium started on the 140p offer price of more than 60p.

group plans to invest over £4m in the current year.

A CCA adjustment reduces pre-tax profits to £3.67m (£2.42m).

• comment

H. P. Bulmer shares broke new ground for the year yesterday with a 21p rise to 237p. The basis was the 88 per cent second half pre-tax profits increase on the dull second half of the previous year which has helped push annual profits ahead by 38 per cent. In the light of the 5 per cent or so volume downturn the group makes it fairly clear that it has only clawed growth from increased profitability. Profits should respond quickly when demand picks up, but Bulmer is the first to recognise that the challenge cider had been presenting to beer sales was seriously weakened by last excise changes and one of its key responses has been the development of additional businesses. Hence Pectin, which grew strongly last year but whose proportionate contribution to total trading profits slipped from 10.5 per cent to 10 per cent. Its wholesale drinks distribution operation was rather more flat—difficulties with Philip Morris' 7-Up testify to the weakness of the soft drinks market—and its percentage contribution dropped a couple of points to 5.5 per cent. A yield of 5.6 per cent and a fully taxed p/e of 10.6 look reasonable enough for the moment but the long term must be influenced by the success of the two extra arms Bulmer is attempting to grow.

In his report to shareholders Mr. W. R. Alexander, the Chairman, said that throughout the year all sectors in which the Group were involved suffered from a progressively more difficult business environment.

The Food and Overseas divisions nevertheless produced highest-ever sales and profits, while the Packaging and Engineering divisions, whose results were lower than last year, still performed considerably better than competitors in those hard hit industries.

SCOTCROS

Commendable performance in a difficult year

Sound base for further growth

Scotcros is a group of companies engaged in packaging, wine, animal feedstuffs and engineering. The year to 31st March, 1981 produced a profit before tax of £1,508,000, the second highest in the Group's history. The total dividend has been increased by 8.75% to 5.5190p per share.

In his report to shareholders Mr. W. R. Alexander, the Chairman, said that throughout the year all sectors in which the Group were involved suffered from a progressively more difficult business environment. The Food and Overseas divisions nevertheless produced highest-ever sales and profits, while the Packaging and Engineering divisions, whose results were lower than last year, still performed considerably better than competitors in those hard hit industries.

Commenting on prospects, Mr Alexander said:

The difficult trading conditions of the last year persist and will be reflected in the results for the six months to September 1981. Day-to-day operating costs have been cut back wherever possible and our policy of investing in modern plant and machinery continues. We are confident that when there is once again a firm upturn in the national economy reflected in customer demand, our group will be in a very strong position to take advantage of it.

RECORD OF RESULTS		
Year ended 31st March 1981	1980	1979
Sales	£37,151,000	£35,533,000
Profit before tax	£1,508,000	£2,116,000
Net assets	£7,944,000	£7,369,000
Total dividend per ordinary share	5.5190p	5.075p
	3.6573p	

The Secretary, Scotcros p.l.c., 3 Woodside Place, Glasgow G3 7QF. Tel: 041-332 7166
Please send me a copy of the Annual Accounts. (FT)

Name _____
Address _____

The competitive alternative for long-term capital.

Buying out a fellow shareholder?

Contemplating a management buy-out from your parent company?

Seeking long-term capital for expansion?

Whatever your reason for needing long-term capital, if yours is a profitable operation, Gresham Trust could provide it.

Naturally you'll want the finance packaged in the way that best suits your needs. But how can you be sure you've got it if you haven't found out what Gresham can offer?

Gresham Trust Ltd, Barrington House, Gresham Street, London EC2V 7HE Tel: 01-606 6474.

Gresham Trust

UK COMPANY NEWS

Hollas advances to £2.1m

DESPITE POOR trading conditions taxable profits of the Hollas Group rose to a record £2.12m in the year to end-March 1981, compared with £2.07m previously. Turnover was also well up, rising from £27.4m to £35.8m—an increase of 31 per cent.

At midyear pre-tax profits were £84,000 higher at £856,000. For the current year Mr. A. R. Lawson, the chairman, says trading margins continue to be under great pressure and trade remains poor. However, despite these uncertainties he says the excellence of the group's services enables him to feel confident in the group's ability to improve upon its performance once again.

Stated earnings per share for the year advanced to 19p (17.8p) and a same-again final dividend of 4p maintains the net total at 6p per 5p share.

Tax took £232,000 (£589,000) and after extraordinary debits of £376,000 (£254,000), minorities £4,000 (£7,000), and dividend payments of £702,000 (£555,000) the retained balance emerged at £451,000 (£619,000).

The principal activities of the group are the processing and merchandising of yarns and fibres, the manufacture of woven labels and decorative ribbons and importing and distributing made-up garments.

• comment

The Hollas group's directors have been fast on their feet. Last year's acquisition of Threlles, the household textiles group, has helped nudge profits forward this year. Hollas has also disposed of three of its UK yarn and fibre loss-makers, resulting in an extraordinary debit of £728,000, but slimming down the group to a more profitable shape. Threlles and Fortwell, which imports and distributes clothes from the Far East, should account for some 90 per cent of turnover this year.

Trading conditions generally in these areas remain poor, but the company is predicting a further improvement in profits growth this year, backing up the fully-taxed earning ratio of 12.5. In a further measure of optimism, the group recently picked up a shell company with £2m in liquid assets and turned around to buy a larger headquarters and more warehouse space for £1m. The shares, at 104p, yield 8.7 per cent.

He said that if the group was forced to divest itself of the ownership of its Lloyd's underwriting agency "we do not expect it to have a material effect on the profitability of your company."

He told shareholders that the central issue of the Lloyd's Bill is "one of discipline in the Lloyd's market," and added that divestment would not provide a solution for the following reasons:

• Lloyd's has evolved as a market in which both brokers and underwriters have shared in its development and government.

• Under the present arrangements Lloyd's brokers have a stake in the success and profitability of Lloyd's underwriting syndicates and a concern in the reputation and traditions of the market as a whole.

"The underwriting syndicates benefit from this interest and the flow of good business to them from the major broking houses, and the requirements of a Commons committee calling for divestment of underwriting interests from broking groups, and the divorce of managing agency companies from member agency work at Lloyd's."

He said that the group's underwriting company had been asked to include, with its letter to the 450 Lloyd's members whose affairs Heath directly manage, a statement from the parent company.

This said that the C. E. Heath and Company board "which effectively owns the equity shareholding of C. E. Heath and Company (Underwriting) does not consider that the joint issues of investment by brokers and Lloyd's managing agencies and the diversion of Lloyd's managing agencies from members agencies have yet been properly aired."

"They are particularly concerned that the best interests of all those involved in the Lloyd's community should be served by any new act of Parliament."

No attempt has been made to quantify the cost of divestment. Divestment would automatically require the establishment of independent administration systems which would mean that the underwriting expenses of individual members are likely to increase.

Homfray cuts midway loss to £1.5m: sees recovery

LOSSES of Homfray and Co., Yorkshire-based carpet manufacturer, were reduced from £2.77m in the half year to March 28, 1981, and Mr. H. R. Sykes, the new chairman, says the group is approaching break-even levels of trading.

He expects the full benefit of major economies, including halving the workforce, the sale of assets and the concentration of production at only two sites, to be achieved in the next financial year. For the whole of 1979/80, the group turned in a pre-tax loss of £4.27m.

The first-half trading result was worse than expected, says Mr. Sykes, because of three factors: the low level of both sales volume and prices; continuing production difficulties with a rotary printer at Batley; and excessive wage and overhead costs in relation to output.

Group sales slipped from £14.75m to £13.58m. The pre-tax deficit comprised losses of £1.1m (£2.82m) from the UK including £376,000 (£254,000), minorities £4,000 (£7,000) and dividend payments of £702,000 (£555,000) the retained balance emerged at £451,000 (£619,000).

The principal activities of the group are the processing and merchandising of yarns and fibres, the manufacture of woven labels and decorative ribbons and importing and distributing made-up garments.

• comment

Homfray is making a brave attempt to improve its position in the war zone known as the British carpet industry. Although heavy losses of £6m in the half year to March 30, 1981, on turnover higher at £4.9m, com-

pared with £4.44m.

• comment

Stated earnings per share based on 2m shares issued (1980: 1.63p) were 10.6p (11.1p). An interim dividend of 2p net has been declared—for the year to mid-September 1980 a single payment of 4.5p was paid from tax-

able profits of £718,000.

The directors say the group experienced difficult trading con-

ditions in its wholesale distri-

bution activities and warn that these seem likely to continue in the present economic recession.

Civil and electrical engineering

work did not go well.

The tax for the six months took £128,000 (£78,000) and was higher at £218,000 (£182,000).

At September 30 1980 there was a provision for utilised stock appreciation relief of £227,000.

This may be realised under

impending tax legislation to be

incorporated in the present economic recession.

Peek applies for list readmission

Peek Holdings, the grains

handling and storage company

which was placed in receivership at the end of 1978, has applied for readmission of its capital to the Official List.

The Court of Session in Scot-

land still has to approve the proposed capital reduction which the company said it intends to reflect the reorganised operations and asset base.

An EGM has been called for

July 30 to approve the applica-

tion for relisting later this year.

The company originally con-

sidered Commercial before

Rubislaw Investment Trust was

reversed into it, is to come to

the market as the holding com-

pany for its profitable sub-

sidiaries Liverpool Grains and

Storage and Alexandra Silos.

The two companies were taken

out of receivership in the first

quarter of 1977, and have been

operating successfully since then.

Peek is also the subject of a

Department of Trade report into

its affairs, before the acquisition

by Rubislaw. The Department

said yesterday that the report

had not yet been completed.

Oakwood higher at midterm

PRE-TAX PROFITS of Oakwood Group, engineer and distributor of sanitaryware, edged ahead from £13,000 to £20,000 in the half year to March 31 1981 on turnover higher at £4.9m, com-

pared with £4.44m.

Stated earnings per share based on 2m shares issued (1980: 1.63p) were 10.6p (11.1p). An interim dividend of 2p net has been declared—for the year to mid-September 1980 a single payment of 4.5p was paid from tax-

able profits of £718,000.

The directors say the group

experienced difficult trading con-

ditions in its wholesale distri-

bution activities and warn that

these seem likely to continue in

the present economic recession.

Companies and Markets

AF sharply lower at interim stage

PROFITS OF Associated Fisheries tumbled in the half year to March 31 1981, the pre-tax figure emerging at £335,000, compared with £1.2m in 1980. Turnover was also well down, dropping from £55.29m to £29.17m.

Mr H. K. Fitzgerald, the chairman, says the reduction in the pre-tax surplus was mainly attributable to increased fishing losses, a reduced contribution from the cold storage division and losses incurred by one of the engineering companies.

He points out, however, that the adverse results were partially offset by improved food processing and trading profits and a significant decrease in net interest expenditure.

It is too soon to predict the final outcome for the current year, the chairman adds. But he warns that during the next few months some further trading losses may be unavoidable.

However, without the major reorganisation costs and trading losses which were incurred during the second half of 1979-80 and with an extension of further financial support from the Government, he anticipates being able to report an improve-

ment over last year—taxable profits for 1979-80 slumped from £2.19m to just £5,000.

Stated earnings per share for the year were lower at 0.43p (£1.91), but the net interim dividend is being maintained at 0.25p per 25p share—last year a final of 0.75p was paid.

The pre-tax profit was struck after interest charges of £112,000 (£209,000), exceptional credits of £202,000 (£157,000) and associate profits of £6,000 (£55,000 loss).

The attributable balance came through at £111,000 (£469,000) after tax of £71,000 (£285,000), an extraordinary debit of £66,000 (£121,000 credit) and minority credits of £13,000 (£5,000 debit).

Commenting on the results Mr Fitzgerald explains that the fishing loss—£507,000, against £88,000—was because of a reduced mackerel quota, unremunerative market prices and escalating operational costs.

He says the continuing delay within the EEC over a common fishing policy meant a further period of uncertainty and instability for the British fishing industry. Additional financial support was recently extended by the Government, of which

British United Trawlers' total share is expected to be £900,000—the first instalment of £320,000 was received after March 31 and has not been included in the half-yearly results.

Under the prevailing economic conditions the performance of the food subsidiaries was reasonably satisfactory, he says, and there was no repetition of last year's losses by D. A. Macrae and Associates Shellfish.

Associated Fisheries (Restaurants) continued to do well. The chairman adds that the general economic conditions reduced demand for cold storage, thus affecting the current performance of this division. To a lesser extent the transport and warehousing business was similarly affected.

Aberdeen Jig and Tool produced a reasonable profit but this was more than offset by a loss incurred by Techno Engineering Services (Scotland) where turnover was severely affected by the acute difficulties of the fishing industry.

Further economies were implemented to reduce the Hull establishment and three more vessels were sold.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

• COMMENT

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Unallocated expenses totalled £269,000 (£265,000).

Associated Fisheries is still going through a rough patch; yesterday's interim numbers showed a 72 per cent slump at the trading level and the only reason the pre-tax decline was held to 48 per cent was an exceptional credit on the back of vessel sales. Even with £900,000 of Government aid in the current year, fishing losses could total a solid £1m. Food processing appears to have improved greatly, but this was mainly loss elimination. The engineering loss is related to fishing as well and this link at Teno does not bode well for the immediate future. As of this week only a dozen ships were fishing, 11 were on oil-rig duty and the rest were back in dock. Associated's balance sheet is strong (borrowings are coming down), but the pre-tax and loss account is unlikely to impress in the near future.

A breakdown of trading profits for the half year shows: fishing £507,000 loss (£28,000 loss), food processing and trading £380,000 (£59,000), fast food £188,000.

ON turnover up from £8.47m to £8.3m, taxable profits of John Booth and Sons (Bolton), structural and welding engineer, expanded to £94,271 (£4,482,000 minorities £2,482 (29,201), extraordinary debits £18,641 (£13,331) and appropriations, the retained balance came through ahead of £8,851 to

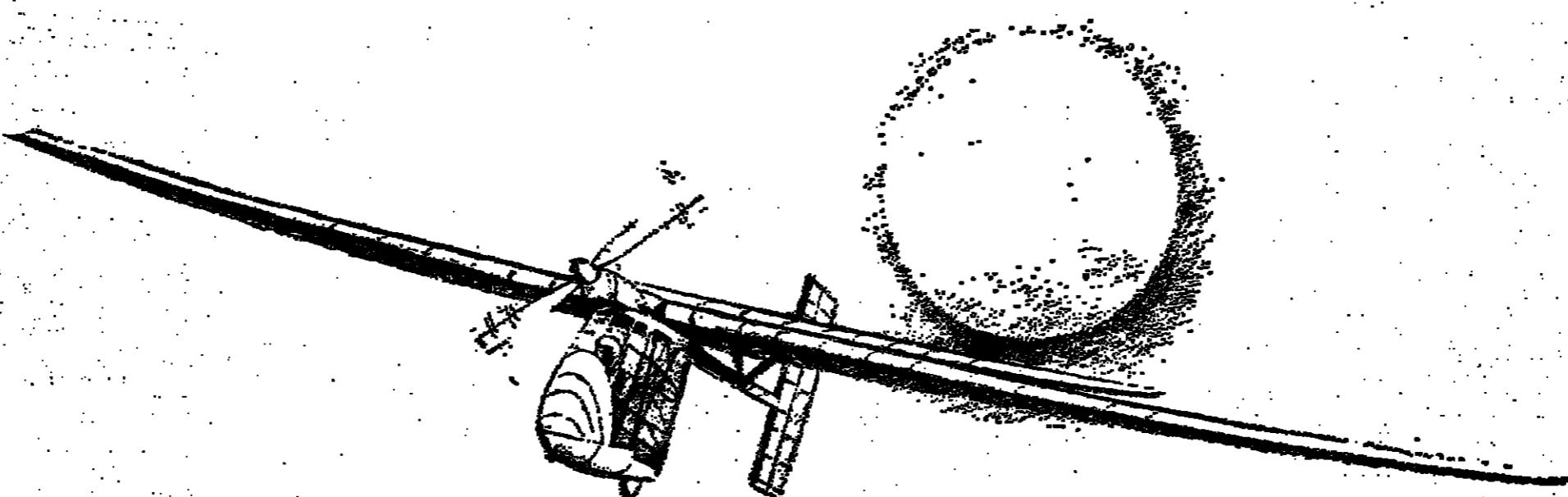
£185,000), cold storage £401,000 (£553,000), transport and warehousing £115,000 (£130,000) and engineering £78,000 loss (£81,000 profit).

Routed
down at
year end

Year-to-
date total
(\$m)

ançaise
Pétrole

Gérols p 12
26, 1981



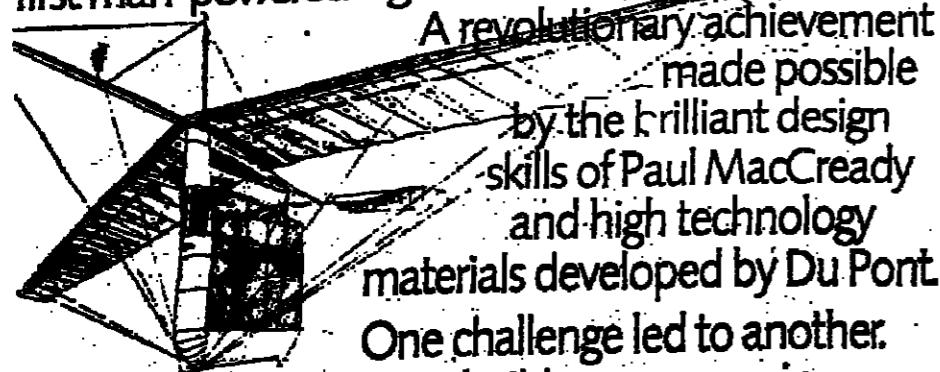
"Solar Challenger." The power of the sun and the technology of Du Pont.

Two years ago, the "Gossamer Albatross" made the first man-powered flight across the Channel.

A revolutionary achievement made possible by the brilliant design skills of Paul MacCready and high technology materials developed by Du Pont.

One challenge led to another.

To build a man-carrying aircraft which was so light, it could fly on the power of sunlight alone without the need for batteries. An aircraft which weighed only 194 lb, including the propulsion system!



More than that, the challenge was to build an aircraft which was also strong. Strong enough to cruise at 13,000 ft at up to 40mph in normal daytime turbulence in complete safety. An aircraft strong enough to comply with the Federal Aviation Authority's requirements for glider construction. An aircraft which could satisfy our own philosophy which always puts safety first.

The project called for a wide variety of unique, advanced technology materials. KEVLAR® aramid fibre, MYLAR® polyester film, NOMEX® aramid paper, DELRIN® acetal resin, LUCITE® SAR super abrasion resistant acrylic sheet, TEFILON® fluoropolymer, ZYTEL® ST resin, TEDLAR®

PVF film, KAPTON® polyimide film, and DACRON® polyester fibre.

We sponsored "Solar Challenger" not merely to showcase our products, but also to emphasise the long range potential of alternative energy sources and call attention to the need for innovative approaches to the use of energy efficient engineering materials.

Because we are a company which specialises in making the impossible practical. For further information-

Du Pont (U.K) Limited, Wedgwood Way, Stevenage, Hertfordshire SG1 4QN.

Tel: (0438) 734000. Telex: 825591.

*DuPont registered trademark



Rise in yen lowers profit at Mitsubishi Heavy Industries

BY OUR FINANCIAL STAFF

JAPAN'S largest manufacturer of heavy machinery, Mitsubishi Heavy Industries, suffered a 4.5 per cent fall in consolidated net earnings for the year ended March, 1981. The company said that the main causes were the sharp appreciation of the yen against the dollar during the year and the heavy setback sustained by Mitsubishi Motors, dragged down by its ties with Chrysler of the U.S.

Mitsubishi Motors, which sells its car in the U.S. through Chrysler, saw its sales go down by 23 per cent in its largest overseas market because of Chrysler's deteriorating financial position. Mitsubishi financed exports of its own cars to the U.S. after Japanese banks suspended credit to the U.S. motor manufacturer and spent a considerable amount of money to support its U.S. partner.

During the year under review consolidated sales in the car division of Mitsubishi HI rose 16 per cent to Y1.272bn and accounted for 47.3 per cent of overall sales.

Amatil earnings sharply higher at halfway stage

BY OUR SYDNEY CORRESPONDENT

AUSTRALIAN tobacco and beverage group Amatil, of which RAT Industries of the UK hold some 40 per cent, lifted pre-tax earnings 32 per cent during the six months to April 30 after significantly higher sales and a generally favourable trading climate.

An interim dividend of 10 cents a share on capital expanded by a one-for-five scrip issue made earlier this year, which effectively lifts the payout by 20 per cent.

While the group earned A\$20.5m (U.S.\$8.75m) before tax, a deceptively high tax bill resulted in a more moderate 14.3 per cent increase in operating profit from A\$15.3m to A\$17.5m. This was on a 16.5 per

cent increase in sales from A\$85.2m to A\$94.3m.

The tax bill soared 97.7 per cent, from A\$6.5m to A\$12.9m, but this stems from tax benefits which applied in the previous corresponding period.

In the last full year, after-tax profits were boosted by the inclusion of A\$8m in tax benefits which distorts the size of this period's tax bill.

An extraordinary loss of A\$5.2m also detracted from what amounted to an impressive trading performance. This loss largely from the decision to reduce the carrying value of the group's abattoir assets to levels which more appropriately reflect present industry conditions."

Magnum in HK property deal

BY WONG SULONG IN KUALA LUMPUR

MAGNUM, the Malaysian lottery organisation, has bought a 24-storey Lockhart Centre, an office building in Hong Kong, for HK\$120m (U.S.\$22m). This is the third office purchase in Hong Kong made by Malaysian companies under the control of Datuk Khoo Kay Peng, the banker who is chairman of Magnum, in the past month. It brings the total outlay to a shade under HK\$1bn.

Last month, Malaysian United Industries (MUI) made a deal to buy part of the 17-storey East Ocean Centre in Kowloon for HK\$600m, while last week Central Sugars, the 77 per cent subsidiary of MUI, said it would buy Advance Building in Hong Kong's central business district, for HK\$270m.

U.S. \$30,000,000

ZENTRALSPARKASSE UND KOMMERZIALBANK WIEN

(Founded as a savings institution by resolution of the City Council of Vienna)



Floating Rate Subordinated Notes Due 1981

In accordance with the provisions of the Notes, notice is hereby given that in the six month Interest Period from 9th July, 1981 to 11th January, 1982 the Notes will carry an Interest Rate of 18 1/2% per annum and the Coupon Amount per U.S. \$5,000 will be U.S. \$466.61.

Credit Suisse First Boston Limited
Agent Bank



**C.V.G. Siderurgica del Orinoco C.A.
(Sidor)**

(Incorporated with limited liability in the Republic of Venezuela)

U.S.\$50,000,000

FLOATING RATE NOTES DUE 1984-1988

In accordance with the terms and conditions of the Notes, and the provisions of the Agent Bank Agreement between C.V.G. Siderurgica del Orinoco C.A. (Sidor) and Citibank, N.A., dated July 7, 1980, notice is hereby given that the rate of interest has been fixed at 18 1/2% per annum and that the interest payable on the relevant interest payment date, January 11, 1981 against coupon No. 3 in respect of U.S.\$10,000 nominal amount of the Notes will be U.S.\$539.69.

July 9, 1981
By Citibank, N.A., London, Agent Bank

CITIBANK

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

on January 1, 1980: U.S. \$48.30

on July 6th, 1981: U.S. \$66.06

Listed on the Amsterdam Stock Exchange

Information: Peper, Rietveld & Peper N.V.,
Hoengsgeest 214, 1076 BS Amsterdam.

VONTobel Eurobond Indices

145.76 = 100%

PRICE INDEX 7.71 - 30.62 AVERAGE YIELD 7.72% - 30.52%
75.55 86.93 DM Bonds 10.47% 10.47%
DM Bonds & Notes 57.76 51.13 Bonds & Notes 11.20 11.52
DM Bonds & Notes 92.35 82.35 Bonds & Notes 12.87% 13.43%
5.5% Sfr. Bonds 83.31 83.45 Can. Dollar Bonds 13.70% 13.70%

INTERNATIONAL COMPANIES and FINANCE

Rupert Cornwell in Rome looks at the rationalisation policy aimed at restoring the Fiat group to profits

Fiat Allis—the tip of the iceberg

"WITH THE CAR industry in the state it's in, Fiat simply can't afford any longer to carry heavy losses in other sectors as well."

Those words of senior executives in Turin of the Italian motor group may be of little consolation to 460 workers who will lose their jobs on the closure of Fiat Allis' production plant at Essendine in the Lincolnshire, but they are the unembroidered explanation of why Fiat's deficit-ridden construction machinery division has chosen to wind up its British operations.

Last year, in fact, Fiat Allis,

in relation to turnover, was the heaviest lossmaker of the entire Fiat group. In 1980 total losses, on an effectively consolidated basis, came to an unprecedented £240m (£180m).

The overwhelming bulk of the deficit stemmed from three divisions: cars which accounted for £120m (£107m); the Teksid steel sector with £43m;

and Fiat Allis. The last-named European and Latin American operations earned a net £6.1m, its North American business turned in a deficit of £54.9m. The overall loss of £42.8m (equivalent to £38m at current exchange rates) came on a Fiat Allis turnover of £747m, less than

a tenth of that of Fiat's car division (£8.15bn in 1980).

Things now, however, may be on the mend. If Sig Giovanni Agnelli could hold out the prospect of a big improvement in Fiat group results in 1981 at last week's annual meeting of shareholders in Turin, that was less the consequence of any miraculous recovery of the struggling car division (which despite a major rise in productivity and an improved model range is expected to lose money this year as well), as the world's car slump goes on, than of turnarounds in other important divisions.

Dismal

Teksid, it is true, will continue to lose money, given the present dismal conditions on the international steel market, even though involvement in special steels may enable it to weather the storm better than many of its state-controlled competitors elsewhere. But two other of the group's previous problem divisions—both of them multinational—Sig Agnelli declared, are likely to return to the black this year.

One is Iveco, the heavy vehicle offshoot, with a turnover of £4,100m, the second in Europe behind

Daimler-Benz of West Germany. Iveco should report a profit in 1981, thanks to a recovery at its Magirus offshoot in West Germany, and the slump of the lira against the dollar, which has made its products more competitive in the increasingly important markets of the Third World.

The other is Fiat-Allis, the result of a merger in 1974 of the earth-moving equipment division of Fiat and those of Allis-Chalmers of the U.S. this year, according to Sig Ferruccio Palazzo, managing director of Fiat-Allis.

Not just of Fiat-Allis but of Teksid as well, the concern should break even in North America. Assuming that Europe, in particular, and Latin America again make money, Fiat-Allis should for the first time in years turn in an overall profit.

But the process will be painful, as Essendine shows. It is no coincidence that both Sig Palazzo and Sig Giorgio Manina, his opposite number at Iveco, typify the new generation of hardened managers—most definitely players not gentlemen—who have moved in at Fiat as the Agnelli family has withdrawn from the management front line.

In the case of Fiat-Allis, Essendine was only the tip of the iceberg. To achieve the target to which Sig Palazzo is committed—a 25 per cent cut in overall costs by the end of 1982—Fiat-Allis has embarked upon a sweeping rationalisation plan. Not just Essendine, but a plant in the U.S., the group's Argentinian production operations, and a factory in Northern Italy either have been, or are likely to be, closed down. When the process is complete, Fiat-Allis' workforce, well over 11,000 a couple of years ago, should be no more than 9,000.

The aims are basically threefold:

to cut the workforce,

reduce overcapacity,

to buy in raw materials and components as cheaply as possible, and to integrate Fiat-Allis into the overall structure of the Fiat group.

On paper, indeed, the concern is already highly verticalised: from the steel of Teksid down through engines

to graders. Output previously from Essendine will be transferred to Italy, with Fiat-Allis hopes, considerable benefits in terms of costs and market share; and not only in Italy, but also in Britain and elsewhere in Europe.

Are these plans too ambitious? Many might say so given that the world market is still contracting. But Fiat-Allis, like Iveco, has had an unexpected windfall from the surge in the dollar. The 30 per cent rise of the U.S. currency against the lira has given the Italian concern a competitive boost, especially in developing world markets where its products have a natural outlet, and where prices are denominated in dollars.

Then there are the hopes of

pete effectively with its two much bigger rivals: Caterpillar, with 50 per cent (60 per cent in the U.S. alone), and Komatsu of Japan with around 20 per cent.

Production will be in three countries only: the U.S., where machines of over 250 hp will be built; Italy (primarily the modern Lecce plant in the south) for smaller machines, and at Belo Horizonte in Brazil, which will concentrate on graders. Output previously

from Essendine will be transferred to Italy with Fiat-Allis

hopes, considerable benefits in terms of costs and market share; and not only in Italy, but also in Britain and elsewhere in Europe.

Are these plans too ambitious?

Many might say so given that the world market is still contracting. But Fiat-Allis, like Iveco, has had an unexpected windfall from the surge in the dollar. The 30 per cent rise of the U.S. currency against the lira has given the Italian concern a competitive boost, especially in developing world markets where its products have a natural outlet, and where prices are denominated in dollars.

Then there are the hopes of

a major deal in the Soviet Union, on which a final decision will be taken this autumn. This would involve Fiat Allis handling the construction of an earthmoving machinery plant, which might also include licensing agreements as well.

On the face of it, what is happening with Fiat Allis might appear to give the lie to the rule that genuine transnational ventures are rarely successful (witness Dunlop/Pirelli and Afca/Gevaert).

Promised cure

The early difficulties of the company probably partly reflected the problems of blending two cultures. Today, however, the basic financial relationship is changing. At the outset International Holding Fiat held 60 per cent and Allis Chalmers 40 per cent. Now, after an \$86m capital increase, to which the Americans did not subscribe, the ratio is roughly 80:20. If the example of Iveco is anything to go by, where the minority German partner Kloeckner-Humboldt-Deutz (KHD) is disposing of its 20 per cent holding to a reluctant Fiat, the Turin group might one day find itself with 100 per cent control. But if the present difficulties achieve the promised cure, that might be no bad thing.

Spanish bank shows 38% gain

BY ROBERT GRAHAM IN MADRID

BNPACO SANTANDER, Spain's fourth largest commercial bank, has reported a 38 per cent increase in pre-tax profits to Pta 2.14bn (£160m). After Pta 2.2bn in taxes, the bank has set aside Pta 2.58bn to cover dividends and the remainder to reserves.

The bank's capital and reserves now stand at Pta 50bn, a 20 per cent increase on the previous year, largely due to a revaluation of existing assets. Santander, run by Sr Emilio Botin, whose family is also the

main shareholder, was one of three of the big seven commercial banks to increase its share of the market. Total deposits rose 23 per cent to Pta 542bn, giving Santander 6.5 per cent of the market.

The bank's profit was achieved after setting aside Pta 8.6bn to cover amortisations, portfolio write-downs and provision for doubtful debts. The bank was able to benefit from high interest rates inside Spain and the consolidation of its widespread international network.

South African Firestone expansion

BY JIM JONES IN JOHANNESBURG

THE first phase of the expansion costing R22.5m is to take place over the next 15 months to increase the company's local manufacturing capacity by one third. Firestone does not reveal its operating results, but is thought to have about 27 per cent of South Africa's R400m (£490m) a year tire market. At present, 15 per cent of the market is accounted for by imports. According to Mr Peter Morum, Firestone's managing

director, the company intends to take over as much as possible of the market sector served by imports. He believes that at least one third of the imported sector can be replaced by locally-manufactured products.

During the first phase, R17.5m is earmarked for expansion and modernisation of the company's Port Elizabeth tire plant, and work is expected to start in August.

The plan is for a plant to produce enough synthetic motor fuel to replace roughly 10 per cent of the petrol currently consumed in Sweden. It would also supply hot water and synthetic fuel gas for district heating in the Stockholm area.

ASEA in synthetic fuel project

By William Dulifice in Stockholm

ASEA, the Swedish heavy electrical engineering group, announced yesterday that it was forming a consortium with Nynas Petroleum and Storstockholms Energi to build a SKr 2.5bn (\$490m) synthetic motor fuel plant at the port of Nyhamn, near Stockholm.

Nynas Petroleum is a member of the Axel Johnson group and Storstockholms Energi is a municipality utility supplying power to the greater Stockholm area. Each will have a one-third share in the project.

The consortium will initially invest SKr 25m in a project study. Mr Per Hedvall, ASEA's technical director, said the decision whether or not to build the plant could be taken in two or three and a half years' time and it could be on stream by 1987 or 1988.

Consolidated turnover last year totalled Skr 55bn. Herr

Apfalter pointed out that Skr 8bn of sales were produced by steel products which Voest was not producing 10 years earlier.

Sales of steel last year

dropped by 3 per cent to Skr 18.1bn. Output of crude steel dropped by 5 per cent to 4.8m tons. But the engineering division reported a 31 per cent rise in turnover to Skr 8.7bn. Exports rose by 6 per cent to Skr 21.8bn.

A "certain improvement" in business is expected during the second half of 1981. In heavy engineering and construction, Voest currently has an order book worth Skr 45bn.

A steel converter plant for

Sk 13bn of total orders. Another major order centres on an integrated steel plant in Libya, worth Skr 14bn.

Voest-Alpine blames steel problems for heavy loss

BY PAUL LENDEVAI IN VIENNA

VOEST-ALPINE, the Austrian heavy engineering and steel group, reports a loss of Sk 1bn (£55.3m) for 1980 and expects to stay heavily in the red in the current year.

The company, which is state-owned, made it clear at a press conference yesterday that the steel divisions are where its biggest problems lie. Voest is losing Sk 700 every

WORLD STOCK MARKETS

NEW YORK

	Stock	July 7	July 6	Stock	July 7	July 6	Stock	July 7	July 6	Stock	July 7	July 6	Stock	July 7	July 6	
ACF Industries	45	45	45	Columbia Gas	521a	52	52	MGM	101a	101a	Schultz Brew J.	101a	101a	Arise	101a	101a
AM Int'l	214	214	214	Combiustn. Eng.	242a	242	242	Motormedia	91a	91a	Schlesinger	91a	91a	ADM	91a	91a
ARA	32	32	32	Combiustn. Eng.	157a	157	157	Milton Bradley	252a	252	SCM	252a	252	ADM	252a	252
AVX	454	454	454	Conn. Satellites	55	57	57	Minnesota Min.	121a	121a	Miner	121a	121a	ADM	121a	121a
Abbott Lab's	286	286	286	Gulf Oil	358a	34	34	Monarch	127a	127a	Mitsubishi	127a	127a	ADM	127a	127a
Acme Cleve.	255	255	255	Comp. Sciences	19	19	19	Monsanto	751a	752a	Mitsubishi	128a	128a	ADM	128a	128a
Adobe Oil & Gas	321a	321a	321a	Conn. Mills	321a	321a	321a	Moore McCarr	251a	251a	Mitsubishi	129a	129a	ADM	129a	129a
Aetna Life & Cas.	253	253	253	Conn. Inn.	421a	421a	421a	Mitroff	201a	201a	Mitsubishi	130a	130a	ADM	130a	130a
Ashburn (H. F.)	174a	174a	174a	Conn. Edison	237a	237a	237a	Mobile Prod.	301a	301a	Mitsubishi	131a	131a	ADM	131a	131a
Atmos. Prod & Chem	124	124	124	Conn Foods	258a	258a	258a	Murphy (C)	154a	154a	Mitsubishi	132a	132a	ADM	132a	132a
Alcoa	14	14	14	Conn. Power	40	40	40	Murphy (W)	252a	252a	Mitsubishi	133a	133a	ADM	133a	133a
Albany Int'l	305a	305a	305a	Conn. Power	451a	451a	451a	Narvaez	29a	29a	Mitsubishi	134a	134a	ADM	134a	134a
Alberto-Culv.	117a	117a	117a	Conn. Power	181a	181a	181a	Nasco Chem.	401a	401a	Mitsubishi	135a	135a	ADM	135a	135a
Alcoa Aluminum	16	16	16	Conn. Power	182a	182a	182a	Nashua	291a	291a	Mitsubishi	136a	136a	ADM	136a	136a
Alco Standard	161a	161a	161a	Conn. Power	183a	183a	183a	Nashua Corp.	292a	292a	Mitsubishi	137a	137a	ADM	137a	137a
Allegheny Ludlum	125a	125a	125a	Conn. Power	184a	184a	184a	Nashua Corp.	293a	293a	Mitsubishi	138a	138a	ADM	138a	138a
Allied Stores	277a	277a	277a	Conn. Power	185a	185a	185a	Nashua Corp.	294a	294a	Mitsubishi	139a	139a	ADM	139a	139a
Allis-Chalmers	265	265	265	Conn. Power	186a	186a	186a	Nashua Corp.	295a	295a	Mitsubishi	140a	140a	ADM	140a	140a
Alpha Port'ls	125a	125a	125a	Conn. Power	187a	187a	187a	Nashua Corp.	296a	296a	Mitsubishi	141a	141a	ADM	141a	141a
Alcoa	268a	268a	268a	Conn. Power	188a	188a	188a	Nashua Corp.	297a	297a	Mitsubishi	142a	142a	ADM	142a	142a
Alcoa Sugar	59	59	59	Conn. Power	189a	189a	189a	Nashua Corp.	298a	298a	Mitsubishi	143a	143a	ADM	143a	143a
Almax	247a	247a	247a	Conn. Power	190a	190a	190a	Nashua Corp.	299a	299a	Mitsubishi	144a	144a	ADM	144a	144a
Almetco Inc.	314a	314a	314a	Conn. Power	191a	191a	191a	Nashua Corp.	300a	300a	Mitsubishi	145a	145a	ADM	145a	145a
Alm. Airlines	164a	164a	164a	Conn. Power	192a	192a	192a	Nashua Corp.	301a	301a	Mitsubishi	146a	146a	ADM	146a	146a
Alm. Brands	414a	414a	414a	Conn. Power	193a	193a	193a	Nashua Corp.	302a	302a	Mitsubishi	147a	147a	ADM	147a	147a
Alm. Broadcast's	402a	402a	402a	Conn. Power	194a	194a	194a	Nashua Corp.	303a	303a	Mitsubishi	148a	148a	ADM	148a	148a
Alm. Broadcast's	403a	403a	403a	Conn. Power	195a	195a	195a	Nashua Corp.	304a	304a	Mitsubishi	149a	149a	ADM	149a	149a
Alm. Broadcast's	404a	404a	404a	Conn. Power	196a	196a	196a	Nashua Corp.	305a	305a	Mitsubishi	150a	150a	ADM	150a	150a
Alm. Broadcast's	405a	405a	405a	Conn. Power	197a	197a	197a	Nashua Corp.	306a	306a	Mitsubishi	151a	151a	ADM	151a	151a
Alm. Broadcast's	406a	406a	406a	Conn. Power	198a	198a	198a	Nashua Corp.	307a	307a	Mitsubishi	152a	152a	ADM	152a	152a
Alm. Broadcast's	407a	407a	407a	Conn. Power	199a	199a	199a	Nashua Corp.	308a	308a	Mitsubishi	153a	153a	ADM	153a	153a
Alm. Broadcast's	408a	408a	408a	Conn. Power	200a	200a	200a	Nashua Corp.	309a	309a	Mitsubishi	154a	154a	ADM	154a	154a
Alm. Broadcast's	409a	409a	409a	Conn. Power	201a	201a	201a	Nashua Corp.	310a	310a	Mitsubishi	155a	155a	ADM	155a	155a
Alm. Broadcast's	410a	410a	410a	Conn. Power	202a	202a	202a	Nashua Corp.	311a	311a	Mitsubishi	156a	156a	ADM	156a	156a
Alm. Broadcast's	411a	411a	411a	Conn. Power	203a	203a	203a	Nashua Corp.	312a	312a	Mitsubishi	157a	157a	ADM	157a	157a
Alm. Broadcast's	412a	412a	412a	Conn. Power	204a	204a	204a	Nashua Corp.	313a	313a	Mitsubishi	158a	158a	ADM	158a	158a
Alm. Broadcast's	413a	413a	413a	Conn. Power	205a	205a	205a	Nashua Corp.	314a	314a	Mitsubishi	159a	159a	ADM	159a	159a
Alm. Broadcast's	414a	414a	414a	Conn. Power	206a	206a	206a	Nashua Corp.	315a	315a	Mitsubishi	160a	160a	ADM	160a	160a
Alm. Broadcast's	415a	415a	415a	Conn. Power	207a	207a	207a	Nashua Corp.	316a	316a	Mitsubishi	161a	161a	ADM	161a	161a
Alm. Broadcast's	416a	416a	416a	Conn. Power	208a	208a	208a	Nashua Corp.	317a	317a	Mitsubishi	162a	162a	ADM	162a	162a
Alm. Broadcast's	417a	417a	417a	Conn. Power	209a	209a	209a	Nashua Corp.	318a	318a	Mitsubishi	163a	163a	ADM	163a	163a
Alm. Broadcast's	418a	418a	418a	Conn. Power	210a	210a	210a	Nashua Corp.	319a	319a	Mitsubishi	164a	164a	ADM	164a	164a
Alm. Broadcast's	419a	419a	419a	Conn. Power	211a	211a	211a	Nashua Corp.	320a	320a	Mitsubishi	165a	165a	ADM	165a	165a
Alm. Broadcast's	420a	420a	420a	Conn. Power	212a	212a	212a	Nashua Corp.	321a	321a	Mitsubishi	166a	166a	ADM	166a	166a
Alm. Broadcast's	421a	421a	421a	Conn. Power	213a	213a	213a	Nashua Corp.	322a	322a	Mitsubishi	167a	167a	ADM	167a	167a
Alm. Broadcast's	422a	422a	422a	Conn. Power	214a	214a	214a	Nashua Corp.	323a	323a	Mitsubishi	168a	168a	ADM	168a	168a
Alm. Broadcast's	423a	423a	423a	Conn. Power	215a	215a	215a	Nashua Corp.	324a	324a	Mitsubishi	169a	169a	ADM	169a	169a
Alm. Broadcast's	424a	424a	424a	Conn. Power	216a	216a	216a	Nashua Corp.	325a	325a	Mitsubishi	170a	170a	ADM	170a	170a
Alm. Broadcast's	425a	425a	425a	Conn. Power	217a	217a	2									

EEC raises sugar exports

By Our Commodities Staff

BRUSSELS — The EEC Commission yesterday authorised the export of 91,520 tonnes of white sugar at a maximum export rebate of 13.20 European currency units per 100 kilos. It also authorised the sale of 41,000 tonnes of raws with a 12.018 ECU rebate.

The rate of subsidy granted was slightly higher than expected in view of the recent steady trend in the world market. At last week's export tender a maximum rebate of 15.382 Ecu's was granted on the 98,400 tonnes authorised.

On the London futures market meanwhile, prices fell back a little with the October quotation ending £240 down at £209.15 a tonne.

But traders noted a shortage of nearby supplies which led to the normal premium on the second position over the prompt delivery month disappearing.

A recent increase in demand for physical sugar for prompt delivery, particularly in the U.S., had absorbed surplus Thai sugar which had been overhanging the world market, they said. As a result premiums for physical sugar over futures had widened and some traders thought any large resumption of Japanese buying could find supplies in the far east insufficient to meet demand.

Farm skill conference

By Our Commodities Staff

MR PETER WALKER, the Minister of Agriculture, is to open a one-day conference entitled "The Promotion and Export of British Agricultural Expertise and Training" at Worcester College of Higher Education next Wednesday.

The conference, the first of its kind in Britain, arises out of a meeting called by Mr Walker last year to discuss the subject with representatives of various Government departments, universities and colleges.

Disease resistant jute

DACCA — Bangladesh scientists have developed a disease resistant strain of jute. The new variety is white in colour and, unlike other varieties, there is no wastage in cutting and extracting.

Renter

BASE METALS

BASE-METAL PRICES gained ground on the London metal exchange but were held by the fall in demand. Copper was traditionally boosted by news of a strike at Nchanga in Zambia; three months touched a day's high of £393.50 before closing at £389.50. Lead surged ahead to close on the day at £382.50, having been £2.50 lower the day before.

Zinc gained ground but finished well below the day's high to close at £352.50. Tin reflected the rise in Peñang, currency considerations and the absence of any selling left in the day to end at £25,600. Aluminum was steady £22.50 and Nickel £2,310.

COPPER Official — Unofficial

LEAD Official — Unofficial

COPPER Official — Unofficial

Colin Chapman reports on the rise of Robert Holmes à Court

The 'profitable loser' from Perth

ROBERT HOLMES A COURT, the quiet millionaire from Perth, who has just bought a major stake in Lord Grade's Associated Communications Corporation, is known in Australian business circles as "the profitably loser."

The South African-born entrepreneur may not much care for the title, but it is none the less apt. His particular specialty is to make a bid for a company with popular and commercial appeal, thereby exciting rivals into action, who somehow or other always beat him to it.

Mr Holmes à Court then withdraws gracefully, without publicity but with a good profit. Those institutions in which he has at one time had an interest in acquiring include The Times of London and Rolls-Royce Motors. But the operations which perhaps were the most profitable, were his unsuccessful attempts to buy Ansett Airlines of Australia (won by Mr Rupert Murdoch's News Corporation and Sir Peter Abeles' Thomas Nationwide Transport) and the pastoral house, Elder Smith Goldsbrough Mort (won by Carlton and United Breweries).

It should be said, of course, that Mr Holmes à Court does not always withdraw. For example, he owns 4.5 per cent of Vickers, and a 5 per cent holding in Rugby Portland Cement.

He does not fit easily into the traditional mould of the Australian tycoon, and acts and looks more like an aristocrat—which in fact he is. He is the grandson of the brother of the fourth Baron Heytesbury and is proud of the family motto "Increase by labour may grow large." His 300 hectare stud farm with more than 100 horses is named Heytesbury Stud after his ancestors.

After school in South Africa,



Mr. Robert Holmes à Court: "To wait... can be dangerous"

Mr Holmes à Court studied agriculture in New Zealand and then went to the University of Western Australia to study law. His entrepreneurial flair first came to light when he founded a flying club at the university, and persuaded Sir Reginald Ansett, whose airline he later tried to buy, to be its patron. He then set about buying a Cessna 150 and using his charm and personality persuaded the students to lend the club the many thousands of dollars needed to finance it.

Shortly afterwards he

achieved another coup. He outwitted an insurance company by buying back an aircraft wrecked by a student, for a few hundred dollars, and then selling the engine, instruments and radio for a tidy profit. All this time he would turn up for tutorials in a Porsche and conduct business conversations on a phone specially installed in his student quarters.

Today he operates from a top floor in a 28-storey insurance building overlooking Perth's Swan River. He denies adamantly that he is more

interested in dealing than building up a business. "I never begin a takeover that I'm not prepared to carry through," he says. "But I also set a limit on what I believe a company shares are worth, and if someone wants to offer more than that, I am a seller."

It is only a decade since he took his first big chance—buying into textiles. West Australian Worsted and Woolen Mills had been operating the historic Albany Mill for 50 years and was on the brink of insolvency when Mr Holmes à Court supplied shareholders with a first-come-first-served bid for 150,000 of their company's 709,592 shares at 50 cents, almost double the market value. The bid costs him \$75,000.

Moving swiftly, he then convinced the present State Premier, Sir Charles Court, at that time Western Australia's Minister for Industrial Development, to write off \$240,000 of a \$45m Government loan to the ailing company. In return he installed \$500,000 worth of highly sophisticated equipment under a financial deal with the Belgium Government. Since then the company has become the best equipped and biggest dealer of carpet yarns in Australia.

Later in 1973 the textile company moved to buy the Bell Group, a Western Australian transport and civil engineering company then reeling under mounting losses.

Over the past seven years Mr Holmes à Court has transformed Bell, which is now a conglomerate with newspapers and television stations of its own as well as a substantial stake in several national media interests such as Herald and Weekly Times and John Fairfax Limited.

Today's technology at work

He launched a weekly newspaper a year ago of indifferent quality—The Western Mail—and has spent several hundreds of thousands of dollars trying to improve it. In the prospectus for the launch he said he wanted to expand his media interests, and it is a general belief that it is only a matter of time before he attempts to acquire a major title, or even all or part of the Herald and Weekly Times group.

His other activities include earth moving, contract mining quarrying, wholesaling and retailing of marine supplies, the manufacture of electric motors and horse racing.

Mr Holmes à Court last came into the limelight when he began raiding Elders, buying on the market and offering \$4 each for blocks of shares. This led to the formation of the "Friends of Elders" who conducted behind-the-scenes efforts to block Mr Holmes à Court, which are now the subject of an inquiry by the South Australian Government. Mr Holmes à Court eventually made an offer of \$5.10 a share for 50 per cent of Elders but was trumped by Carlton and United Breweries.

More recently Mr Holmes à Court has been identified with British Caledonian in a bid to start a rival to British Airways and Qantas on the so-called "Kangaroo route" between the UK and Australia.

In his private life Mr Holmes à Court has a wife, four children, a passion for race horses and paintings. One of his most notable art purchases was Emmanuel Phillips Fox's "The Convalescence" exhibited in the Paris salon in 1891. He says he applied the same principles to his art collection as he does to business. "To wait around hoping that something for sale now will be available later can be very dangerous," he said.

APPOINTMENTS

Laporte finance director

Mr R. F. Morgan is to join the board of LAPORTE INDUSTRIES (HOLDINGS) on September 14 to succeed as finance director, Mr J. K. Steward, who will be retiring on January 31 1982. Mr Morgan is at present managing director, finance and overseas subsidiaries, of Rathbone Hoffmann Pollard.

Mr. Gerald Rutherford, Mr. M. Bayd and Mr. W. A. McLean have been appointed to the board of the WEIR GROUP. Mr Rutherford is former chairman of Studebaker-Worthington, of New Jersey, a company with which Mr Bayd has close links since 1970. He is also chairman of the Madison Trust, a U.S. investment company. Mr Bayd was Weir Group finance controller, now finance director and Mr. McLean becomes personnel director.

Mr F. E. Hudson, vice-chairman of YORKSHIRE POST NEWSPAPERS, has been elected chairman in succession to the late Sir Kenneth Parkinson. Mr J. G. S. Libaire, managing director, became deputy chairman. Mr. Libaire succeeds Mr. Hudson as chairman of Doncaster Newspapers. Mr. Libaire is deputy chairman and joint managing director of United Newspapers, the parent concern.

Admiral Sir John Treacher has been appointed chairman and managing director of the PLAYBOY GROUP OF COMPANIES (UK). Sir John will replace chairman Mr. Marvin Huston, who remains on the board of all the Playboy UK companies as chairman of the board's finance committee. Mr. Frank DiPrima, at present managing director, will become the UK executive Deputy chairman. All appointments are from August 1.

Mr. Christopher Teathill has been appointed director of CAPPER NEILLE INTERNATIONAL (PROCESS).

The Minister for the Arts has appointed Mr. John W. Sumson as Registrar of Public Lending Right for five years from September 1.

Sir Norman Lindop, at present director of the Hatfield Polytechnic, has been appointed principal and company secretary of the BRITISH SCHOOL OF OSTEOPATHY. He succeeds Mr. S. R. G. Bradford, who retires next year.

Mr. David Lee has been appointed director of finance.

Mr. Lionel Rose has been appointed director of finance.

LEY-ROBO GROUP joining the company from Shorewood Packaging.

Mr. David Llewellyn and Mr. Tom M. McKaine have been elected to the board of CAPE INDUSTRIES.

Mr. Roy Windham, at present London director of WEDGWOOD, is to become managing director of the Coalport division from October 1 in place of Mr Anthony Weaving who retires at the end of September. Mr Leslie Colclough continues as production director of the Coalport division, Mr. Steve Sturman of the Wedgwood division. Mr. David Martin has relinquished his position as sales director of Coalport.

The Secretary for Social Services has reappointed Lord Brinsford as chairman of the OCCUPATIONAL PENSIONS BOARD.

Mr. Philip Hills will be joining ANTONY GIBBS AND SONS as director for export finance on July 27. Mr. Philip Atkinson joins the company as assistant director in charge of operations on August 17. Mr. Andrew Sidener has been made assistant director. Mr. Hills is at present with Midland Bank International and Mr. Atkinson is with Wells Fargo.

Mr. John Green, UK sales manager at WILSDON AND CO., following the retirement of Mr. N. H. M. N. C. Peal, has been appointed a director of Yorkshire Imperial Fittings.

Mr. Ralph C. Vickers has joined the board of POLYMARK INTERNATIONAL. He recently retired as chairman of Vickers da Costa stockbrokers, but he remains a director of that company.

Mr. Walter Bourne has been appointed to the board of BOWTHORPE HOLDINGS. He has been with the group for 21 years and is a director of Bowthorpe Hellermanns and chairman of the Manchester division.

Mr. C. A. MacLeod has been appointed chairman of the CYLLE SHIPPING COMPANY and Mr. R. H. R. Gardner and Mr. D. M. Lo join the board.

COULD YOU PERSUADE YOURSELF TO GIVE TO THE RSPCA?

NO

My money is needed for my family.

My money wouldn't make any difference.

The RSPCA is aided by the State, isn't it?

Does the RSPCA spend the money effectively?

YES

Most families include a cat or a dog - they give affection, companionship too.

Even a small contribution can make a big difference.

No. Income is donations.

Donations go to support the practical work of the Society's 250 uniformed inspectors, 58 animal homes, 60 welfare centres, 50 clinics - as well as active campaigning on a range of animal issues.

If you make a deed of covenant now, tax legislation means that of every £1 you give £1.43 can actually be put to work. And you have the satisfaction of seeing it doing good in your lifetime.

If we've persuaded you, why not suggest your clients include the RSPCA in a will or deed of covenant. For more information, write to: The Executive Director, THE RSPCA, Causeway, Horsham, Sussex RH12 1HG.

THE RSPCA

RSPCA

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI

E. N. I.

(National Hydrocarbons Authority)

6 1/4% Sinking Fund Debentures due February 1, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on August 1, 1981, at the principal amount thereof \$1,470,000, the principal amount of said Debentures as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:

15 16 28 36 40 41 43 45 51 62 67 73 74 81 83

Also Debentures of Prefix "M" Bearing the Following Serial Numbers:

4150 7760 2460 5360 10160 12460 12150 34460 14760 12860 21660 20160

On August 1, 1981, there will become and be due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment of public and private debt at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10013, or (b), subject to the laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the case of any of the foregoing offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main office of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemene Bank Nederland N.V. in Amsterdam or the main office of Kreidelsbank S.A. Luxembourg in Luxembourg-Ville.

Debentures surrendered for redemption should be attached all unmatured coupons appertaining thereto. Coupons due August 1, 1981, should be detached and collected in the usual manner.

From and after August 1, 1981, interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI
BY-MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, FISCAL AGENT

NOTICE
The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

1970	10676	10623	10704	11081	11093	15144	15438	15454	15465	15468	15470
7720	10677	10624	10705	11082	11094	15145	15439	15455	15466	15469	15471
5200	10678	10625	10712	11078	11095	15146	15440	15456	15467	15470	15472
2012	10679	10626	10713	11079	11096	15147	15441	15457	15468	15471	15473

TRANSCRIPT

CARBONLESS COPY PAPER FOR THE AGE OF THE MICROCHIP

The NGC 1097 galaxy transformed into a blazing electronic tapestry by the technique of computer enhancement—a powerful new tool in optical astronomy and many other scientific disciplines. High technology is working miracles.

Carbonless copy paper, so vital a part of today's computer and business systems revolution, is opening up whole new worlds of opportunity, thanks to the advanced technology of Transcript, the pathfinder.

DRG
PAPER & BOARD
PIPE MILLS

مكتاب من التحفل

**FINANCIAL DIRECTOR**

Saudi Arabia £16,000 + Accm. + Car + Benefits
A small subsidiary of a large international group offers a challenging overseas contract to a commercially-oriented accountant. The administration functions and will also take part in the day-to-day management of the company. Considerable emphasis is given to promoting the company's services in the region. Applicants should be qualified accountants aged 30-45.

PARLEZ-VOUS?

West of London £12,000 - £15,000
French? These factors together with sound commercial experience will be critical to full effect as Financial Controller of a group of companies with an exceptional growth rate. You will become heavily involved in company acquisitions, business development and general management which will give you excellent experience and career potential.

CORPORATE FINANCE

£10,500 Neg + Benefits
A leading merchant bank seeks recently qualified ACA to join its corporate finance division. Candidates should have a good degree from a leading university and will have gained first time passes. Big 8 firm. Competition to enter the world of banking is fierce and candidates are therefore expected to display flair plus an aptitude for business and marketing.

BANK AUDITORS

C. London 5 Figures + Benefits
Whether you have an accounting or a banking background, this international bank can offer excellent prospects for progress to non-resident European countries and a relevant language especially if you are bilingual. You will gain extensive exposure to computer development as well as both operational and systems audit. You can expect to be headhunted out of this department within three years.

TRAVEL PLUS

W. London £10,000 +
A young high calibre auditor is offered excellent career prospects with the opportunity of overseas travel. This UK international group seeks a Chartered Accountant to audit its subsidiary companies in Africa and the Middle East. Under the guidance of the Finance Director, the successful candidate will perform various audit assignments and ad hoc investigations. Travelling two or three weeks at a time the candidate is offered excellent travel benefits.

Gulf States £V. Neg. Tax Free
With an enviable success record in the UK, our Midlands based client needs a qualified accountant to co-ordinate its expanding Middle East operation. Overseas employment within this group forms part of a planned career path which will be safeguarded back in the UK. Applicants must have had experience of working abroad previously, be able to control the English language and function and contribute to the overall commercial success. Outstanding benefits. Phone Midlands Office 021-643 1652.

Teachouse, London Wall, London EC2Y 5AS Tel: 01-606 6771.

ROBERT HALF
Accountancy & Financial personnel specialists**c£18,000 p.a. plus car**
Manager - Internal Audit

LONDON
International Company

Fully qualified accountant, male or female. Age 30 plus with at least five years relevant experience preferably in a manufacturing or auditing environment. Experience of computerised business systems essential. Candidates must have at least a working fluency in both French and German and be willing to travel extensively in Europe. Ability to develop and implement corporate audit programmes and provide management skills in leadership, communications, and professional competence. Career opportunity with a major international group and fringe benefits which include pension/life cover, BUPA and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for application form quoting MRD 1020 (24 hour answering service).

IRD

Management Recruitment Division
BOYDEN INTERNATIONAL LTD.
57 TOTTENHAM COURT ROAD, LONDON W1P 9ED.
ATLANTA, BRUSSELS, CARACAS, GENEVA, HONG KONG,
JOHANNESBURG, KARACHI, LIMA, MEXICO CITY,
MILANO, MILAN, MONTEVIDEO, NEW YORK,
SAO PAULO, STOCCOLMA, TORONTO
AND OFFICES THROUGHOUT THE USA.

Candidates to Management on Executive Placement since 1964.

Finance Manager

£14,000+ negotiable

Our Client, a major engineering consultancy with extensive overseas interests, has a vacancy for a Finance Manager to be responsible for the control of the Finance Department, including financial management and project accounting. You will be based at a new, modern offices close to the City.

We are interested in hearing from qualified accountants with proven experience managing the financial function and preferably with a background of designing and installing computerised accounting systems and working in project accounting.

The Finance Manager, male or female, will respond directly to the General Manager.

Replies, in the first instance, should be sent to the address below, including brief cover details and quoting reference C27/FT. Covering letters addressed to the Security Manager listing companies to whom your application should not be passed will be intercepted and your instructions noted.

JWT Recruitment Ltd
40 Berkeley Square
London W1X 6AD
Tel: 01-582 9495

JWT

JOBS COLUMN**We should be told why**

BY MICHAEL DIXON

AN AWFUL lot of money is represented by the accompanying table. It shows how the 42 British universities will be affected by the cuts they have been effectively ordered to make over the next three years in their numbers of students from Britain and the other countries of the European Economic Community.

The cuts have been prescribed by the University Grants Committee. This is a 52-year-old Quango which takes the block grants allocated by the Government for universities as a whole, and distributes the funds among the individual institutions. It does not supervise intakes of students from elsewhere than Britain and the EEC, each university now being responsible for its own intake from the rest of the world. Nor does the committee have any sway over the two universities in Northern Ireland.

In the case of the other 42 in England, Scotland and Wales, the University Grants Committee serves to prevent Government from exercising direct control over individual institutions, which are legally independent. The UGC itself has no statutory power to compel universities to do anything. But they could spurn its prescriptions only at the probable cost of punitive reductions in their income from the public purse on which all are now crucially dependent. So in practice the committee is powerful indeed.

The result in terms of changes

in student numbers by 1983-84 is shown in the table. Leaving aside the first column of figures for the moment, the second gives the respective losses or gains in British and EEC students in arts subjects and social studies, the third the corresponding changes in science and technology students, and the fourth those in medicine and dentistry. The last two columns give the total numbers of these students in 1983-84, and the percentage changes in those totals from the totals of 1979-80. As can be seen, the changes

vary between the main groups of subjects and differ sometimes sharply from one university to another. Why these changes have been ordered is surely a matter of public interest, but the University Grants Committee refuses to explain the grounds on which they have been made. This brings us back to the first column of figures, by which I have ranked the various institutions.

It shows the average share of each university's bachelor-level graduates who in 1979-80 graduated their year of graduation with more than a temporary job. And it suggests that whatever criteria the committee used in making its decisions, the relative employability of the institutions' new graduates was not among them.

Salford, the worst affected by the cuts, ranked fourth equal for employability; Aston, the second worst affected, ranked easily first; and Bradford, the third worst affected, ranked seventeenth.

If may be that the UGC's criteria for its decisions are more important to the public interest than employability. But the public nevertheless ought to be entitled to the information it needs to judge the matter for itself. The present position where the Quango is evidently accountable to no one for the way it distributes taxpayers' money is clearly unsatisfactory. It should be changed immediately.

GRADUATE UNEMPLOYMENT AND THE STUDENT CUTS

	% at best temporary employment 1979-80	No. of students to be lost or gained 1980-81	Total students in 1984	% loss over period
Aston	4.9	-340	-690	-2.21
Glasgow	7.3	-350	+40	-3.2
Bath	7.4	+10	+60	+2.2
City	7.5	-120	+10	+52
Salford	7.5	-460	-730	-30.2
Brunel	7.6	+70	-60	+12.8
Hertford-Wat	7.9	-230	-40	+12.4
Liverpool	8.0	-240	+110	-2.1
Loughborough	8.3	-230	-50	+5.5
Stratford	8.3	-200	-50	+4.3
Dundee	8.7	-110	+100	-0.4
Aberdeen	8.7	-190	-10	+3.9
Cambridge	9.0	-230	+20	-2.0
Oxford	9.1	-320	+90	+2.7
Surrey	9.4	-240	-170	+14.2
Birmingham	9.6	-150	+170	+0.3
Bradford	10.0	-280	-530	+3.30
Sheffield	10.4	-270	+40	-4.1
Newcastle	11.0	-270	+50	+0.5
Southampton	11.1	-100	+40	+2.7
Leeds	11.2	-340	+70	-1.7
Durham	11.8	-200	+30	+2.70
Manchester	12.0	-170	+190	+1.8
Bristol	12.8	-220	-50	+0.2
Exeter	12.9	-120	+30	+1.9
Edinburgh	13.3	-190	+50	+4.00
Hull	13.5	-890	+20	+0.1
York	14.1	-160	+150	+4.200
London	14.4	-570	-900	+3.90
St Andrews	14.6	-120	-110	+3.5
Nottingham	14.7	-290	-80	+2.80
Wales	15.3	-1,010	-200	+7.4
Reading	16.3	-250	-10	+3.6
Leicester	16.7	-300	+50	+4.10
Kele	16.9	-460	+10	+3.2
Essex	17.2	-210	+120	+2.20
Lancaster	18.0	-320	+30	+4.0
Stirling	18.7	-150	-300	+6.9
Kent	19.3	-360	+110	+18.2
Warwick	20.0	-280	+230	+3.180
Sussex	21.3	-170	-10	+4.550
East Anglia	25.6	+30	-150	+3.710
Overall	12.4	-11,000	-2,310	+1,060
			248,720	+4.7

Institutional Sales

Major Broker Aged 30/40

We are currently seeking to fill two key vacancies with large firms both of whom are exceptionally highly regarded for their Research. In one case they seek a Pharmaceutical/Chemicals specialist and in the other a more general stance is required. At least five years' Institutional Sales experience. Remuneration highly negotiable.

Gilts Specialists

Major Broker Two positions

One of the key names amongst the Stockbroking world seek to appoint at two levels.

The first will be a Salesperson with a minimum of five years' experience. This is an ideal opportunity for someone who currently feels blocked and who wants to move ahead. The second position is for a person with a First/Second Class Honours Degree in Economics or a related subject, plus three years' experience of economic commentary, to join as a Senior Gilts Analyst. The purpose will partially be to liaise between the Research and Sales functions and to produce regular economic reports.

Please write to or ring Digby Dodd or Colin Barry at Overton Shirley and Barry (Management Consultants), Second Floor, Motley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley and Barry 

DIRECTOR

Cranfield School of Management

In anticipation of the retirement of Professor P.G. Forrester CBE in September 1982, the Institute is seeking to appoint his successor.

Enquiries about this key post are invited from men or women with appropriate qualifications, relevant experience and the ability to lead a team of ten professors and thirty-five other academic staff.

The School is housed in modern, purpose-built accommodation and offers a one-year MBA programme, together with a wide range of doctoral and continuing studies programmes.

Further information may be obtained from:

The Personnel Section
Cranfield Institute of Technology
Cranfield
Bedford MK4 9 QAL
Tel: Bedford (0234) 750111
Ext. 477

The closing date for formal applications will be August 7 1981.

FINANCIAL ACCOUNTANT

The Life Association of Scotland Ltd., the UK life assurance company of the worldwide Nationale Nederlanden Group require a Graduate Chartered Accountant with a proven track record and previous experience in life assurance company accounting, to head up the accounting function at the Head Office in Edinburgh. Some knowledge of unit-linked life assurance accounting would also be an advantage.

Starting salary will reflect the successful applicant's qualification and previous experience and will be backed by comprehensive benefits including non-contributory pension scheme and subsidised staff mortgage facilities.

Please further details and an application form please contact:

Mr J. INNES

STAFF

MANAGER

The Life Association of Scotland Ltd.
10 George Street
Edinburgh EH2 2YH
Tel: 031-225 8494

**ASSISTANT MANAGER, FINANCE**
City c. £11,000**The Company:**

TSB Trustcard Limited, a wholly-owned subsidiary of the TSB Group, was incorporated in 1978 to develop, market and service credit card operations on behalf of the Trustee Savings Banks. We are seeking a nearly or newly qualified accountant, male or female, to join our young management team as Assistant Manager, Finance.

The job:

As well as deputies for the Manager Finance, the successful candidate will be directly responsible for the day-to-day running of the Finance Department; completion of final accounts; budget preparation and

control; taxation; production of statistics, and long term planning. Additionally, there will be involvement with economic forecasting, financial modelling, and development of accounting systems.

The rewards:

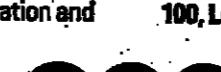
In addition to the salary offered, there is a non-contributory pension scheme and the usual benefits of working for a large Bank group.

Applicants should apply giving full personal and career details quoting TCF by 23rd July to:

Assistant General Manager,

TSB Trustcard Limited, St. Mary's Court,

100, Lower Thames Street, London EC3R 6AD.



TRUSTCARD

FINANCE DIRECTOR
Cordon Bleu Freezer Food Centres

Stockport, Cheshire</

Director Marketing & Development Financial Services

Fidelity International is part of the world's largest investment fund group, managing over £5,000,000,000 for some 550,000 institutional and private investors from offices in Boston, Tokyo, London, Bermuda, New York, Jersey and Hong Kong.

In the U.K., Fidelity International Management Limited launched six unit trusts in 1979/80 and now manage a total of £35 million. The Company's expansion into unit trusts continues to make fast progress, but the group wish to diversify into related investment/financial services, which may include unit linked assurance, pensions management and deposits.

We are seeking a high calibre person at a very senior level to work closely with the existing young management team in researching, developing and particularly executing the marketing plan in new areas of business. The qualities required are:

- 1) Proven marketing experience (general marketing and development, rather than selling).
- 2) Investment or financial services background.
- 3) Self starter motivation.

Fidelity International is a private company and management remuneration can be at high levels for the right individuals, whilst equity participation is also possible. The remuneration package will include personal merit-related bonus, company car, non-contributory pension scheme etc. This represents an outstanding opportunity to join a large international group, expanding rapidly from a relatively small base in the U.K.

Only those who can demonstrate the qualities listed above should send a detailed and explanatory C.V. in strictest confidence to:

R.K. Timberlake, Managing Director,
Fidelity International Management Limited,
Buckingham House, 62/63 Queen Street,
London EC4R 1AD

**Fidelity
International**



CUT THIS OUT

If you are a Senior Executive you may need it one day, the day you suspect your job is at risk. The sooner you contact us the sooner you will be back in a new and probably better job (80% of our clients get higher salaries in their new jobs).

If it has happened already contact us without delay. No-one can help you better than Executive Re-deployment organisation.

We specialise in probing the unpublished job market (50% of our clients take up unadvertised posts).

Enquire how your employer can include Outplacement services in your service arrangements.

For a review of your career potential in the current market telephone for a meeting with one of our Senior Counsellors.

Percy CUTTS & CO. LTD
01-839 2271
140 Grand Buildings,
Trafalgar Square,
London WC2N 5EP.



Britannia Group of Investment Companies

Continued expansion of the Fund Management Division of Britannia Arrow Holdings is expected to lead, over the next few months, to employment opportunities for experienced fund managers with a proven record. An analytical background or an area of specialisation will be expected. Britannia Group of Investment Companies currently manages funds in excess of £500 million.

Salary will be fully competitive and is not expected to be a limiting factor.

Write in complete confidence to:

Stuart Goldsmith, Group Investment Director,
The Britannia Group of Investment Companies Limited,
Salisbury House, 31 Finsbury Circus, London E.C.2.

Financial Analysis/Consultancy International Bank

**City Based
+ Overseas Travel**

**£9,000-£14,000
+ Full Banking Package**

One of the most rapidly expanding and dynamic international banks in London, our client is currently seeking to recruit one or possibly two people to work in their financial analysis/consultancy division. Working directly with senior management, individuals will be responsible for both geographical and industry sectors and will provide internal consultancy in areas of corporate and country credit risks and loan syndication. They will also play a key role in the bank's corporate planning.

Successful applicants for these positions are likely to be aged 24-30, highly ambitious, and will possess the ability to work under pressure in the production to deadlines of detailed, high quality work. Preference will be given to those with the following attributes:

- An exceptionally good degree, M.B.A., or business qualification.
- Fluency in a foreign language.
- Evidence of a high level of achievement in the field of banking/accountancy/economic analysis or a demanding business.

In return for these qualities the bank offers an opportunity to work in a creative and challenging environment. The position has the potential for rapid promotion either within the financial analysis/consultancy division, or into other areas of the bank. For further information please telephone or write enclosing full C.V. to Kevin McCourt, quoting Ref. S280.

**Lloyd Chapman
Associates**

123, New Bond Street, London W1Y 0HR 01-408 1670

Financial Director

for a major company which is a market leader in chemically based products sold to consumer and industrial sectors.

• THE BUSINESS is based in the South East, and is backed by the resources of a large international group. Promotion prospects are good.

• RESPONSIBILITY is for all aspects of the function, with a current emphasis on the development of an effective computer based control and information system for multi plant operations.

• THE REQUIREMENT is for a Chartered Accountant with a successful record in industry and with proven business acumen. The capacity to master a second language is highly desirable. Preferred age 35-45. Salary negotiable above £20,000.

Write in complete confidence to A. Longland as adviser to the company.

TYZACK & PARTNERS LTD

MANAGEMENT CONSULTANTS
10 HALLAM STREET and LONDON WIN 6DJ
21 AINSLEY PLACE and EDINBURGH EH3 6AJ

Financial Controller

West of London

From £12,500 + car

Another appointment for Caltech, an exciting and already well-known company in the new field of bio-technology, backed by the National Enterprise Board and other major financial organisations.

Reporting to the Finance Director the responsibility is for the development and smooth running of the company's accounting systems with considerable involvement in the planning and setting-up of new ventures.

We wish to hear from qualified men and women probably aged 28-35 with commercial awareness, a grasp of the accounting requirements in a fast growth company and the ability to bring imagination and flair to new opportunities.

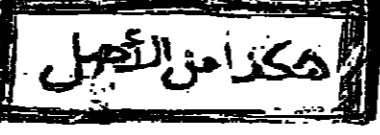
A business school qualification and/or a relevant science degree would be an advantage.

Please write with C.V. and salary indicator in confidence to:

Terry Turner

EXECUTIVE PRESELECTORS

3a Symons Street Sloane Square London SW3 2JZ



Chartered Accountant

City Our client is a leading public company with activities in commodity broking, money broking and other financial services.

You will join a newly-established team critically examining these activities, providing directors with analyses, appraisals and recommendations and acting in a consultative capacity.

You will be a Chartered Accountant, preferably a graduate, with between 2 and 4 years' post-qualification experience, probably looking for a first opportunity after a period with a major accounting firm. Some previous experience in the fields mentioned and in EDP would be an advantage.

An attractive and competitive remuneration package will be offered.

Please write with full career and personal details quoting reference 1719 on the envelope and listing separately those companies to whom you do not wish your details to be sent. Applications will be forwarded directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES

30 Farringdon Street, London EC4A 4EA 01-236 3011



LOANS ADMINISTRATOR

Opportunity for Bankers with an International Bias

A young banker with international loans administration experience will fill this vacancy in an eminent innovative Bank. He or she will have a Clearing or International Bank background and have knowledge of documentary credits and foreign exchange accounting. Progress in the AIB examinations will be an advantage.

The position carries responsibility for ensuring that the agreed terms of loans are carried out and that principal, interest and fees, are paid on a varied portfolio in all major currencies.

SALARY is likely to start at circa £8,000. When the bonus, free commuting, and mortgage facilities are added the total can exceed £11,000.

INTERESTED? Then contact IAN L DUFF, MBA, AIB, the advisor to the Bank, at Cripps, Sears & Associates (Personnel Consultants), Burne House, 88/89, High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 hours).

(This position is open to men and women.)

Cripps, Sears

Financial Controller

c. £18,000 and car

Home Counties

Our client, a leading U.S. multi-national, seeks a Financial Controller for their U.K. company which has a turnover of around £45 million and an outstanding growth record in recent years.

Reporting to the Financial Director the responsibilities will include financial accounting, costing and financial planning.

The successful candidate (man or woman) must be a graduate as well as being a qualified accountant and is likely to be in the early 30s, with not only professional competence but also demonstrable managerial experience. The individual will be expected to make a broad contribution to the strategic direction of the business and, because it is regarded by the company as a key development job, it is anticipated that within a short period the holder will be ready for promotion either in the U.K. or within the company's international operations.

Please send a full c.v. to B. L. Taylor quoting reference 6565.

All applications will be passed to our client.



Mervyn Hughes Group

213 Cursitor Street, London EC4A 1NE

Management Recruitment Consultants

01-404 5801



Banking Personnel

The premier name in Banking Appointments.

Listed below are just a few of the many senior appointments for which we are currently retained.

CHIEF DEALER — Age 30+ — £25,000

For well-established American Bank with active dealing team.

BOND TRADER — late 20's — £18,000

To join expanding team in major U.S. Bank.

INTER BANK DEALER — Age 28-32 — to £20,000

For well-established consortium bank.

SYNDICATIONS OFFICER — mid/late 20's — £neg

Excellent opening with merchant bank subsidiary of U.S. Bank.

SENIOR DOC CREDITS — late 20's — to £11,500

Fully experienced person for major European Bank.

For further particulars please contact either MARK STEVENS or TREVOR WILLIAMS on 01-588 0781.

OUR NAME IS YOUR GUARANTEE OF CONFIDENTIALITY.

41/42 London Wall, London EC2. Telephone: 01-588 0781

THE LABOUR PARTY

RECRUITMENT ASSISTANT
Salary Grade £3,750 to £4,500 plus career progression
Applicants should have an interest in economic policy, industrial and political issues. Duties will include the preparation of policy issues on a wide range of industrial policy issues, areas such as planning, public enterprise, industrial policy and workers' technology. The post will involve a good understanding of the party's policies. The successful candidate will advise the party's policy advocacy committee and executive committee on the National Executive Committee and will help to provide background information to the party's press office.
Applicants must be members of the Labour Party, and a background of activity in the Party and its wider socialist advantages.
Applicants must be aged 21 or over.
Applications forms and conditions of appointment can be obtained from: Officer, National Executive Committee, 150 Walworth Road, London SE17 1JR. The closing date is 24 July 1981.

EXECUTIVE ASSISTANT

A person with excellent management and personal skills is required by a major U.S. University expanding its offerings in England. Responsibilities will include co-ordinating administrative and academic services related to faculty and student activities. Ideal candidate will hold Bachelor's or Masters Degree from U.S. University. Salary approx. £3,200 plus benefits.

Please send resume to:
Department A, 58 Harley House,
Marylebone Road, London, NW1

General Manager - Finance

c.£25,000

A major financial institution, a household name and a leader in its field, seeks a successor to its General Manager - Finance, who will retire shortly. He or she will be responsible to the Chief Executive for the organisation's accounting records and systems; for taxation matters; for financial forecasting, planning and control, and for the investment and management of its surplus funds. Applicants, probably around 40, will possess a relevant qualification and have had several years' experience at general management level in a

successful financial institution. Salary will be of the order of £25,000, and other benefits are in line with best current practice. Location: London. Write for an application form or send brief CV to the address below, quoting ref: A43/7719/FT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

International Management Opportunities

Group Managing Director
Group Financial Controller
Managing Director (London)

Nigeria**Salary Ranges: U.S. \$60,000-\$125,000**

The OGT is a well established holding company based in Lagos, Nigeria. The Group of companies is involved in the following major business activities:

1. highway and building construction, including related engineering, architectural and real estate services;
2. shipping and forwarding;
3. trading and general merchandising of a wide variety of consumer and industrial products;
4. manufacturing and distribution of building materials;
5. insurance underwriting and brokerage.

The dynamic growth of this indigenous company has created an urgent need for a senior management team. Successful candidates will have developed their skills in the European or North American business environment.

Group Managing Director

This position will carry responsibility for the overall management and profitability of the Group. Emphasis will be placed on the development of an effective management team, and on the planning, coordination and control of operations. The ideal candidate will have a minimum of 20 years industrial/commercial experience in positions of increasing responsibility, currently at the C.E.O. or senior management level. Location: Lagos, Nigeria.

Group Financial Controller

A professionally qualified financial executive is required to function as Chief Financial Officer for the Group. Responsibilities will include all finance and accounting functions with emphasis on the development of improved budgeting, reporting and control procedures. Applicants should have several years' experience in accounting management. Location: Lagos, Nigeria.

Managing Director (London)

The Managing Director will carry responsibility for the establishment of a London-based operation for the Nigerian group. The position is designed to take full advantage of international business opportunities. The ideal candidate will be a senior marketing executive with extensive international commercial/trading experience. Location: London, England.

These positions are for a minimum term of two years. Transportation costs for successful candidates and their families will be paid, and there is a generous annual home leave provision. Furnished accommodation and full medical insurance, as well as a number of other benefits, will be provided.

Woods Gordon
Management Consultants

Please reply in confidence, giving full personal details and quoting File #8016: E
Daniel Axelrod, 37 Connaught Square, London W2, England.

International Banking

London

c.£25,000+

Our clients — The United Bank of Kuwait — have a record of consistent growth and excellent performance since their establishment as a City bank in the 1960's. To prepare for the next phase of development on an international scale they now wish to strengthen their senior management team by making a new appointment at Assistant General Manager level.

The person selected — who will have wide responsibilities in the management of the Bank's operations — will probably (but not necessarily) be a graduate in his/her 30's with international banking experience, ideally including the Arab world, and a relevant professional qualification. Rigidity is not part of U.B.K.'s style, however, and outstanding candidates from other financial backgrounds will gladly be considered; intellect, commercial acumen, creativity, and leadership are key criteria.

A basic salary in the area indicated will be enhanced by a bonus and other benefits fully in line with the best banking practice. Interested candidates are asked to apply in strictest confidence to the address below, quoting Ref. 22176/FT.

Charles Barker

MANAGEMENT SELECTION INTERNATIONAL LTD.

30 Farringdon Street, London EC4A 4EA. Telephone 01-236 0588

MANAGEMENT SELECTION — EXECUTIVE SEARCH

Top Executives

Our clients find better opportunities. Are you interested?
If your talents are being wasted, or your ambitions thwarted, we can help. Our highly skilled career management counsellors have all been engaged in a Top Management role. They understand your problems. After evaluating your true potential through discussion and analysis, they work with you through all stages of the job search until you find that better opportunity that is just right for you. Most of these better opportunities are never advertised. We have an acknowledged standing in the employment market and an outstanding track record of success. That's why we're confident that after a preliminary discussion you will appreciate why we are able to offer the special sort of help that you need. So why not ring us today.

MINISTER EXECUTIVE LTD., 28 Bolton Street, London W1Y 8HB. Tel: 01-403 1309/1085

HEAD OF TRAINING MAJOR INTERNATIONAL BANK

Our Client is a substantial and expanding international bank employing approximately 700 personnel in the UK.

Promotion has created the need for a senior training officer to take control of the existing training department in London which consists of a small and close knit team. Principal responsibilities will be for the creation and administration of training courses and projects together with the co-ordination of graduate recruitment and human resource development.

Candidates, probably in their early 30's with a degree and/or a professional qualification, will be training professionals with flair, imagination and well-developed interpersonal skills incorporating the ability to communicate and motivate at all levels.

This represents a genuine career opportunity with a financial institution of substance offering scope for personal development and a competitive salary and fringe benefits in the best banking tradition.

Contact Norman Philpot MIPM or Peter Woolnough BA
in confidence on 01-248 3812

NPA Recruitment Services Ltd

60 Cheapside London EC2. Telephone 01-248 3812 3 4 5

Accounting Consultants

London based

to £14,500

Thornton Baker Associates is the management advisory services division of Thornton Baker, one of the largest firms of accountants in the UK, which forms part of the world wide practice of Grant Thornton International.

We are looking for several high calibre accountants to join our team of consultants in London and to work on a wide range of consultancy assignments for our clients in the UK and overseas.

We offer the opportunity to work with a wide spectrum of small and large client organisations providing them with solutions to problems in management organisation, corporate planning, management accounting, information systems and financial matters generally.

We require accountants in their late twenties and early thirties who are looking to expand their experience quickly in a demanding but very satisfying environment. As a minimum, you must be able to offer:

- an accounting qualification and preferably a degree
- several years experience since qualifying, preferably in a line financial position in a manufacturing business
- the ability to work quickly, think imaginatively, produce consistently high quality work and communicate effectively with all levels of management

In addition to providing training and an excellent starting salary, we also provide a number of other attractive benefits and an opportunity to join the firm's car scheme.

Please send concise personal and career details to:
P. Cuthbert-Smith,
Head of Management Advisory Services,
Thornton Baker Associates, Fairfax House,
Fulwood Place, London, WC1V 6DW.

A member of the Management Consultants Association.

**Unequalled in its range
of job opportunities**



Chartered Accountant Corporate Operations Manchester

We require a Chartered Accountant, aged 26-33, ideally a graduate with at least one year's post qualifying industrial experience, to join a small team based in Manchester, but responsible to our Corporate Headquarters.

The task is to review, on behalf of the Board, management systems across all functions — Design, Production, Marketing, Finance — with a view to improving operating effectiveness, covering the full range of British Aerospace activities in the manufacture of aircraft, missiles and space satellites and systems.

Exposure to Senior Management is considerable. Candidates must possess both the analytical skills and the personal qualities necessary to work successfully and on their own initiative in this environment.

The salary will be related to qualifications and experience. Conditions of employment and benefits are those you would expect to find in a large and progressive organisation. A car will be provided as responsibility entails frequent visits (largely commutable) to factories (mostly in the north of England).

Interviews will be held in Manchester. Please send full details of Curriculum Vitae and current salary, quoting reference FT1.

F. P. Rhodes,
Corporate Adviser — Personnel,
British Aerospace Headquarters,
Brooklands Road, Weybridge,
Surrey KT13 0SJ

BRITISH AEROSPACE
Headquarters

ASSISTANT FUND MANAGER

A leading Accepting House requires to recruit an Assistant to work for one of their Senior Fund Managers.

The successful candidate will have a sound knowledge of investment fundamentals and have a minimum of two years experience as a Sector Analyst in a Research Department — probably with a leading firm of stockbrokers or merchant bank. The candidate is likely to be a graduate and must be capable of producing well-written analytical and business reports.

Candidates will be between the ages of 25 and 30 and the reward range will be £10,000 — £14,000 + non-contributory pension. The position provides an excellent opportunity to gain fund management experience and to progress to full Fund Manager responsibilities.

Please write or telephone in confidence to Somers Gibbs.

Directorship Appointments Limited

66 Great Cumberland Place, London WC1H 9EP. Tel: 01-402 2233

Senior Executive Appointments

There's a new breed of senior executive appearing today. They have a certain professionalism edge. They are noticed by the employers who matter. They are InterExec executives.

InterExec is the unique career planning and job finding service for senior executives. Our 45 specialist career and marketing consultants define your objectives and undertake a confidential campaign for the promotion of your immediate and long-term career.

Only InterExec has access to over 4,000 personal contacts producing 100 unadvertised vacancies weekly to help you obtain an early choice of job offers.

Make sure you are well-placed to take advantage of outstanding vacancies. Telephone for a confidential meeting without obligation.

01-434 3661/9 021-643 2924
061-236 3732 999999

InterExec

London, 22-23 Old Burlington Street, W1.
Birmingham, Elizabeth House, Suffolk Street.
Manchester, Stanley Buildings, Piccadilly Place.

The one who stands out

SHIPPING FINANCE

Two of our clients seek experienced executives for their Shipping Finance activities, in which they are both market leaders.

The principal responsibilities of the posts will be to market, negotiate and manage shipping-related loans, particularly in the Northern European, Greek and Far East areas.

Candidates must have had experience of evaluating shipping projects, ideally in a banking environment.

An attractive salary, well into five figures, will be negotiated together with a substantial benefits package.

Please write or telephone:
Patrick B. Allen, Managing Director
BERNARD ASSOCIATES LTD.
Cross Keys House
55 Moorgate, London EC2R 6EL
Telephone: 01-628 7545/7

Operations Officer/Middle East c. £18,000

A/LB, or suitably qualified person required by one of our Middle Eastern clients to take up the post of Operations Officer at one of their branches. It is essential that applicants should have at least 3 years experience in banking operations covering Documentary Credits, Cash Control, Bookkeeping, Clearing Foreign Exchange, Budgeting organization and systems.

Lending Officer/U.K. based c. £15,000

A leading European bank requires a professional with a proven track record in corporate lending as a lending officer. A strong credit background and an ability to develop and control banking relationships with domestic and multi-national corporations are essential pre-requisites. Applicants should be an MBA with in-depth experience.

Eurobond Dealer c. £15,000

An International Bank requires a Bond Dealer with an extensive working knowledge of both the primary and secondary markets must have at least 3 years experience and be regarded in the market as a true professional.

Communications Officer/UK based c. £11,000

A major International Bank requires an experienced telecommunications officer who is fully knowledgeable about PABX systems, telex and message switching hardware and software. Applicants must have the ability to communicate with senior management, make recommendations on systems enhancement, deal with operational problems and control related personnel.

LJC Banking Appointments Ltd. 01-283 9953

Public Relations Executives

Dewe Rogerson is a public relations, advertising and marketing company, with a wide range of financial and industrial clients in the UK and abroad.

Our rapidly expanding public relations department is looking for a number of executives who should already have financial, city, editorial or professional backgrounds coupled with working experience in, or sympathy for, the business of public relations.

Starting salary will be based on ability and experience of applicants who should be aged between 25 and 45.

Additional benefits include full medical insurance, a contributory pension scheme and a discretionary bonus.

Applications, which will be treated in strict confidence, should be sent, with a current curriculum vitae, to: John Duncan, Director, Public Relations, Dewe Rogerson Limited, 4 Broad Street Place, Blomfield Street, London EC2M 7HE. Tel: 01-638 9571.

Dewe Rogerson

Chief Executive c £25,000 East Midlands

Our client - a British subsidiary of an American corporation - has two companies in the U.K., and several others throughout the world. There are substantial restructuring and expansion plans, but current product ranges include heavy furnaces, melting equipment for the stainless steel and carbon industry and mechanical line equipment for the steel and non-ferrous industries. Combined U.K. turnover is c £15m per annum. A new position has been created of Chief Executive for both companies, based in the East Midlands, reporting to a chairman in London. Candidates, aged c 45, should be graduates either in engineering or the sciences with substantial experience and a proven record in senior management at board level. The successful person will be expected to effect change, control the profit and loss account, and report to the chairman on current activity and future plans with accurate profit forecasts. Salary negotiable from £25,000 with benefits appropriate to this level, a service agreement and full relocation expenses. Applications with full career details from men and women should be sent to N. E. Hampel, as adviser to the company, at Selection Thomson Ltd., 38 Park Street, London, W1Y 3PF.

Selection Thomson
London and Glasgow

ECONOMISTS

Regional Economist: (U.K. & U.S.A) c £14,500

Senior Economist: (Middle East) c £10,500

Economist: c £7,500

The Lloyds Bank Group has expanded rapidly worldwide in the last few years and now operates in 45 countries with over 2850 branches and offices. With the formation of a Group Economics Department based in LBI in the City, we are now looking for the following people.

The Regional Economist will be responsible for covering the U.K., the U.S.A. and financial markets as well as being Assistant Editor of the Lloyds Bank Review and Economic Bulletin. He/she will be fully conversant with the latest statistical and econometric techniques.

The Senior Economist will primarily be preparing economic surveys and reports on Middle East countries leading to the assessment of country risk. The successful candidate should have a good knowledge

of that area and relevant language qualifications.

The Economist will be responsible for preparing reports and surveys on developing countries.

The successful candidates are likely to have a good economics degree or other relevant qualification and work experience. In return the Bank offers, as well as an excellent salary, a fully competitive remuneration package which includes advantageous house and other loan facilities, free lunches and a non-contributory pension scheme.

Please telephone Simon Wootton on 01-248 9822 Extension 3694 for an application form or write to him at the address below.

LLOYDS BANK INTERNATIONAL

40-66 Queen Victoria Street, London EC4P 4EL.
A member of the Lloyds Bank Group.

Senior Foreign Exchange and Money Dealer City

The London Branch of this major European Bank requires a Senior Foreign Exchange and Money Dealer initially to specialise in one or two Continental currencies.

The ideal applicant will have at least four years dealing experience and must be able to demonstrate a knowledge of arbitrage dealing, dealing for commercial customers and should possess a general knowledge of back-up and general banking.

In addition to an excellent starting salary (negotiable) first class fringe benefits are available as one would expect from a leading European Bank.

To apply (in strict confidence) either telephone Mr. Suer on 01-606 8833; or write to: Mr. J. Parker, Personnel Officer,

Amsterdam-Rotterdam Bank N.V.,
London Branch,
29/30 King Street,
London EC2V 8EQ.

amro bank

FIRM IN FINANCIAL SOFTWARE INDUSTRY

requires person to head up Mideast and European marketing and sales expansion. Candidate should have extensive experience with accounting and financial reporting systems, account management, communication and executive computer development, marketing programmes. Knowledge of Arabic and/or European languages useful. Salary negotiable. Please write detailed C.V. to: Box A7599, Financial Times, 10 Cannon Street, EC4P 4BY

A CAREER OPENING EXISTS in the LIFE ASSURANCE, FINANCIAL PLANNING AND PENSIONS FIELD

for a well-educated young person with good O & A levels. The successful applicant would be based in Wimbleton.

Write Box A7594, Financial Times
10 Cannon Street, EC4P 4BY

Actuary Gloucester c £16,000

Trident Life, one of Britain's leading unit-linked life and pensions companies (premium income last year up 32% to £48 million), is also a member of the multinational General Reinsurance Group of the USA (assets over £1.5 billion).

We are now creating a new position within our actuarial department for an ambitious person to take responsibility for corporate and business planning, monitoring financial results and special investigations.

In addition to life office experience since qualification, we will look for above average technical ability and the drive and determination to succeed within a challenging commercially-minded company.

The remuneration, which will include a company car and participation in the company's incentive scheme, will be worth in all £16,000 and could be higher.

You will be based in our Head Office in Gloucester, on the edge of the Cotswolds and the Wye Valley and relocation costs will be paid.

Please write to or telephone
A.G. Roberts, M.A., F.I.A.,
Director and General Manager,
Trident Life Assurance Co. Ltd.,
London Road, Gloucester GL1 3LE.
Telephone Gloucester (0452) 36541

Trident Life

MANAGEMENT ACCOUNTANT

Applications are invited for the post of Management Accountant in the Royal Bank. The successful candidate will assume total responsibility in the Bank for Management Accounting which includes both the Annual Profit Planning function and its subsequent application and monitoring. Costing is also an important function of the Department. There is a staff of fourteen including three qualified Accountants working a highly automated system.

A Chartered Accountant with additional professional qualifications in Economics or Management Accounting is preferred and large company experience in the maintenance and development of a sophisticated Management Accounting System, including responsibility for Costing and the Annual Planning cycle is essential.

Candidates must have had at least five years recent experience with one employer and their duties must have included regular contact with senior management from all disciplines.

Applicants should be aged at least 35 years.

The post carries a competitive salary and attractive fringe benefits including a car, non-contributory Pension Scheme and House Purchase Scheme.

Applications and enquiries stating age, qualifications and previous experience should be made, in writing, to:

Staff Manager, The Royal Bank of Scotland Limited,
42 St Andrew Square, Edinburgh EH2 2YE.

The Royal Bank of Scotland

INTERNATIONAL BANKING

OPERATIONS/MENT. ACCOUNTING £8,000-£10,000

Two newly expanding City banks each seek someone with good practical accounting skills for the senior post particularly demands strong supervisory abilities as well.

GRADUATE CREDIT ANALYST £8,500

An opportunity in a prime U.S. bank for a young banker with about a year in Credit to augment his/her background with really professional training and progressive experience.

SECURITIES £6,000

This unusual opportunity with a major European bank could appeal to a young person with sound Stock Exchange experience who is seeking an entry into international banking.

Please telephone Ann Costello or John Chiverton, A.I.B.

**JOHN CHIVERTON
ASSOCIATES LTD.**

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374

Open to a prime mover—clear opportunity for further promotion.

MANAGER - MANAGEMENT SERVICES - BANKING

£17,500—£24,000

MAJOR INTERNATIONAL MERCHANT BANK—RAPIDLY EXPANDING—ASSETS CIRCA £2 BILLION

We invite applications from candidates aged 32-38 who have acquired at least 7 years' systems development experience and not less than 2 years managing the planning, design and implementation of medium sized systems in a Bank or allied financial services organisation. Responsibilities will cover the control, through a small efficient team, of all the Bank's information, data processing and communication systems, both in the U.K. and abroad. Particular importance will be attached to developing and implementing a long-range systems plan which responds to the dynamic growth of the Bank, the opening of branches abroad, and an increasingly active treasury operation. Our client is a young Bank facing many interesting challenges. The ability to think creatively and make a significant contribution in the Bank's planning is crucial. Initial salary negotiable £17,500-£24,000 + car, subsidised mortgage, non-contributory pension, free life assurance, family medical facilities. Applications in strict confidence, under reference MMS4050/FT, to the Managing Director:

Prospects of becoming Vice President in London or elsewhere abroad in 3-5 years.

CORPORATE ACCOUNTS OFFICER - BANKING

£12,000—£15,000

REGIONAL HEADQUARTERS OF EXPANDING U.S. BANK—ASSETS EXCEED U.S.\$3 BILLION

This vacancy calls for graduates, or A.C.A. or A.I.B., aged 25-30, with a background in international wholesale banking and not less than 3 years of practical corporate lending responsibilities for major clients on both sides of the Atlantic. Ideally as part of a corporate account team of a leading U.S. bank or a merchant bank with well developed U.S. lending interests. The successful candidate will report to the Head of the Bank in London for the management of an existing \$ multi-million portfolio in the U.K., Europe and elsewhere, plus the identification, analysis and profitable negotiation of new business. The ability to operate effectively at the highest level with the minimum of supervision and a high degree of numeracy and communication skills are essential. Initial salary negotiable £12,000-£15,000; + non-contributory pension, free life assurance, family medical cover, subsidised mortgage facility and assistance with removal expenses where necessary. Applications in strict confidence, under reference CAO 4051/FT, to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588, OR 01-588 3576. TELEX: 887374.

T S B

Management Accountant

£14,000 plus benefits

CITY

Central Trustee Savings Bank Limited is the central banker for the Trustee Savings Banks group. The bank provides comprehensive banking, clearing and investment services for sixteen constituent Regional Banks and the subsidiary companies of the group.

Due to the continued growth and expansion of our business we wish to appoint a Management Accountant who will be responsible for budgetary control, profit projections, costing, financial research, evaluation and control of capital expenditure and for assisting with computer projects which are directly associated with finance and investment.

Candidates must be qualified accountants with at least five years' relevant post-qualification experience, ideally gained in the field of banking and/or investment.

In addition candidates will need to demonstrate that they have a creative and analytical ability, plus the necessary managerial experience required to fulfil this key role within the bank's management team.

We offer an attractive range of fringe benefits, including a house mortgage subsidy scheme and a non-contributory pension scheme.

Applications should be addressed in writing to:

Department Head—Personnel & Training
Central Trustee Savings Bank
100 Lower Thames St
London EC3R 6AQ

Senior Dealer

City

A well known bank of international standing seeks to recruit a Senior Dealer to assist in the setting up and development of its dealing room operations in London.

Although age is not the primary consideration, we would expect the

candidate to be under 40 years of age, with a minimum of five years' active dealing and foreign exchange experience, the latter half being in a senior post.

This is a challenging opportunity to participate in organising and running a modern dealing room with good prospects

for rapid growth. The successful candidate must have the experience and confidence to do this and the remuneration will reflect the seniority and responsibility of the post.

Ref: A8872/FT.

Write with full personal and career details to the address below, quoting the reference number on the envelope. Your application will be forwarded directly to the client unopened unless marked for the attention of our Security Manager with a note of companies to which it should not be sent.

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

WILLIAMS de BROE HILL CHAPLIN & COMPANY

STOCKBROKERS

Head of Banks Department

We are seeking an experienced person capable of assuming immediately the responsibility of directing and developing our Branch Bank investment business. The successful applicant should be able to demonstrate not only an in-depth knowledge of investment matters but also an imaginative approach to promoting our existing investment management services to the major Branch Banks.

Applicants should be in the age group 30-45 with at least five years' relevant investment experience gained with a Stockbroker or Investment Department of a major clearing bank.

Starting salaries will be related to experience and expertise and the total remuneration package will be determined by effort and ultimate results.

Applications, enclosing a curriculum vitae, should be sent to:

The Staff Partner

WILLIAMS de BROE HILL CHAPLIN & COMPANY
P.O. Box 515, Pinners Hall, Austin Friars, London EC2P 2HS

Senior Foreign Exchange and Money Dealer

City

The London Branch of this major European Bank requires a Senior Foreign Exchange and Money Dealer initially to specialise in one or two Continental currencies.

The ideal applicant will have at least four years dealing experience and must be able to demonstrate a knowledge of arbitrage dealing, dealing for commercial customers and should possess a general knowledge of back-up and general banking.

In addition to an excellent starting salary (negotiable) first class fringe benefits are available as one would expect from a leading European Bank.

To apply (in strict confidence) either telephone Mr. Suer on 01-606 8833; or write to: Mr. J. Parker, Personnel Officer,

Amsterdam-Rotterdam Bank N.V.,
London Branch,
29/30 King Street,
London EC2V 8EQ.

amro bank

Chief Executive Major Manufacturing Project

Our client, a multinational organisation, seeks a Chief Executive for a new manufacturing company in the South-East Region.

The Irish Plant will manufacture, for sale in European markets, a range of new products which are primarily plastics-based.

Reporting to the Board, the Chief Executive will have overall responsibility for structuring and developing the Company's manufacturing, marketing, distribution and financial activities. Initial tasks will include the completion of negotiations with the Industrial Development Authority, financial institutions and construction contractors as well as the selection of a high calibre senior management team.

This position offers a challenging opportunity to the individual with broad management skills, committed to a results-oriented approach. Previous high level managerial experience is essential and a working knowledge of one or more continental languages is desirable.

An attractive remuneration package incorporating top class benefits and relocation arrangements will be negotiated with the successful candidate who will probably already be in the £220,000+ earnings bracket.

If you have the range of management and personal skills required for this top management position, contact Raymond Cass of our Personnel Services Division, giving brief career details. All applications will be treated in the strictest confidence and information on candidates will not be forwarded to our client without prior permission. Please quote Ref. 511/101.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited,
Management Consultants,

Fitzwilliam House,
Wilton Place, Dublin 2.
Tel: (01) 760306/682222.

This person should become a highly-paid Merrill Lynch account executive dealing with international investment services

A person in their late 20's, early 30's. With a good degree, probably in Business Administration, Business Studies, P.R.E. or Law.

Most likely "in finance" with a solid record of accomplishment in one of the following areas:

- London stockbroking
- Registered Representative for a NYSE-member firm
- Financial services to large private clients
- Sales or Marketing

Ambitions: A self-starter. Successful in their present job. Ambitious to expand their

Merrill Lynch

professional knowledge and expertise on an international scale.

Could this person be you? If so, there should be a place for you as an International Account Executive in London. After four months intensive training you will become responsible for providing Merrill Lynch private clients with sophisticated professional service and advice regarding their finances—especially investments in U.S. and international equities, Eurobonds, financial futures and commodities.

Please write giving details of your career, to date, to Nigel T. Carter, Recruitment Officer, c/o Merrill Lynch, Pierce, Fenner & Smith Ltd., 3 Newgate Street, London EC1A 7DA.

Partnership Accountant

C. London

£14,000

The London office of a well known firm of Chartered Accountants with twenty seven partners seeks a qualified accountant preferably aged 40-45 with previous experience gained working with a professional practice operating computerised accounting systems. Reporting to the Finance Partner you will control a small department and be responsible for the day to day accounting and the development of more meaningful management information through the introduction of an in house computer. Essential attributes include an awareness of the needs of the partners and an ability to provide an effective yet unobtrusive service to the firm.

Benefits include contributory pension and health care schemes.

Contact John P. Sleigh FCA on 01-405 3499 quoting reference JS/555/PAP.

Lloyd Management

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

Eurobond Dealer

We require a Eurobond dealer to join the team responsible for Eurobond underwriting, dealing and placing operations.

The successful applicant should have some dealing experience with a bank or stockbroker (not necessarily in Eurobonds). A full training in the field of Eurobonds will be provided if necessary.

Please write with full details of education and career to—

The Managing Director
Fuji International Finance Limited
25-31 Moorgate, London EC2R 6AR

PROJECT ANALYST

An international institution based in the City seeks an experienced individual to analyse potential investment projects worldwide. The successful candidate will be a 25-to-35-year-old graduate, ideally MBA, and will probably have relevant experience, gained in investment research/financial analysis or project finance. The position will involve identifying and analysing the feasibility of projects. This opportunity should appeal to a dynamic and ambitious person who now seeks a challenging and stimulating position within a growing organisation. Remuneration will reflect experience and ability.

Please reply to Box A.7568, Financial Times

10 Cannon Street, EC4P 4BY

Investment Analyst

£15,000

A leading stockbroker with a well established Research Department has a vacancy for an investment analyst with at least two years' experience with a broker or an institution.

Applicants should have a good degree and/or professional qualification and proficiency in investment research. Knowledge of the food industry and overseas trading companies would be an advantage. Remuneration will depend on age and experience, but is expected to start in the region of £15,000, made up of basic salary and participation in the firm's profit sharing scheme. Prospects for advancement are excellent and the position could give opportunities for overseas travel.

Applications should be sent with a curriculum vitae to:

Box A.7572, Financial Times

10, Cannon Street, EC4P 4BY

FOREIGN CURRENCY DEPOSIT BROKERS

Established Foreign Currency Deposit Brokers seek two experienced Traders. Excellent remuneration and prospects.

Please reply to Box A.7569, Financial Times
10, Cannon Street, EC4P 4BY

IBIS, the publishing industry's leading promotion service, requires a FINANCIAL DIRECTOR DESIGNATE

to join the company's management team.

IBIS has a turnover of over £2m and employs 75 people. The company's activities, which include a computerised world-wide mailing service, the publication of book guides, and a book supply business, give it a unique and central position in the international publishing trade. The company has branch offices in the United States and Australia. The job involves full control of the company's financial function, which uses an in-house computer system, and would suit a qualified accountant with not less than three years' commercial experience, including the use of computer systems. Remuneration will be related to experience and ability and includes the usual management benefits.

IBIS is owned by Associated Book Publishers Ltd, Blackwell Scientific Publications Ltd, Cambridge University Press, Oxford University Press and Pitman Ltd, but operates as an independent company. Applications, including salary history, which will be treated in strict confidence, should be sent to:



The Managing Director
IBIS Information Services Ltd
Waterside, Lowbell Lane,
London Colney, St Albans,
Herts AL2 1DX

Scrimgeour, Kemp-Gee & Co

Members of The Stock Exchange

are seeking an



INSURANCE ANALYST

This is one of the rare opportunities for an investment analyst with a minimum of two years' experience in the insurance sector to assume responsibility for the sector with the ability and ambition to attain a leading reputation in this field. It follows that career prospects are good and that remuneration, including profit sharing, will be fully competitive.

Please write in confidence, to:

John Hewitt
Scrimgeour, Kemp-Gee & Co.,
20 Copthall Avenue, London, EC2R 7JS.

RESEARCH ANALYST ELECTRONICS & ENGINEERING

Prominent City Stockbroker

Join a well established firm reorganising and developing its research function to meet the challenge of the 1980s. Cover an exceptionally broad spectrum of industry • work closely with outstandingly successful Institutional Sales partners.

Our Client: With an enviable reputation for quality research and a dynamic institutional sales team the firm is highly rated. They are brokers to a growing list of companies.

Your Role: Join a specialist group of two analysts plus two salesmen. Specialise in Electrical/Electronics/Engineering. Responsibilities will be unusually wide. Play a key role in the firm's growth in the '80s.

Our Ideal Candidate: Proven creative flair plus investment appraisal skills in Electrical/Electronics/Engineering/Industries • experienced in direct contact with institutions • the ability to provide fast reports and prepare in-depth sector/company studies.

Your Rewards: Fully negotiable — high basic salary plus profit share. 1980/81 profits currently very substantial, indicating success and standing of our clients.

Act Now: For further information write or telephone in the strictest confidence to the Group's adviser Mr. Michael L. Gill on 01-388 2051 (or 01-388 2055 24 hour answering). Quote Ref: 497.

M MERTON ASSOCIATES (CONSULTANTS) LIMITED,
Merton House, 79 Grafton Way, London W1P 5LN
Executive Search and Management Consultants

CREDIT ANALYST £8,500
+ mort age 24+ 2 years exp for US Banks Loan Dept.
FOREX BACK-UP £7,500
+ Bonus & Mort. 4 years previous exp. supervisory opening with lively international section. EC3 Bankers.
AIDCRADE RECRUITMENT Tel: 01-639 8251

FINANCIAL ACCOUNTANT

Weston Simfire is a rapidly growing division of the multinational Schlumberger group. This continued expansion has created the need for a career-minded financial accountant. Reporting to the financial controller the job holder would have wide ranging responsibilities including:

FINANCIAL ACCOUNTING

CAPITAL INVESTMENT APPRAISALS

FINANCIAL ANALYSIS AND PLANNING

Schlumberger is a progressive company and career developments within the group can be expected in the short term.

Candidates should be newly qualified ACA/ACCA/ACMA, preferably with experience in an industrial/commercial environment. Salary according to age and experience.

Please write or telephone:

John Mayes
Resourcing Manager
WESTON CONTROLS
Gt. Cambridge Road
Enfield
Middlesex EN1 3RX.
Tel: 01-366 1100

FINANCIAL SERVICES

Circa £8,000

Aged under 30

Established firm with strong client base seeks two additional executives to join small specialist team. Professional qualification and financial experience preferable. Based in London, SW1.

Please reply to Box A.7569, Financial Times
10, Cannon Street, EC4P 4BY

Finance and Commercial Director

£19,000+car

For a profitable, £50 million packaging company, the market and technological leader in its industry, with several separate profit centres in the UK and itself part of a £600 million British group. In addition responsibility for finance and control there is an important commercial role in raw material purchasing. The person appointed will be a key member of the Chief Executives policy team.

We seek a future industrial leader, a qualified accountant, probably a graduate aged 35 to 40 and ideally with line management experience and an M.B.A. Candidates must have senior operating financial experience in a multi-million pound manufacturing business and possess high level analytical, communication and personal skills.

The opening arises from promotion and there will continue to be career development prospects across the group both in finance and general management. Location is Birmingham.

Please reply, in strict confidence, quoting Ref: 720 giving details of age, experience, qualifications, present earnings and a telephone number to:

CB-Linnell Limited

7 College Street, Nottingham
MANAGEMENT SELECTION CONSULTANTS
NOTTINGHAM - LONDON

Sales Director Consumer Goods

Up to £20,000 + Car

Home Counties

excellent career opportunities both within the UK and overseas. Associated terms and conditions which include generous relocation assistance to a high amenity area are first class.

Write with full personal and career details to the address below, quoting ref: E 5966/FT on the envelope. Your application will be forwarded directly to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

PA Advertising

Hyde Park House, 60A Knightsbridge, London SW1X 7LE. Tel: 01-235 6060.



A member of PA International

This advertisement is featured on page 59901 of Prestel

MANAGER Group Audit

£17,500/20,000+

The person appointed will be a self-starter with organisational flair and with the ability to win the confidence of the group's senior executives from the outset.

An attractive remuneration package will be negotiated and the prospects, for the right person, are unusually good.

Please write in confidence to N. Hulsey, Executive Selection Division quoting reference L2690/L.

Peat, Marwick, Mitchell & Co.

Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.

Corporate Finance

Stockbrokers £20,000+bonus

Our client, a well-known firm of City Stockbrokers, is seeking an additional executive to join their small but expanding Corporate Finance team.

The successful applicant is likely to be aged between 28 and 35 with a professional qualification in accountancy or law and will currently hold a responsible position in the Corporate Finance division of a stockbroker or Merchant Bank.

This appointment offers considerable challenge and scope for a highly motivated individual to develop a fast moving and stimulating business. Salary and benefits will reflect these factors.

Please contact Philippa Rose

on 01-628 9763

Philippa Rose & Partners

23 Wormwood Street, London, EC2

EXECUTIVE APPOINTMENTS

Top level executives on the move use Europe's most effective Career Planning and Executive Placement service. Our access to unadvertised vacancies, dynamic marketing, and knowledge of the employment market ensures success. Only Connacht offers a success-related fee structure to executives of proven competence.

Contact us for a confidential assessment meeting.

Connacht

Executive Management Services Limited

73 Grosvenor Street, LONDON W1—01-493 8501

International Appointments

Industrial Consultancy Projects in Tanzania

The Consultants for Trade and Industry (CTI), one of Sweden's leading management consultancies, has been commissioned to assist in the establishment and development of a national technical and economic consulting body for Tanzanian industry - the Tanzanian Industrial Studies and Consulting Organisation (TISCO). TISCO operations are concerned with the feasibility and the implementation of industrial projects related to the Tanzanian industrial development programme; additionally the organisation has an important problem solving and restructuring role within already established Tanzanian industries. The assignment now in its fourth year requires direct participation of ex-patriates in the operation of TISCO as well as on-the-job training for Tanzanian counterparts. Two senior consultants are now sought to join the international team working in Dar es Salaam.

Senior Management Consultant

£20,000 p.a. tax-free

The main responsibilities of the Senior Management Consultant are to form working teams for techno-economic studies, as well as to participate in various TISCO assignments with special emphasis on policy, management and organisational aspects. Additionally, he will be required to evaluate industrial projects from a management and organisational standpoint and to formulate programmes for resolving potential problem areas.

A degree is essential and preference will be given to those candidates with an MBA or post-graduate studies in management orientated subjects. Varied and practical experience of general management at an international level is a necessary requirement and this experience should be in both industry and consultancy.

Senior Consultant Industrial Economics and Financial Resourcing

£20,000 p.a. tax-free

The job holder will participate in feasibility studies by evaluating and advising on the economic and financial viability of industrial projects and will be required to assess the potential availability of investment resources both inside and outside the country; the person appointed will take a major part in arranging the finance for specific industrial ventures.

The successful candidate is likely to be over 35 and will have a degree in Economics, Business Studies or a related subject; more important will be his practical experience in the evaluation of industrial projects. Direct or indirect experience in the field of international banking would be a definite advantage.

All candidates should have an appreciation of both the fundamentals of industrial project development and of the contextual elements such as regional development and industrial sector development; first hand knowledge of the Third World would be an advantage.

For each of these posts the initial contract with CTI will be for 2 years and the salary will be £20,000 tax-free. The full remuneration package will include free housing, six weeks' leave per year, vacation travelling expenses for self and family, school fees either in the UK or Tanzania for dependant children, medical insurance and other allowances and expenses; residential base will be Dar es Salaam.

Please send comprehensive career details together with a UK contact address to:

Aubrey Wilson Associates (Ref. CTI), 87 Blackfriars Road, London SE1 8HA.

Preliminary interviews will be conducted in London by CTI's representative.



The Consultants for Trade and Industry

Financial Accountant

West Germany

Approx. DM4400 per month
plus 1 month's bonus

for a recognised world leader, part of a major international group, manufacturing and marketing industrial bonded diamond products and special grinding machines. Group turnover rose from U.S. \$90 million (1970) to \$500 million (1980); turnover of this subsidiary exceeds \$20 million.

As Deputy to the Accounting Manager, the Financial Accountant will produce monthly and quarterly management accounts; quarterly reports; consolidation of associated Companies results; and supervise accounting functions within overseas Companies in Spain, United States, Mexico, Japan, Sweden and India, requiring considerable overseas travelling.

Candidates, 25 to 35, ACA, preferably single, a degree advantageous, must appreciate a wide range of accounting systems, desirably gained through management accounting in manufacturing. Spoken German essential and some spoken or written Spanish additional assets.

Please send brief details - in confidence - stating how the requirements are met to Lionel Koppen ref. B.42076.

MSL United Kingdom Australia Benelux
Canada France Germany Ireland
Italy Scandinavia South Africa
Switzerland U.S.A.
Management Selection Limited
International Management Consultants
52 Grosvenor Gardens London SW1W 0AW

A company based in Zug and integrated in a European petrochemical concern of considerable substance is looking for an

EXPERIENCED PETROLEUM TRADER

to work in a small team in our Swiss offices. Thorough knowledge of purchase and sales operations in petroleum products is a must as is the willingness to relocate to Zug.

We offer adequate salary and bonus arrangements. Please apply to:-

Box A.7575
Financial Times
10 Cannon Street
EC4P 4BY

EMPLOYMENT CONDITIONS ABROAD LIMITED

An International Association of Employers providing confidential information to its member organisations, not individuals, relating to employment of expatriates and nationals worldwide.

01-637 7604

DEPUTY GENERAL MANAGER THAILAND

Age 35+

Remuneration £20,000 per annum

The Anglo-Thai Corporation Limited, a British company with substantial interests in the Far East and S.E. Asia, requires a Deputy General Manager for its Industrial and Commercial Group in Thailand. Candidates should be able to demonstrate a successful record in the management of a marketing and distributive organisation where the emphasis is on profitability and a wide ranging portfolio of products. The successful applicant will be expected to make a major contribution to the profitable development of the business, as well as controlling a number of cost and profit centres.

Remuneration will be in the region of £20,000 per annum (£15,000 after tax), together with the usual substantial fringe benefits associated with a major group.

Applications giving full career details should be sent in confidence to:

The Managing Director
The Anglo-Thai Corporation Limited
61 St Mary Axe, London, EC3A 8AS

Dr. Helmut Neumann
Management-Beratung

International Manager Process Engineering Machine Building Industry

As subsidiary of an internationally operating German group of companies we offer technical services. Headquarters is in a Continental European capital. We run various service- and sales-operations in Europe and abroad which report directly to us. In our field we range amongst the leading internationally operating companies.

In order to technically co-ordinate the international processing, investment planning, organisation planning, and project management activities we wish to employ an engineer as manager with main emphasis on plant equipment, power stations, chemical- or refineries or process-engineering. Further to your education as specialist engineer you have gained professional experience as project or divisional manager and have knowledge in planning and projecting industrial plants; possibly you have gained experience in internationally operating engineering companies. Apart from this qualification demands distinct leadership qualities are required so that you can be nominated for management in the not-too-distant future. We expect you to have good working knowledge of German and Dutch, but at least be prepared to learn these languages at our expense.

Should you be interested in obtaining more details of this challenging position please contact our management consultants, Dr. Helmut Neumann Management-Beratung GmbH, Neue Mainzer Strasse 84, D-6000 Frankfurt 1, telephone 0611 (code)-29.00.01, or send your full application together with C.V., which will be treated in strict confidence, quoting the reference No. 3326/FT.

Treasurer

Abu Dhabi

c. £18,000 + 15% bonus

To join the head office of the Abu Dhabi Gas Liquefaction Company, a major producer in the Gulf with extensive offshore gas gathering facilities and one of the world's largest LNG plants.

The company generates large cash surpluses and the Treasurer will play a major role in the placement of funds on international money markets, foreign exchange operations, and in optimising short-term deposit facilities with international banks. In addition, the successful candidate will monitor credit control, prepare cash-flow statements, report on sources and application of funds, and operate short and long-term loan agreements.

Candidates, in their 30s, should be qualified accountants with substantial experience in a major

financial organisation who are capable of assuming full control of this important activity within a major international company. The post offers an initial 3-year contract, married or single status, and the excellent conditions of service will be discussed at interview. Salary not less than 11,000Dhs per month, (c.£16,000pa) plus bonus.

Write for an application form or send brief CV to the address below, quoting ref. AA257548/FT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. Details may be forwarded to the client through the consultant who will be conducting the initial interview.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

Manager-Financial Analysis and Budgets - Kuwait

The National Bank of Kuwait, one of the largest commercial banks in the Middle East, invites applications for this key position. Prime responsibility is to maintain an organisation and systems for the preparation and interpretation, for the board and management, of all financial analysis and control information.

Candidates should have full professional qualifications, and at least five years' experience in either banking or a related field. They need to be innovators, familiar with computer reporting, good communicators and, ideally, bilingual in English and Arabic. Terms of contract reflect the demanding nature of this position.

Please write in confidence to:
Assistant General Manager,
Administration and Human Resources Division,
The National Bank of Kuwait S.A.K.,
P.O. Box 95 Safat, Kuwait.



The National Bank of Kuwait S.A.K.

A multinational group based in Dubai with interests in the field of industries, construction, engineering, real estate, trading, banking and insurance is looking for highly qualified and

EXPERIENCED AUDITORS

The candidates should be chartered accountants or possess equivalent qualifications with 3-5 years experience in the field of auditing or alternatively hold a degree in commerce with 5-8 years experience in senior auditing jobs.

Age: 30-40 years.

Knowledge of Arabic language is essential. The candidates will be expected to perform operational audit, prepare audit programme and evaluate the effectiveness of the system. The above positions carry an excellent salary package and good fringe benefits.

Interested persons should apply in confidence within ten days giving full details of qualifications, experience, present salary and enclosing a recent passport-size photograph indicating contact address and telephone number to:-

The Group Employee Relations and Recruitment Manager
P.O. Box 152, Dubai, United Arab Emirates

INTERNATIONAL AUDITOR

The European Internal Audit Department of IC Industries, a \$4 billion diversified U.S. international corporation, has an opening for an experienced senior auditor (under 32 years of age) to supervise and conduct financial and operational reviews of the Group's expanding European operations.

POSITION REQUIREMENTS:

- Accounting qualification.
- At least four years' experience, including some supervisory responsibilities, with a major international audit firm or equivalent experience on the internal audit staff of a multinational corporation.
- Aside from English, fluency in German and an excellent working knowledge of French.
- Because considerable European travel is involved, the potential work location to be agreed with the successful candidate.

Prospects for promotion within the Audit Group or into Company operations are very promising in the future.

If you meet the above requirements, please write in confidence, giving full career/personal details and salary requirements to:

Internal Audit Manager—Europe
IC INDUSTRIES
c/o Abex International S.A.
55, Chemin Moise-Duboule
CH-1209 Geneva, Switzerland

Recently established international Bank based in Paris, seeks

INTERNATIONAL LENDING OFFICER

The successful candidate, aged 28-35, should:

- * be a graduate, preferably in business economics
- * have experience in international banking
- * be familiar with the Greek business world
- * be fluent in GREEK, English and French

Assistant to the International Manager, he will be responsible for the development of a portfolio composed of Greek and Greek-oriented European companies and as such will have to travel extensively.

Please send applications and CV to:
Box A7557, Financial Times, 10 Cannon Street, EC4P 4BY

مكتاب التمويل

International Appointments

INTERNATIONAL CONSUMER GOODS

Our client operates world wide and is renowned as a fast track, high growth organisation. To control financial and investment planning throughout their European operations they require a

FINANCIAL PLANNING MANAGER

Europe

Really develop in international finance!

Central London based with frequent European travel you'll have immediate business impact through total creative management of finance and investment, including forecasting, monitoring, capital utilisation, long range planning, project appraisal and funding.

The ability to react quickly to changing business circumstances is essential and you'll need to combine proven communication skills with a flexible and analytical approach.

Probably an ACA, with an MBA or economics degree, a knowledge of European languages particularly Spanish or German would be an advantage.

Success and achievement will bring early promotion as demonstrated by the previous two job holders. Salary c. £17,000 p.a. including pension. Car and full range of benefits - relocation assistance considered.

Act now, call or write quoting project number L165 to
The Caldwell Partners, 24 Buckingham Gate, London SW1E 6LB. Tel: 01-834 7966.



The Caldwell Partners International
Toronto/Montreal/Calgary/Vancouver/Houston/London SW1

FINANCIAL INSTITUTION RIYADH SAUDI ARABIA

We are a rapidly expanding Riyadh based financial institution with extensive interests in the banking sector and a sound branch network throughout the kingdom. Continuing rapid growth necessitates the employment of the following experienced personnel.

1 EDP MANAGER

To supervise the evolution towards an integrated computerised data system from inception to implementation and to manage its smooth running thereafter. Such requires an accomplished individual of outstanding ability in all aspects of computerised operations in a multi-branch banking environment.

2 CHIEF FOREIGN EXCHANGE DEALER

To lead an experienced team reporting to a director of the company. The ideal candidate (probably mid-thirties) will possess in-depth experience in the foreign exchange markets, have a sound practical banking background, and the ability to manage successfully a busy trading operation.

3 FOREIGN EXCHANGE DEALER

Probably aged between 25/30 possessing good experience in the foreign exchange market gained with a major international bank.

Salaries for the above positions will be commensurate with experience and will include a general benefit package befitting an overseas appointment which will reflect the importance that the company places on these areas of operation. Arabic speaking would be an advantage although not essential. The positions are open to persons of single or married status. Initial interviews will be held in the UK with the final interview in Riyadh.

Please write giving full details to Box A.7571:
Financial Times, 10, Cannon Street, EC4P 4BY

Kuwait International Investment Co.

Offers the following senior employment opportunities in Kuwait:

Chief Bond Trader

Applicants aged 30-40 should have had a minimum of five years' experience in bond trading and fixed income portfolio management with an investment bank or other suitable institution. Experience in international markets and professional qualifications will be an advantage. As part of an active management team, he is expected to help establish investment strategies as well as supervise trading activities.

Funding Manager

Applicants aged 30-40 should have had several years' experience in liability and foreign exchange management with a major financial institution and is expected to be able to develop funding and foreign exchange strategies and controls.

Senior Share Portfolio Trader (Supervisor)

Applicants aged 30-40 should have had a minimum of five years' experience in share trading and portfolio management with an investment bank or other suitable institution. Experience in international markets and professional qualifications will be an advantage. As part of an active management team, he is expected to help establish investment strategies as well as supervise trading activities.

Generous salaries by international standards for successful candidates including such fringe benefits as housing, first class travel including family, life and health insurance and performance bonus.

Interviews are expected to be held in London and New York during the first half of August, 1981.

Please write, in confidence, enclosing detailed curriculum vitae to:

Basil Al-Nakib
Deputy General Manager
P.O. Box 32782, Safat
Kuwait

This advertisement is featured on page 599/022 of Prestel

PORTFOLIO MANAGER/ INVESTMENT OFFICER

The World Bank is seeking a Portfolio Manager/Investment Officer to participate in day-to-day management of its international multi-billion dollar portfolio of money-market instruments that includes bonds, bills and certificates of deposit. Duties will include maintaining close contact with several major money markets and their fundamental and technical positions; developing research in money- and capital-market analysis; investment strategy and tactics; risk analysis and performance measurement; and contributing to the decision-making process.

REQUIREMENTS:

- MBA (or equivalent degree in economics/finance);
- Experience in fixed-income portfolio management or trading, especially in government securities;
- A strong background in finance mathematics and statistics would be useful.

The position is at the Bank's headquarters in Washington, D.C. The Bank offers a competitive salary and benefits package.

Please send a detailed resume, quoting Reference No. 22-URGO301 to:

THE WORLD BANK
Recruitment Division
1818 H Street, N.W.
Washington, D.C. 20433, U.S.A.

CORPORATE DEVELOPMENT EXECUTIVE

VISNEWS LIMITED

The activities of Visnews include the world's largest television news agency, satellite communications and television production news services to a wide range of customers in the UK and overseas.

The successful candidate will be appointed to work closely with the General Manager in areas of corporate development and will be responsible for maintaining and developing the Company's corporate planning system.

This will involve undertaking specific development projects including their economic and trading evaluation and financial appraisal. The development of new long term planning strategies and effective information systems and their presentation to senior management are also a major part of this challenging opportunity.

The successful candidate is likely to hold a recognised accountancy, business or accounting qualification with at least five years' experience in planning and development (or related areas of consultancy) gained ideally in the telecommunications field. Applicants must be able to communicate effectively at all business and social levels and are likely to be in the age range 30-35.

We are offering a salary of circa £12,500 together with excellent benefits including contributory pension scheme and free life assurance.

Applications in confidence to:

MISS ALISON NEWELL
PERSONNEL MANAGER

CUMBERLAND AVENUE,
LONDON NW10 7EP

Financial Controller

Sudan c. £20,000 tax free

This new appointment is with an expanding corporation providing logistical and general services to oil exploration operations.

A qualified accountant, over the age of 28 is required with experience of designing and implementing new systems and of training and supervising accountancy staff.

The contract will be of unaccompanied status and will include free accommodation, transportation and two home leaves per annum.

For an application form, please telephone 01-236 3561 (24 hour service), or write, in confidence, to E. W. Cornford, Executive Selection Division, quoting reference 3859/L.

P Peat, Marwick, Mitchell & Co.

165 QUEEN VICTORIA STREET, BLACKFRIARS,
LONDON EC4V 3PD.

Financial Controller Sharjah

Our client, Gulf Medical, is one of the leading medical companies in the Gulf area. They are looking for an experienced and qualified accountant, aged 35-50, with Middle Eastern experience. Knowledge of Arabic and private medicine is an advantage.

Initial responsibility will include the setting up and maintenance of all financial and reporting systems for this fast expanding company.

Free apartment (married or single status), car, flights, medical care and 45 days leave are part of the package.

Salary £20,000-£24,000 (tax free). For early interview please contact:

John Steeds
Overseas Recruitment Services
37 Golden Square, London W1
Telephone: 01-439 9481

ORS Limited

Companies and Markets

CURRENCIES, MONEY and GOLD

Dollar firm

The dollar improved against most major currencies yesterday, helped by a continuing high level in U.S. interest rates. This was underlined by a number of major U.S. banks increasing their prime rates to 20% per cent from 20 per cent.

Sterling lost ground against the dollar but improved slightly in terms of European currencies to finish unchanged on balance.

European currencies were all weaker against the dollar yesterday. Within the European Monetary System the French franc showed some improvement, following assertions by the French Prime Minister that the franc would remain in the EMS.

The Danish krone was also stronger but touched a record low against the dollar. The D-mark remained the most improved currency while the Belgian franc was again the weakest.

DOLLAR — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

STERLING — trade weighted index (Bank of England) was unchanged at 93.5, having stood at 93.4 at noon and 93.3 in the morning. Trading was rather nervous in sterling, reflecting to some extent uncertainty over Government manipulation of short term interest rates. Against the dollar the pound fell to a low of £1.8775 in early trading but recovered to a high of £1.8980 before closing at £1.8790-1.8800, a fall of 2.4c. and a new three-year low. It eased slightly against the D-mark to DM 4.6850 but rose against the French franc to FF 11.03 from FF 11.00. It was

unchanged against the Swiss franc at SFr 3.9750.

D-MARK — Strongest member of the European Monetary System but losing ground once again to the strong dollar as U.S. interest rates remain firm. A reduction in Germany's large balance of payments deficit later this year, reflecting the better competitive position of German exports may assist a recovery as long as U.S. rates do not show a further rise. — The D-mark fell sharply against the dollar at yesterday's fixing in Frankfurt. The dollar was fixed at DM 2.4645 compared with DM 2.4445 and the franc would remain in the EMS.

The Danish krone was also stronger but touched a record low against the dollar. The D-mark remained the most improved currency while the Belgian franc was again the weakest.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

STERLING — trade weighted index (Bank of England) was unchanged at 93.5, having stood at 93.4 at noon and 93.3 in the morning. Trading was rather nervous in sterling, reflecting to some extent uncertainty over Government manipulation of short term interest rates. Against the dollar the pound fell to a low of £1.8775 in early trading but recovered to a high of £1.8980 before closing at £1.8790-1.8800, a fall of 2.4c. and a new three-year low. It eased slightly against the D-mark to DM 4.6850 but rose against the French franc to FF 11.03 from FF 11.00. It was

unchanged against the Swiss franc at SFr 3.9750.

SWISS FRANC — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

BELGIAN FRANC — The Belgian franc has come under pressure within the EMS prompting the authorities to increase short term interest rates. The Belgian franc was again the weakest.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

SWISS FRANC — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK — trade weighted index (Bank of England) rose from 110.4 to 110.8. The dollar continued to attract interest and touched record levels against the lira and Danish krone and a best level against the D-mark since October 1976. Against the D-mark it rose to DM 2.4750 from DM 2.4440, and SwFr 2.1145 against SwFr 2.0890. It finished at Y239.35 against the yen compared with Y228.65 and FF 5,580 from FF 5,7790.

INTERBANK

LONDON STOCK EXCHANGE

Gilt-edged securities collapse late following result of new index-linked issue—Leading shares down again

Account Dealing Dates
Options
*First Declarer—Last Account Dealings Day
June 29 July 9 July 10 July 20
July 13 July 23 July 24 Aug 3
July 27 Aug 6 Aug 7 Aug 17
*New-time dealings may take place from 9.30 am on business days.

Quotations for Government securities collapsed in yesterday's late unofficial trade when dealings resumed after being halted following the result of the second £1bn tender issue of the second Treasury index-linked stock dealings in which began this morning. Applications for the 2006 stock were allotted in full at £38 and above, a level far below expectations and comparing with the £100 at which the 1996 index-linked was sold four months ago. It was announced that the balance of the 2006 would not be available to the secondary market at least than £56.

The trading recess was taken to assess the implications of the announcement and to allow dealers to effect price adjustments. When business restarted, the market was extremely nervous with quotations lower, sharply in some cases, and on much wider dealing spreads. Treasury 2 per cent index-linked 1996 bore the brunt of the weakness, falling to 924 for a fall of 4 points on the overnight close. Longer maturities dropped

various amounts extending to 11 points, while the short stop, Treasury 11½ per cent 1985, came back 1½ to 903. The FT Government Securities index tumbled again to end 0.95 down to 63.81.

Leading equities fell in the wake of Gilt and the FT Industrial Ordinary share index, which had recorded a rise of 2.1 over the first calculation and was only 2.5 down at 3.00 pm, was finally 7.1 lower on the day at 522.4; this extended its fall over the past three sessions to 25.6, or nearly 5 per cent. Scattered bear-covering was largely responsible for the initial drop, followed by genuine investment interest again being negligible. The morning raid and subsequent bid for Letraset from Mills and Allen aroused some enthusiasm.

Insurances active

Once again, dealings in Trade options were dominated by British Petroleum. Total contracts completed yesterday amounted to 2,020, of which 1,361 were arranged in BP positions. The October 300's were particularly active with 974 calls and 123 puts. Interest was also noted for Commercial Union with 182 calls completed.

As expected, the market debut of Memory and Electronic Components (MEMEC) was a spec-

tacular affair, offered at 140p and oversubscribed some 58 times, the shares opened at 167p and touched 204p on good support before closing at 194p.

Composite Insurance traded actively on continuing "dawn raid" and outright bid bores, but gains were replaced by net falls by the close. Commercial Union, the subject of considerable speculative activity at late, opened around 4 higher at 179p, but reacted to 170p before closing a penny cheaper on balance at 174p. Eagle Star, in which the German concern Allianz holds 28.1 per cent stake, closed 8 4d above 212p. Sun Alliance ended 10 off at 308p, after 912p, and Royal 9 changed at 372p, after 385p. General Accident and GRE shed 10 pence to the common price of 330p.

The major clearing banks, inclined harder at first, drifted back to close with losses extending to 8, as in Barclays at 432p. Discounts joined in the late downturn. Elsewhere, Standard and Chartered shed 12 to 643p.

Breweries succumbed to a further mark-down and falls ranged to 5. In sharp contrast, animal profits from H.P. Bulmer proved to be much better and the market had expected and the shares rose 21 in a narrow market to 237p. Fellow cider manufacturers, Merrydown, gained the turn to 31p in sympathy.

Quietly dull conditions prevailed in Buildings. Among the leaders, Blue Circle shed 6 for a two-day fall of 18 to 478p. Elsewhere, May & Hassell, still unsettled by the poor results, shed another 3 to a 1980 low of 69p, while Heywood Williams remained on offer and gave up 2 more to 25p.

Leading Chemicals remained under pressure in the wake of the ICI chairman's gloomy forecast on the industry's prospects. ICI lost 8 for a two-day reaction of 14 to 229p, while Fisons shed another 6 to 132p. Allied Colloids eased 5 fresh to 142p, while Stater Plastics, a rising market of late on bid hopes, gave up 3 to 182p.

BP new weak again

A touch better at first. Properties drifted off in line with the general trend but the appear-

eased 3 piece. Thorn EMI, down 4 more at 380p, continued to give ground awaiting tomorrow's preliminary statement. Among secondary issues, Balfour Beatty responded to the chairman's annual statement with a rise of 4 to 64p.

Tales were found to support after recent weakness and rallied to 142p before settling at 140p for a rise of 8, but other leading Engineers drifted off a few pence in common with the general trend. Among secondary issues, Amalgamated Power firmed 8 to 97p, while Birmingham Mint hardened a few pence following the preliminary results. Birmingham Pallet, in contrast, encountered revised selling and gave up 3 to 49p.

Among lack-lustre Foods, Hazlewood, a good market of late on results, encountered profit-taking and shed 15 to 240p. Associated Fisheries, inclined firmer after the better-than-expected interim profits and maintained dividend, subsequently reverted to the overnight level of 57p. The leaders mirrored the general trend and closed with moderate losses.

Hotels and Caterers had Rowton, a thin market, 5 off at 118p following the annual meeting.

The near-£1m rights issue on clipped a penny from Allied International Designers, 28p; the shares, seen in the Unlisted Securities Market. The annual loss and pruned dividend announced by John Watkinson proved to be no worse than the market had feared and the shares held at 128p.

South African Golds came under late selling pressure as for a further rise in American interest rates saw the bullion price dip \$9 to \$398 an ounce—the first time it has fallen below the \$400 level since November 1979.

The sharemarket opened above

the previous day's London closes, owing to strong U.S. buying in late afternoon dealings on Tuesday. However, persistent small selling early yesterday was followed by sizable offerings in the after-hours' trade and prices closed showing a modest loss although the Gold Mines Index gave up only 1.9 to 233.2.

In the medium and cheaper-priced issues, Blyvoor closed unchanged on balance at 570p, after 581p, but Ventersport dropped 20 to 375p following the fire at the mine.

In Financials, dealings in Rand Mines Properties were suspended at the company's request; an announcement will be made in today's Press and dealings are expected to resume at 9.30 am.

Australians were again sold, reflecting further losses in overnight Sydney and Melbourne markets and the decline in gold. Dealings in Endeavour Resources were suspended at 32p in London following similar action in Australia overnight pending clarification of the takeover bid

for Northern Mining. Elsewhere, SPO Minerals were re-quoted at 32p ex the rights issue; the new shares were quoted around 21p premium.

Hemerdon slipped 5 to a 181 low of 60p on light selling in the absence of support.

Financial Times Thursday July 9 1981

FINANCIAL TIMES STOCK INDICES

	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	A year ago
Government Secs...	63.81	64.76	64.87	65.51	65.51	67.73			
Fixed Interest...	66.75	64.97	57.07	57.20	57.45	57.58	71.68		
Industrial Ord...	522.6	530.6	540.6	540.6	540.6	547.8	493.0		
Gold Mines...	483.3	485.1	486.6	486.6	486.6	494.8	493.8		
Ord. Div. Yield...	6.11	6.05	6.01	6.03	6.03	6.03	7.36		
Earnings Yld. Mkt...	13.87	12.11	11.87	11.71	11.61	11.59	17.90		
P/E Ratio (red) ...	10.15	10.29	10.36	10.44	10.44	10.77	10.77	6.77	
Total bargains...	18,046	20,338	18,583	17,778	17,663	18,546	26,265		
Equity turnover £m...	180.27	174.52	131.16	104.43	104.43	104.43	104.43		
Equity bargains...	16,143	15,611	14,893	15,093	15,093	15,093	20,100		

10 am 531.6. 11 am 531.4. Noon 528.8. 1 pm 528.3. 2 pm 527.0. 3 pm 526.7.

* NII=9.40.

Latest Index 07-248 8022.

Basis 100 Govt. Secs. 15/10/28. Fixed Int. 1928. Industrial Ord. 1/7/35. Gold Mines 12/6/55. S.E. Activity 1974.

HIGHS AND LOWS S.E. ACTIVITY

	1981	Since Complian...	July 7	July 6
Govt. Secs...	70.61	67.61	107.4	106.12
(26.0)	(26.0)	(26.0)	(26.0)	(26.0)
Fixed Int...	72.01	66.75	150.4	50.85
(26.0)	(26.0)	(26.0)	(26.0)	(26.0)
Ind. Ord...	597.5	446.0	597.2	494.4
(56.0)	(56.0)	(56.0)	(56.0)	(56.0)
Gold Mines...	492.1	362.6	558.9	455.5
(67.0)	(67.0)	(67.0)	(67.0)	(67.0)

Daily
Gilt Edged
Bargains...
Equities...
Value...
5-day Averag...

Gold Edged
Bargains...
Equities...
Value...
10-day Averag...

12/6/55 12/6/55 S.E. Activity 1974.

Need room
to grow?
Emigrate to
Telford
0952 613131

FT SHARE INFORMATION SERVICE

LOANS

BANKS AND HIRE PURCHASE

CHEMICALS, PLASTICS

ELECTRICALS—Continued

High	Low	Stock	Price	+ or -	Yield	High	Low	Stock	Price	+ or -	Yield	High	Low	Stock	Price	+ or -	Yield	High	Low	Stock	Price	+ or -	Yield
1981	1981	Public Board and Ind.	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981	1981
1981	1981	American M. Soc. 5% '89-'99	665	-	8.28	13.35	1981	1981	Alexander S.A.J.	510	-3	10.26	3.6	4.2	500	1981	1981	Alco FL20	475	-5	2.54	2.1	1.7
64	56	Met. Wt. Soc. 5% '81	254	-	12.22	12.22	1981	1981	Alexander F.L.100	258	-3	10.26	3.6	4.2	500	1981	1981	Alfrd Cellid 10p	475	-5	2.54	2.1	1.7
114	92	U.S.M.C. Soc. 1982-83	105	-	8.57	8.57	1981	1981	Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Anchor Chisel	525	-5	2.54	2.1	1.7
974	92	Do. without Warran	93	-	9.78	14.39	1981	1981	Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Anton Harvey	525	-5	2.54	2.1	1.7
		Financial							Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	ASAF AG 4450	220	-5	2.54	2.1	1.7
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bayer Ag. DA150	220	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
								Alfrd Harvey 21p	510	-3	10.26	3.6	4.2	500	1981	1981	Bentley 10p	250	-5	2.54	2.1	1.7	
</td																							

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

The Japanese bank that helps you grow



MINES—Continued

Australian

High	Low	Stock	Price	+/-	%	CYR	YTD	Wk	Mo	Yr	PE
45	42	Acrex 50c	62	-2	-3%	—	—	—	—	—	35
24	22	Angus Gold NL 25c	21	-1	-4%	—	—	—	—	—	20
24	22	Angus Gold NL 50c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 75c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 100c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 125c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 150c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 175c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 200c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 225c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 250c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 275c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 300c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 325c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 350c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 375c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 400c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 425c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 450c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 475c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 500c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 525c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 550c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 575c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 600c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 625c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 650c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 675c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 700c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 725c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 750c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 775c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 800c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 825c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 850c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 875c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 900c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 925c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 950c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 975c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1000c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1025c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1050c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1075c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1100c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1125c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1150c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1175c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1200c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1225c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1250c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1275c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1300c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1325c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1350c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1375c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1400c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1425c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1450c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1475c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1500c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1525c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1550c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1575c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1600c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1625c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1650c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1675c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1700c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1725c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1750c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1775c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1800c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1825c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1850c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1875c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1900c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1925c	21	-1	-4%	—	—	—	—	—	24
24	22	Angus Gold NL 1950c	21	-1	-4%	—	—	—	—	—	24

Thursday July 9 1981

Miners talk tactics over Belvoir

BY CHRISTINE TYLER LABOUR EDITOR

THREATS of industrial action by the miners if the Government does not sanction development of the big Vale of Belvoir coal field in Leicestershire were issued at the delegate conference of the National Union of Mineworkers yesterday.

The leak last week of a draft paper setting out the "preliminary conclusion" of Mr Michael Heseltine, the Environment Secretary, who felt that planning permission should not be given at least for the time being, had ensured that yesterday's debate on the state of the industry would be a lively affair.

Despite threats from the floor to repeat February's slowdown with the Government over investment for coal mining, however, an emergency resolution carried unanimously by the delegates ostentatiously refrained from talk of industrial action.

This outcome could help supporters of the project, including the Energy Department, when Ministers eventually meet to discuss the Environment Secretary's report.

Formal notice of industrial action or explicit charges of political bias could have had the opposite effect to that desired by the NUM.

It could have stiffened the Prime Minister's resolve not to be seen giving way to the miners for the second time in a year.

Nevertheless, the tone of the conference in Jersey, Channel Islands, was unmistakable, with leaders of the moderate coalfields well to the fore in calling for common resistance.

Sir Derek Ezra, chairman of the National Coal Board, told the conference later that the Vale of Belvoir was necessary to meet future demands for coal, and to replace capacity as the six collieries in the area ran out of reserves. Without it, 4,000 miners would lose their jobs.

Sir Derek said that the board would do everything to meet the objections of the environmental lobby whose fierce opposition at a six month long planning inquiry nevertheless

failed to convince the Environment Department's own inspectors.

Sir Derek said the industry was coping well with the recession by boosting overseas sales to 10m tonnes and increasing productivity at home. "We are moving in the right direction. We must not be blown off course."

There was agreement between the board and the mining union that failure to obtain planning permission for the Vale of Belvoir would put the industry's investment programme out of gear.

The first threat of industrial action came yesterday from Mr Emlyn Williams, the Left-wing South Wales president, when moving a resolution on energy policy. He said that the Leicestershire area's declaration that they would be "very upset" if Belvoir was turned down by the Cabinet, did not go far enough.

Unless there was a positive move, he would be asking the South Wales miners to repeat the new investment.

Spadolini shuts Milan Stock Exchange

By James Buxton in Rome

THE ITALIAN GOVERNMENT ordered Milan Stock Exchange yesterday to close until Monday.

The order followed urgent talks between Sig Giovanni Spadolini, the Prime Minister, and Sig Nino Andreatta, the Treasury Minister, on how to contain the wave of selling that hit the exchange the previous day.

The trading session was suspended on Tuesday after it became clear that virtually every quoted share would have registered a fall greater than the permitted limit of 20 per cent in any trading day.

Faced with the second selling wave on the exchange within a

month, the authorities wish to allow a pause for reflection as they try to restore its reputation as a suitable place for savers to invest their money and for companies to raise increased emphasis on defence.

Recognising this, Gen Ginn said yesterday that Japan needed "the consensus of the Japanese people to support increased emphasis on defence."

The danger of the present situation, he said, was not of "immediate attack," but rather of a "gradual diminution of [Japan's] freedom and prosperity. It is vital that Japan be able to repel conventional aggression and protect its vital sea lanes."

The General, who retires this summer after two years in command, said that the amount of money alone by which the U.S. intended to boost spending this year and next was three times greater than Japan's annual defence budget.

He added that much could be done by Japan in "low-cost" areas to improve defence, including establishment of a central command system to co-ordinate activities of the three branches of the Self-Defence Forces.

ing that the Japanese public would be hostile to an increase in defence spending and to any fundamental change in attitude that might entail.

With the issue of Japanese car exports to the U.S. at least temporarily resolved, Pentagon frustration at Tokyo's defence spending is now clearly the most serious factor affecting relations.

Earlier this month Mr Caspar Weinberger, the U.S. Defence Secretary, insisted in talks in Washington with Mr Joji Omura, the Japanese Defence Minister, that Tokyo raise its spending beyond this year's \$11bn target.

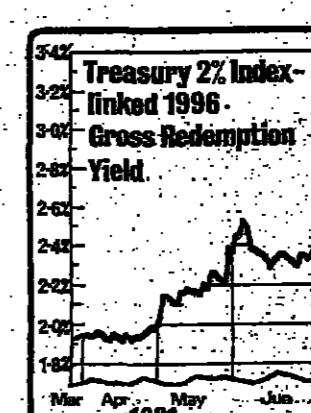
But in Washington and at earlier "working-level" consultations in Hawaii, Japan insisted in turn that she would not increase her defence budget by more than 7.5 per cent annually for the next four years, bringing spending to about 1 per cent of gross national product by 1984.

To the U.S., the key question is whether the U.S.-Japan defence alliance is to have substance, or exist in name only. But despite budgetary restraints, Japan has been say-

THE LEX COLUMN

Real returns and reality

Index fell 7.1 to 522.4



The Bank of England's sureness of touch in handling the money markets earlier this week, when interest rates were pushed higher, was sadly absent yesterday in what is almost certainly a more important operation. Subscriptions to Treasury 2 per cent index-linked 2006 were pitched so low that the Bank was obliged to draw a cut-off line, imposing a minimum price retrospectively, in order not to give the stock away too cheaply. For the comfort of the world at large, the line has been drawn rather low-in in allotting stock at £86, the Bank has conceded a real return, risk-free of 2.8 per cent for 25 years, which for anyone who can afford it is more or less an actuary is more or less for ever.

The Bank is used to the conflict between short-term funding requirements—getting the odd £100m sold at any price in banking—and the need to service the debt issued for a quarter of a century. With a conventional bond it is always able to pretend that inflation might sooner or later eliminate any extra real cost involved in "dear" funding. With the index-linked issue the real cost is set at the beginning and maintained over the entire life of the issue; it is worth being fussy about decimal points.

The best excuse is that the Bank was simply allowing market forces to operate in determining the price. That would be acceptable if the market were at all deep, but in this case only pension funds were eligible to apply for the stock, and they are both short of cash and long of the 1996 index-linked issue. Pension fund beneficiaries must be consulted by the thought that some of the brilliant men who manage these funds are so sure about beating a real return of 3 per cent over 25 years that they did not even bother to apply.

The Government's action has thrown into confusion a number of major capital-raising operations, including a move by the State to sell shares in three nationalised banks.

Sig Giorgio Gasperi, presi-

dent of the brokers' association,

described the Government's move as "opportune." He doubted whether the exchange could reopen on Monday, as in his view not all necessary con-

sultations will have been com-

pleted.

The Government's action has thrown into confusion a number of major capital-raising operations, including a move by the State to sell shares in three nationalised banks.

The technical position in the next few days will be very complicated. Assuming that most of the Government shares are not taken up, the lead banks will face a tricky task when it comes to placing any other shares which are left behind. With a yield of 10 per cent on the basic offer, there could be buying opportunities for the long term investor—but the short term outlook is cloudy.

Lefaset

Lefaset's disastrous acquisition of the rare stamp dealer Stanley Gibbons is as salutary a lesson on the dangers of diversification into uncharted territory as one could wish. It has not, however, deterred Mills and Allen from pouncing on Lefaset itself.

Worth 104p a share, the all-

paper offer represents a pre-

mium of 42 per cent above the

low point of the year, but only

20 per cent above pre-raid

levels. So this is far from being

a knockout price. Lefaset's net

tangible assets in the latest

balance-sheet were 64p a share,

and intangibles are an im-

portant element in its busi-

ness. Quite how the nationali-

sations are to be paid for is not

at all clear, except that it is

most unlikely to be in cash. The

French budget deficit will need

plenty of funding as it is, so

a lot of funny fixed-interest paper

is going to be floating around

the Bourse. In the meantime

the sharp fall in the market

prices of the stocks on the

Government's list gives the

authorities an excuse to acquire them cheaply.

the financial muscle to sort out Gibbons on its own, and the multiple against the group's earnings without Gibbons looks decidedly less exotic. Meanwhile, while the offer implies a significant income sacrifice, especially as there will now presumably be no more loose talk from Letaset about passing the final dividend.

Recent events suggests that the heavy institutional holding in Letaset will not be the defending company's strongest suit. But while the institutions were queuing up yesterday to collect their 105p cash during the raid, an exchange for Mills paper may prove a rather less effective lure. Mills' main business, though there is a question mark over posters in the light of the Monopolies Commission attack on the industry. The market is clearly expecting more action—given the Letaset closing price of 109p. But with a market capitalisation only a quarter as big again as the value of its one-off Letaset, Mills' room for manoeuvre is limited.

France

Yesterday's policy statement by the French Prime Minister, Mr Mauroy, shows clearly enough the conflicting ideologies strands in the Socialist Govern-

ment. For the time being, a strong franc is retained, and there are no plans to reimpose price controls on manufactured goods (although it generally felt that retail margins could come in for harsh scrutiny).

In contrast to this, the nationalisation programme is to be pushed through in full, and as quickly as possible.

At least the companies on the list—which together with groups already in state hands account for more than half French corporate turnover—are not condemned to spend the next couple of years thinking wishfully about reprieve, as there should be no prolongation and damaging hiatus in the actual running of the businesses. Quite how the nationalisations are to be paid for is not at all clear, except that it is most unlikely to be in cash. The French budget deficit will need plenty of funding as it is, so a lot of funny fixed-interest paper is going to be floating around the Bourse. In the meantime, the sharp fall in the market prices of the stocks on the Government's list gives the authorities an excuse to acquire them cheaply.

Worth 104p a share, the all-paper offer represents a premium of 42 per cent above the low point of the year, but only 20 per cent above pre-raid levels. So this is far from being a knockout price. Lefaset's net tangible assets in the latest balance-sheet were 64p a share, and intangibles are an important element in its business. While the exit p/e will look pretty fancy on the latest year's depressed earnings, Lefaset has

Japanese Premier seeks private talk with Reagan on defence

BY RICHARD C. HANSON IN TOKYO

MR ZENKO SUZUKI, the Japanese Prime Minister, will seek a private meeting with President Ronald Reagan of the U.S. at this month's economic summit in Ottawa in an attempt to end friction between the two countries over Japan's defence policy.

A senior Japanese Government official announced the move in Tokyo yesterday shortly after the senior U.S. military officer in Japan delivered a sharp attack on Japanese defence policies.

Li-Gen William H. Gunn Jr, commander of the 45,000-strong U.S. force in Japan, said that Japan was barely able to defend herself "even against the most limited kind of conventional attack."

Gunn's remarks are the most critical yet from a U.S. military officer and crown a steady build-up in recent months of political pressure from the U.S. Administration on Japan to increase defence spending.

Japan's chief Government spokesman, Mr Kichiji Miyazawa, told a Parliamentary committee yesterday that at the Ottawa summit on July 20-21 Mr Suzuki

would repeat Tokyo's argument that Japan, which spends less than 1 per cent of gross national product on defence, was doing all she could to realise a limited military build-up in 1987.

With the issue of Japanese car exports to the U.S. at least temporarily resolved, Pentagon frustration at Tokyo's defence spending is now clearly the most serious factor affecting relations.

Earlier this month Mr Caspar Weinberger, the U.S. Defence Secretary, insisted in talks in Washington with Mr Joji Omura, the Japanese Defence Minister, that Tokyo raise its spending beyond this year's \$11bn target.

But in Washington and at earlier "working-level" consultations in Hawaii, Japan insisted in turn that she would not increase her defence budget by more than 7.5 per cent annually for the next four years, bringing spending to about 1 per cent of gross national product by 1984.

To the U.S., the key question is whether the U.S.-Japan defence alliance is to have substance, or exist in name only. But despite budgetary restraints, Japan has been say-

ing that the Japanese public would be hostile to an increase in defence spending and to any fundamental change in attitude that might entail.

Recognising this, Gen Ginn said yesterday that Japan needed "the consensus of the Japanese people to support increased emphasis on defence."

The danger of the present situation, he said, was not of "immediate attack," but rather of a "gradual diminution of [Japan's] freedom and prosperity. It is vital that Japan be able to repel conventional aggression and protect its vital sea lanes."

The General, who retires this summer after two years in command, said that the amount of money alone by which the U.S. intended to boost spending this year and next was three times greater than Japan's annual defence budget.

He added that much could be done by Japan in "low-cost" areas to improve defence, including establishment of a central command system to co-ordinate activities of the three branches of the Self-Defence Forces.

Dutch to build Bahrain causeway

BY MARY FRINGS IN BAHRAIN

BALLAST NEDAM, the Dutch contracting consortium, has been chosen to build a strategically important causeway linking Bahrain with Saudi Arabia.

The contract, worth \$564m (£286m), was signed yesterday by Mr Mohammed Abu al-Khalil, the Saudi Finance Minister, and Mr Philip Diedrichs, president of Ballast Nedam.

Under a separate agreement Saudi Arabia and Bahrain have established a joint independent authority to maintain and operate the 18.6 miles causeway—a chain of five bridges with four traffic lanes and a capacity of nearly 3,000 vehicles an hour.

The agreements end more than 18 months of intense international competition and negotiation for the project.

Ballast Nedam, a new company, which is 51 per cent owned by Prince Bandar, the Saudi royal family, has been formed to carry on the contract. However, it is understood Ballast Nedam will have technical responsibility for the work.

Dr Majid Boudin, special

advisor to Prince Bandar, denied here yesterday that there was any direct link between the causeway and Saudi defence. He also rejected the idea of Bahrain playing the same role in relation to Saudi Arabia that Hong Kong plays for China but conceded the island would be a commercial and financial centre for the kingdom.

There have been suggestions that the building of the causeway represents a de facto alliance between the two countries.

Dr Boudin said that the Bandar-Ballast bid had been made with a view to long-term investment in the area, not as a one-off deal.

Government's policy declaration were:

- The 1982 budget will include a wealth tax, but this will not be applicable to capital invested in businesses;

- The Government will draw up December a two-year interim national plan providing for a lasting economic recovery, the creation of 21,000 jobs in the public sector and the reduction of working hours. The interim plan, aimed essentially at fighting unemployment, will be followed by a "more ambitious" five-year plan;